

# TEMPLE UNIVERSITY

## POLICIES AND PROCEDURES MANUAL

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|------------------------------------|---------------------------------------------------------------|
| <b>Title:</b>                      | Preventing and Addressing Discrimination and Harassment       |
| <b>Policy Number:</b>              | 04.81.11                                                      |
| <b>Issuing Authority:</b>          | Executive Office of the President                             |
| <b>Responsible Officer:</b>        | University Counsel                                            |
| <b>Date Created:</b>               | January 8, 2010                                               |
| <b>Date Last Amended/Reviewed:</b> | August 2025                                                   |
| <b>Date Scheduled for Review:</b>  | September 2025                                                |
| <b>Reviewing Offices:</b>          | Office of University Counsel; Equal Opportunity<br>Compliance |

### Scope of Policy

The university is committed to providing a workplace and educational environment, programs, and activities, free of unlawful discrimination and harassment. This policy does not allow curtailment or censorship of constitutionally protected expression. This policy is based on federal, state, and local laws, including but not limited to Executive Order 11246, Titles VI and VII of the Civil Rights Act of 1964, the Age Discrimination in Employment Act of 1967, Title IX of the Education Amendments of 1972, the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990, the Genetic Information Nondiscrimination Act of 2008, the Pennsylvania Human Relations Act, and the Philadelphia Fair Practices Ordinance.

### Definitions

**Complainant:** A person who has allegedly experienced conduct that violates this policy.

**Discrimination:** Disparate treatment of a person based on one or more of that person's Protected Characteristics/Statuses, excepting any treatment permitted or required by law.

**Harassment:** Unwelcome conduct directed against a person based on one or more of that person's Protected Characteristics/Statuses, which conduct is so severe or pervasive that it interferes with an individual's employment, academic performance or participation in university programs or activities, and creates a working, learning, program or activity environment that a reasonable person would find intimidating, hostile or offensive.

**Protected Characteristics/Statuses:** Age, color, disability, marital status, national or ethnic origin, shared ancestry, race, religion, sex (including pregnancy), sexual orientation, gender identity, veteran status and genetic information.

Examples include, but are not limited to, antisemitic, Islamophobic, anti-Arab, anti-Asian, anti-Israeli, anti-Mexican, and/or other conduct that meets the above definition(s).

**Identity Concealment:** Wearing a mask, personal disguise, or otherwise concealing one's identity.

**Report:** Allegation(s) of discrimination, harassment, and/or retaliation, filed in good faith and in accordance with the resolution procedures of the university.

**Respondent:** A person who has allegedly engaged in conduct that violates this policy.

**Supervisor:** As used throughout this Policy, “supervisor” refers to any person who has authority to undertake or recommend tangible employment decisions affecting an employee or academic decisions affecting a student; or to direct an employee’s work activities or a student’s academic activities.

## **Policy**

The university does not tolerate unlawful discrimination or harassment in the workplace, academic setting or its programs or activities based on an individual’s age, color, disability, marital status, national or ethnic origin, shared ancestry, race, religion, sex (including pregnancy), sexual orientation, gender identity, genetic information or veteran status. Identity concealment with the intent of intimidating any person or group based on the above protected characteristics/status, or for the purpose of evading or escaping discovery, recognition, or identification in the commission of violation(s) of university policy, or municipal, state, or federal laws, is prohibited.

This policy is intended to be consistent with applicable federal, state and local laws and other university policies. This policy does not allow curtailment or censorship of constitutionally protected expression and will not be applied in a way that infringes upon an individual’s constitutional rights of freedom of expression. The Office of Equal Opportunity Compliance (“EOC”) is responsible for enforcing this policy on behalf of the university and has resolution procedures available to enable it to do so.

All university employees are responsible for successfully completing the university’s online non-discrimination, anti-harassment, and anti-retaliation training upon initial employment and from time to time thereafter as determined in the sole discretion of the president or the president’s designee. When assigned online training, employees will receive regular email reminders of their obligation to complete the course within thirty (30) calendar days. If an employee does not comply, their departmental supervisors will be notified and their full access to university systems will be limited until they are in full compliance and may be subject to other disciplinary measures.

In addition, managers and supervisors are responsible for:

- knowing and understanding this policy;
- explaining this policy to persons under their supervision;
- taking appropriate action to prevent unlawful discrimination and harassment;
- being receptive to concerns and reports of unlawful discrimination and/or harassment;
- taking appropriate action (including consultation with EOC, EO Ombudspersons, Human Resources, the Ethics and Compliance Office (“E&C”), and/or the university’s Title IX Coordinator) when they become aware of potential violations of this policy; and
- preventing any retaliation against complainants.

Failure of a manager or supervisor to perform their responsibilities under this policy will be reflected in their performance evaluation and may subject them to disciplinary action, up to and including termination of employment.

This policy is accessible online and in printed materials. In addition, this policy is included in training offered by the University.

## A. Procedures for Resolving a Report

Any present or former employee of the university, student, applicant for admission or employment, or participant in a university program or activity who believes they have been discriminated against or harassed in violation of law or this policy, in addition to seeking assistance from the Title IX Coordinator and/or Human Resources, may contact EOC to pursue a formal or informal resolution. Any such report should be made within 300 calendar days of the incident. E&C shall refer any discrimination claims received directly through the Helpline (number below) or otherwise to EOC, as appropriate.

For most reports of unlawful discrimination or harassment, EOC or their designee will utilize the resolution process outlined below. Investigation and resolution of allegations of Sexual Harassment, as it is defined in the policy on Preventing and Addressing Sexual Misconduct, will be handled in accordance with the university's policy on Preventing and Addressing Sexual Misconduct.<sup>1</sup>

The informal and formal resolution procedures set forth below are internal administrative procedures of the university.<sup>2</sup> These informal and formal procedures are supplemental to, and are not intended to displace, other disciplinary procedures set forth in any applicable collective bargaining agreement and in any applicable rules and regulations of the Faculty Senate.

### 1. Informal Resolution Procedures

Informal reports may be oral or written. Problems are sometimes easier to resolve when an informal atmosphere encourages people to identify the difficulty, talk it out, and agree on how to deal with it. Use of the informal procedures set forth below is not a prerequisite to initiating a formal report.

#### a. Whom to Contact:

Any person who believes that they have experienced prohibited discrimination and/or harassment may make an informal report to the Title IX Coordinator, EOC, IDEAL, Human Resources, the Equal Opportunity Ombudsperson, the E&C, or the Temple University Ethics and Compliance Helpline.

#### b. Ombudsperson's Role and Responsibilities:

Equal Opportunity Ombudspersons shall be designated annually by the appropriate university officials and shall be knowledgeable about discrimination, harassment, and retaliation matters and trained to assist in understanding and resolving such matters. Ombudspersons should be sensitive to the feelings, rights, and interests of all parties, and have demonstrated ability to handle confidential and sensitive matters in a discreet manner. A sufficient number of ombudspersons should be designated each year to afford reasonable access to them at all university campuses. A list of current Equal Opportunity Ombudspersons is published on EOC's website ([www.temple.edu/eoc](http://www.temple.edu/eoc)).

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<sup>1</sup>For more information, see <https://sexualmisconduct.temple.edu/policies/preventing-and-addressing-sexual-misconduct>

<sup>2</sup>As to those forms of harassment that also violate local, state or federal law, an aggrieved party may also file a report with the appropriate local, state, or federal agency or in a court with jurisdiction.

Anyone with an inquiry or an informal report may bring another member of the university community to discussions with the designated ombudsperson, as long as that person agrees to be bound by the privacy expectations of this policy.

c. Privacy & Confidentiality

During informal resolution, all reasonable efforts will be made to ensure the privacy of information received, including the identities of the parties; however, appropriate university officials, including the university's Title IX Coordinator, may be notified in order to best address reports and ensure the safety of the university community. If, due to the nature and/or circumstances of the alleged behavior, it is not possible to conduct a review of, or resolve the report and continue to maintain the privacy of the information received, the complainant will be informed and be given the options of proceeding (with disclosure of identity) or withdrawing an informal report. In some circumstances, however, the university is required to balance such a request to withdraw a report with the university's interest in protecting the safety of its community. This decision will be made by appropriate university officials, depending on the substance of the report, but may include the university's Title IX Coordinator, the Executive Director of Campus Safety Services, the Dean of Students (for student matters), and/or the Vice President for Human Resources (for employee matters), or their designees, in conjunction with the Office of University Counsel as well as any other necessary university offices. If the university proceeds with an investigation or other response, then the university will notify the complainant before the respondent is contacted.

d. Additional Resources

Confidential resources are also available for those who do not currently wish to engage in an internal process but are interested in discussing their experience.

Students who have experienced discrimination/harassment can report confidentially to:

Tuttleman Counseling Services  
T: 215.204.7276  
<http://www.temple.edu/studentaffairs/counseling/>

Student Health Services  
T: 215.204.7500  
<http://www.temple.edu/studenthealth/>

Employees who have experienced discrimination/harassment can report confidentially to:

Employee Health Services  
T: 215.204.2679  
<http://www.temple.edu/employeehealth/>

Employee Assistance Program  
T: 1.888.267.8126  
<http://www.temple.edu/hr/departments/benefits/eap.htm>

Students and employees who have experienced discrimination/harassment can report confidentially to:

The Psychological Services Center (PSC)

T: 215.204.7100 or e-mail [psc@temple.edu](mailto:psc@temple.edu) to request an appointment.

The PSC is located in Temple University's Entertainment and Community Education Center (ECEC) at 1509 Cecil B Moore Ave, Suite 420, Philadelphia, PA 19121.

Anonymous reports can be made to:

Temple Ethics & Compliance Hotline

T: 844-755-3394

<https://www.temple.edu/about/ethics-compliance>

Temple University Title IX Online Reporting

[https://temple-advocate.symplicity.com/titleix\\_report/index.php/pid329760?](https://temple-advocate.symplicity.com/titleix_report/index.php/pid329760?)

## 2. Formal Resolution Process

### a. Filing of Report

Anyone who believes that they have experienced discrimination and/or harassment may bring a report of discrimination and/or harassment by communicating directly with the university's offices of EOC, Human Resources, E&C, or Title IX Coordinator. A person is not required to utilize informal resolution procedures before filing a report.

### b. Investigation

The university's EOC office or their designee will be responsible for ensuring a prompt investigation of a formal report. The purpose of the investigation is to establish whether there is a reasonable basis for believing that a violation of this policy has occurred. The investigation may entail interviews of the complainant, the respondent, and other persons believed to have pertinent factual knowledge. Depending upon the nature of the report, EOC may work in conjunction with Human Resources, the Title IX Coordinator, Student Conduct, E&C, Campus Safety Services or other appropriate administrative offices in conducting a prompt investigation of the report. During such investigations, every reasonable effort will be made to protect the privacy rights of all parties, but confidentiality cannot be guaranteed.

### c. Opportunity To Be Heard

The investigation will afford the respondent an opportunity to examine and respond to the allegations. The respondent will be informed of the identity of the complainant, unless the respondent would have a fair opportunity to respond to the allegations without such disclosure. If the

respondent is a Temple University student, the university may utilize its Student Conduct Code as the grievance procedure.

d. Determination

Possible outcomes of the investigation are: (a) a determination that the allegations are not substantiated, (b) a negotiated resolution, or (c) a determination that more likely than not a violation of this policy has occurred. The parties will be promptly informed, in writing, about the outcome of the investigation.

3. Formal Disciplinary Proceedings

If the result of the investigation is a determination that it is more likely than not that a violation of this policy has occurred, then the appropriate university representative may initiate formal disciplinary action according to the Employee Manual, Rules of Conduct, Faculty Handbook, applicable collective bargaining agreement, Student Conduct Code, or other applicable guiding document or procedure given the respondent's status at the university.

B. Sanctions

Any member of the university community who engages in violation of this policy is subject to the full range of disciplinary action, up to and including separation from the university.

C. Retaliation Prohibited

Temple University strictly prohibits retaliation or retribution, including threats or other forms of intimidation, against any individual who initiates an inquiry or submits a report in good faith, or who provides information as a witness in an investigation under this policy. Such behavior will itself be cause for appropriate disciplinary action.

***Notice***

This policy is published on the university's policies and procedures website ([policies.temple.edu](http://policies.temple.edu)). Hard copies are available in the EOC office.

**Notes**

**1. Dates of official enactment and amendments:**

Implemented January 8, 2010; revised August 2020; revised October 2022; revised August 2025.

**2. History:**

**Initial Policy Effective Date:** January 8, 2010

Amended August 2020.

October 2022: reviewed and updated by the Office of University Counsel, Equal Opportunity Compliance, Ethics and Compliance Office, and Human Resources.

August 2025: reviewed and updated by the Office of University Counsel, Ethics and Compliance Office, and Human Resources.

**3. Cross References/Appendix:**

- Policy #04.82.02, Preventing and Addressing Sexual Misconduct
- Policy #04.81.01, Ratification of Nondiscrimination Policy
- Policy #04.81.02, Nondiscriminatory Policy as to Students
- Policy #04.81.03, Ethnic Intimidation Policy
- Policy #04.83.01, Temple University AIDS Policy
- Policy #03.70.12, Student Conduct Code
- Policy #02.78.02, Temple University Faculty Handbook
- Policy #04.10.01, Temple University Employee Handbook