

MINUTES - JOINT MEETING

Executive Committee and Business and Finance Committee

Board of Trustees

Temple University - Of The Commonwealth System of Higher Education

Thursday, September 24, 1992

3:00 P.M., Room 200 Sullivan Hall, Park and Berks Malls

Attendance:

Executive Committee Members - Anthony J. Scirica, Chairman;  
Patricia J. Clifford, Louis J. Esposito, Richard J. Fox\*,  
Lacy H. Hunt\*, Irving K. Kessler, Peter J. Liacouras\*,  
Milton L. Rock, Edward H. Rosen, Isadore A. Shrager  
(\* - member of both Committees),

being a quorum of the Committee;

Business & Finance Committee Members - Lacy H. Hunt\*, Chairman;  
Theodore Z. Davis, Richard J. Fox\*, D. Donald Jamieson,  
Peter J. Liacouras\*, Joseph W. Marshall, III,  
Francis R. Strawbridge, Anthony Hardy Williams

Ex Officio Participants - Mark Haller (Faculty);  
Leonard Mellman (Alumni)

Business & Finance Committee Non-Voting Advisory Member -  
Carson Schneck (Faculty)

Administration and Staff - James W. England, Jack E. Freeman,  
Leon S. Malmud, Arthur Papacostas, Laurent J. Remillard,  
Valaida S. Walker, James White, Paul H. Boehringer,  
Steven Derby, Richard Chant, Richard Englert, Thomas Freitag,  
Marvin Gerstein, Robert Lux, Jesse Milan, Timothy O'Rourke  
David V. Randall, Beverly L. Breese

General Counsel - Peter Mattoon

University Counsel - George Moore

Executive Committee Absentees - Harry P. Begier, Jr.,  
Paul A. Dandridge, Clifford Scott Green, R. Anderson Pew

Business and Finance Committee Absentees - John J. Contoudis,  
Peter D. DePaul, Lewis F. Gould, Jr., William W. Rieger,  
James A. Williams, Clare L. Wofford

Ex Officio Participant Absent - Fabio J. Polanco (Student)

EXECUTIVE SESSION

The Executive Committee went into Executive Session (all Trustees were invited) to discuss officers' compensation matters.

OPEN SESSION

RECOMMENDATION FOR EXECUTIVE COMMITTEE ACTION

1. Approval of Recommendation of the Subcommittee on Executive Compensation Regarding Officers' Compensation for 1992-1993

On motion duly made and seconded the Executive Committee approved the recommendation of its Subcommittee on Executive Compensation that officers receive a 3% salary increase for 1992-1993.

RECOMMENDATIONS FOR JOINT COMMITTEE ACTION

- 2a. Approval of Minutes of July 7, 1992 - Special Meeting of the Board of Trustees, Acting Instead of Executive Committee and Business and Finance Committee

The captioned Minutes were approved as distributed.

- 2b. Next Joint Meeting Date

The usual fourth-Thursday date is October 22, 1992. However, the next actual meeting date of the Joint Committee will be on Tuesday, October 6, 1992, and will be a joint meeting with the Campus Planning and Plant Management Committee. There will be a full briefing on the proposal to refinance the Hospital bond issue.

3. Borrowing Authority 10/1/92 - 12/31/92

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to authorize the officers to borrow for operating purposes of the University \$30 million on terms which the officers believe best for the University, such authorization to cover the period from October 1, 1992 through December 31, 1992.

4. Final Consolidated Budget for 1992-1993

Executive Vice President Freeman presented the captioned item as distributed to the Joint Committee (see Highlights of the 1992-93 Final Budget, September 24, 1992, attached as SUPPLEMENT I to these Minutes).

Mr. Kessler noted that the Budget shows that revenues will be 7% greater than last year and asked why revenues are up when enrollments are down. Dr. Freeman responded that this is a Consolidated Budget which includes the Hospital and that much of the increase in revenues is from that source. He said when you leave out the Hospital, the Medical

School Physicians' Practice Plan, the Woodhaven Disability Center and restricted funds, the discretionary budget is only up \$2.5 million, or 2.4% over the budget for last year.

Mr. Kessler asked if the 11% increase for employee benefits will be enough, and Dr. Freeman responded that it will be. He said we found this past year that we have been spending less each year than actually budgeted. As a result, we reviewed all of our benefits costs carefully and found that we could project an increase in those costs that is \$2 million less than previously projected.

Mr. Kessler pointed out that the projection for uncollectibles has been increased by \$1 million and suggested that there be a program to collect the uncollectibles. Dr. Freeman said that most of the uncollectibles is in tuition. Last year we budgeted under \$500,000 for that line, and the actual was \$1.6 million. We felt this year that it would be wise to raise the level to one less than experienced last year but higher than originally contemplated. Mr. O'Rourke added that last year was a very bad year for receivables and said we have a very good collection process in place.

President Liacouras asked that Mr. O'Rourke explain the policy on releasing grades, transcripts, etc. Mr. O'Rourke said that if a student does not pay tuition, we will release grades but not a transcript. We also will not permit a student to graduate. Most of the students owe for only one semester. Dr. Freeman added that we believe the inability to pay is attributable to the fact that our tuitions have been increased during a difficult economic period. Students find it difficult to gather all of the money at the beginning of the year and pay it in one step. We have a provision for splitting the cost out, but believe we need to consider a policy that permits students to pay in installments.

Mr. Kessler asked if there is a note in the Budget that the Owl Fund has revenues of \$724,000 and a development cost of \$314,000. Dr. Freeman said that the Budget states that cash contributions are expected to be \$724,000, but total revenues, including contributions to endowment and gifts in-hand will total about \$814,000. He said the Owl Fund is one of our better returns on investment. Without adding additional staff, our goal is to bring the total to \$1 million within five years. The total projected for 1992-93 is about \$900,000.

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee voted to recommend that the Board of Trustees adopt the Final Consolidated Budget for 1992-1993, consisting of the Final Budgets for the University, Temple University Hospital, Medical School Practice Plan and Woodhaven Disability Center, attached and identified as SUPPLEMENT I-A, I-B, I-C and I-D.

President Liacouras thanked Dr. Freeman, as Chair of the University Budget Review Committee; the faculty members on the Committee this past year; the other officers; Dr. Malmud; Dr. Ericksen, for last year and now Dr. England; Richard Chant; the persons in the budget office; Robert Lux and Larry Remillard. This is probably the most

democratically put together budget of any university this size. He believes it is a tribute to the Board and the process begun several years ago through Richard Fox and Anthony Scirica, Isadore Shrager, Louis Esposito, Milton Rock and Henry Nichols, and the other members of the Board who have been meeting on a continuous basis with leaders of the Faculty Senate.

5. Joint Meeting Schedule for Committee for 1992-1993

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee voted to establish their Joint Meeting Schedule for 1992-93, so as to comply with the Board's policy regarding the posting and publishing of Committee Schedules, and so as to comply with the Sunshine Law (Act 84 of the 1986 Session of the General Assembly, which became effective 1/1/87).

6. Health Sciences Center Skin and Cancer Building - Relocation of Clinical Services

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with renovations of space to accommodate the relocation of clinical services from Parkinson Pavilion to the second floor of the Skin and Cancer Building, and to renovate the vacated space in Parkinson to accommodate the needs of the Heart-Failure and Heart-Transplantation programs in common space. The request for an estimate has been submitted to Facilities Management. The expense is estimated not-to-exceed \$250,000, with the funding source being the Medical School and Hospital funds.

7. Health Sciences Center Kresge Building - Mezzanine Refurbishment

On motion duly made and seconded the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the refurbishment of the medical students' lounge and eating areas located in the Kresge Building mezzanine. This refurbishment and renovations are presently being estimated by Facilities Management and are expected not-to-exceed \$100,000, with the funding source being the Medical Education Equipment Fund.

8. Health Sciences Center Old Medical School Building - Department of Microbiology/Immunology Facilities Renovations (5th Floor)

On motion duly made and seconded the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the redesign and renovations of approximately 1,000 square feet of laboratory space in preparation for the arrival of a new chairperson. The renovation project is presently being estimated by Facilities Management and is estimated not-to-exceed \$150,000, with the funding source being the Medical School Practice Funds.

9. Health Sciences Center MRB Building - Department of Anatomy Facilities Renovations (6th Floor)

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the renovations of laboratory and office space in preparation for the arrival of new faculty. This renovation project is presently being estimated by Facilities Management and is expected not-to-exceed \$80,000, with the funding source being the Medical School Funds.

10. Health Sciences Center Tioga Garage Annex/Outpatient Building 7th and 8th Floors - Department of Obstetrics/Gynecology/Reproductive Sciences

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the renovations of the Tioga Garage Annex currently leased to PECO, for the purpose of providing additional space to the Department of Obstetrics/Gynecology/Reproductive Sciences. The renovations are presently being estimated by Facilities Management and are expected not-to-exceed \$170,000, with the funding source being the Medical School Funds.

11. Fels Institute for Cancer Research and Molecular Biology Space Renovation

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the demolition and renovation of certain areas in the Pharmacy and Allied Health Building; Old Medical School Building; and the Skin and Cancer Building. The projected capital expenditure for these renovations is \$1,787,000, with the funding source being the Medical School funds, Start-up funds/Basic Science Chairs Quasi-Endowment, and National Institutes of Health Building Grant.

12. Health Sciences Center Department of Obstetrics/Gynecology and Reproductive Sciences - Purchase of Laboratory Research

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the purchase of laboratory research equipment for the Department of Obstetrics/Gynecology/Reproductive Sciences to be utilized for existing and expanded research activities. The expense is estimated not-to-exceed \$154,475, with the funding source being the Practice Plan.

13. Fels Institute for Cancer Research and Molecular Biology -  
Purchase of Autoradiography System

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the purchase and acquisition of a complete system for Autoradiography, 1- and 2 dimensional gel image analysis, DNA sequence analysis and DNA sequence alignment. The projected capital expenditure for these items is \$212,835, with the funding source being the Fels Annual Fund, \$50,000; overhead return, \$100,000; and Dr. E. Premkumar Reddy Seed Support, \$62,835.

14. Office of Security and Protection - Purchase of  
Centralized Dispatch Console System

Dr. Rock asked for an explanation of this item and the next. Dr. Freeman said that this item will replace the current radio communications system in the Office of Security and Protection, for which we can no longer get parts. There are only a few vendors for this kind of activity, and we have negotiated with Motorola. The acquisition of this system will greatly improve our ability to communicate.

On motion duly made and seconded the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to purchase a centralized dispatch console radio system for the Main, Ambler and Health Sciences Center Campuses at a cost not-to-exceed \$99,065, with the funding source being the Operating Funds.

15. Office Security and Protection -  
Purchase of Computer Network

In response to a question from Dr. Rock, Dr. Freeman said that the Office of Security and Protection currently has a number of stand-alone computers, and, in order to become more efficient, needs a network system, which will greatly improve the efficiency of the office.

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to proceed with the purchase of a Computer Network at a cost not-to-exceed \$63,266, with the funding source being the Departmental Budget.

16. Traffic and Parking Study - Consultant Services

President Liacouras said that these Consultant Services have to do with the Health Sciences Center and the result of a proposed agreement with Shriner's Hospital which will require a new garage on that campus. Also, on the main campus, the proposed Recreation and Convocation Center and the new classroom building will both require additional parking. Dr. Freeman added that the design and planning of the location, character and size of the facilities require a very careful assessment of traffic in the area.

On motion duly made and seconded, with Judge Jamieson abstaining, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to enter into a contract with the firm of Barton-Aschman Associates, traffic and parking consultants, the terms and conditions of which shall be subject to the approval of the officers and University Counsel, to provide professional traffic engineering and parking impact analysis consulting services with a total consulting budget not-to-exceed \$65,350; including a contingency of \$5,950, with the funding source being the Plant Development Fund.

17. Klein Hall Passenger Elevator Modernization

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to rehabilitate three passenger elevators in Klein Hall at a cost not-to-exceed \$300,000, with the funding source being the Plant Development Fund and the financing source being the 1991 Temple University Bond Issue.

18. Pearson, McGonigle and Biology Building - Repairs to Air Handling Units

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to rehabilitate air handling units in Pearson Hall, McGonigle Hall and the Biology Building at a cost not-to-exceed \$350,000, with the funding source and the financing source being the Plant Development Fund.

19. Beury Hall Roof Replacement

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to replace the roof of Beury Hall at a cost not-to-exceed \$264,000, with the funding source being the Plant Development Fund and the financing source being the 1991 Temple University Bond Issue.

20. Tyler Campus Health and Safety Improvements

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to effect health and safety improvements in various buildings on the Tyler Campus at a cost not-to-exceed \$500,000, with the funding source and the financing source being the Plant Development Fund.

21. Main Campus Sidewalk Repairs

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to effect repairs to sidewalks and pavement at various locations on the main campus at a cost not-to-exceed \$200,000, with the funding source and the financing source being the Plant Development Fund.

22. Cooney and Temple Towers Exterior Lighting

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to upgrade the exterior lighting for Temple Towers and Cooney Apartments at a cost not-to-exceed \$170,000, with the funding source and the financing source being the Plant Development Fund.

23. Revised Project Lists, University Bond Issues 1984 and 1991

Mr. Remillard referred to the first page of the Agenda Reference for this item, Revised Project Lists, University Bond Issues of 1984 and 1991, which is attached to these Minutes as SUPPLEMENT II. He said this falls in the area of important technical housekeeping. Under the rules of the Internal Revenue Service in 1984 when the notes were issued, the proceeds of the issue would have to be used within five years. We still have \$4.8 million of proceeds from that issue which have not been used. We would like to shift some projects earmarked against the 1991 issue to the 1984 issue in order to use those proceeds. This is not a request for approval of any additional projects or additional expenditures.

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to revise the lists of approved projects from the University Bond issues of 1984 and 1991 in accordance with SUPPLEMENT II.

24. Demolition of Fisher Restaurant Building

On motion duly made and seconded, with Judge Jamieson abstaining, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to demolish the Fisher properties, and make limited improvements to facilitate use for parking, at an estimated cost not-to-exceed \$244,950, with the funding source being the Plant Development Fund, pending long-term development decisions.



25. Proposed Classroom and Laboratory Building -  
Geotechnical Services

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to retain the services of Schnabel Engineering Associates to provide geotechnical services for the pre-design programming phase of the proposed Classroom and Laboratory Building project at a cost not-to-exceed \$13,070, with the funding source being the Plant Development Fund and the financing source being the project funds raised from private sources.

26. Purchase Software Systems, Computer Hardware and  
Ancillary Equipment for Computerization of the  
Accounting and Operations Management Functions  
of the SugarLoaf Conference Center

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to approve the recommendation of the Campus Planning and Plant Management Committee (9/15/92) that the officers be authorized to purchase software systems, computer hardware and ancillary equipment for computerization of the accounting and operations management functions of the SugarLoaf Conference Center at a cost not-to-exceed \$182,000, with the funding source and the financing source being the Sugarloaf Operating Revenue.

27. Authorization to Enter into a Master Interest  
Rate Swap Agreement

Mr. Remillard said the captioned item refers to the 1984 Bond Issue which has a provision that the interest rate be reset daily. We have \$65 million in Daily Variable Rate Bonds outstanding, an internal sinking fund with an average balance of \$30 million over the next five years and a \$5 million debt service reserve fund on the 1984 Bonds. The University is exposed on a floating rate basis, to the extent of \$30 million.

Since the issue is outstanding in 1984, we have averaged about 5%. Very recently the rate has been considerably lower. On one occasion we paid 1% on a per annum basis. Despite the fact that that sounds attractive, we suggest that the Trustees consider fixing the rate. We have discussed this with Goldman Sachs; and we would like a resolution to authorize the Subcommittee on Investments to enter into such an arrangement, if they deem it appropriate, for \$30 million. Today the rate would be fixed at 4.4% for the next five years.

President Liacouras said that Dr. Hunt chairs both the Business and Finance Committee and the Subcommittee on Investments. Messrs. Rosen, Fox, and Kessler are the other members of the Subcommittee.

Mr. Moore said the Subcommittee decided that the Chair should have the authority to determine the appropriate time and interest rate for consummating a swap transaction, because it might have to be done quickly. He said that Dr. Hunt prefers to consult with the rest of the Committee, but the authority will rest with him. He said that this arrangement will have no effect on the fiduciary responsibilities of the Trustees, and Mr. Mattoon agreed.

Mr. Fox believes that Dr. Hunt would prefer not to have the sole authority to make this decision. As far as the Board is concerned, he is placed in a strategic position on making these decisions; and his advice has been excellent. He does not want personally to have that responsibility. It seems that we should continue the process of letting the Subcommittee on Investments, as a committee, operate; and it is not fair to put Dr. Hunt in that position.

Dr. Rock recommended that we leave the decision to the Subcommittee and that the Subcommittee act in its best judgment. Mr. Fox said that the University's portfolio review has been largely in bonds and we have done very well. Dr. Hunt has been very solid in his observations. At some point we will want to enter into a swap agreement; the only question is when.

President Liacouras asked that there be a report of the Subcommittee on Investments at the October 13th meeting of the Board.

Mr. Williams asked if someone had to make an immediate decision, could Dr. Hunt act by himself? The President responded that because there are so few people on the Subcommittee, contacting them should not be a problem.

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, approved the amended recommendation of the Subcommittee on Investments that the officers be authorized to do all acts and sign all documents and certificates required to enter into a Master Interest Rate Swap Agreement with respect to the University's 1984 Bond Issue, with the proviso that the Subcommittee on Investments determine the appropriate time and interest rate for consummating a swap transaction.

#### RECOMMENDATIONS FOR EXECUTIVE COMMITTEE ACTION

##### 28. Nomination of Trustees to Serve on the Committee on Trustees

On motion duly made and seconded, the Executive Committee, in keeping with the By-Laws (Article IV, Section 6-A) voted to nominate for election by the Board of Trustees at its Annual Meeting on 10/13/92, five members of the Board to serve on the Committee on Trustees for a one-year term, effective 10/13/92.

(Note: Under the By-Laws, the Chairman of the Board, the President and the Chairman of the Executive Committee also serve on the Committee on Trustees, which elects its own Chairman.)

29. Place, Dates and Time of Board Meetings--  
December 1992 through October 1993

On motion duly made and seconded the Executive Committee recommended to the Board of Trustees that the December 8, 1992 meeting of the Board be held in the Feinstone Lounge, Sullivan Hall, Park and Berks Malls, at 3:00 P.M. and that the March 9, May 11, and October 12, 1993 meetings of the Board also be held at the same place and at the same time.

ANNOUNCEMENT OF NOTATIONAL VOTES

By Notational Vote taken during the week of August 24, 1992, the Executive Committee approved the following Campus Planning and Plant Management Committee recommendations.

30. Health Sciences Center - Replacement of Existing  
32 Patient Telemetry System Expansion to a  
40 Patient System

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to ratify the recommendation of the Campus Planning and Plant Management Committee (by Notational Vote taken during the week of August 10, 1992), that the officers be authorized to replace the existing 32 patient analog telemetry system with a 40 patient CD digital telemetry system at the Hospital. The projected cost is \$300,000, with the funding source being the Hospital excess of revenues over expenses and the financing sources being equity or leasing. ✓

31. Health Sciences Center - Purchase of  
Ventricular Assist Device

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to ratify the recommendation of the Campus Planning and Plant Management Committee (by Notational Vote taken during the week of August 10, 1992), that the officers be authorized to proceed with the purchase of a ventricular assist device. The start-up cost is approximately \$191,000, with the funding source being the hospital revenues and the financing source being the Hospital current invested cash. ✓

32. Health Sciences Center - ICU Monitors -  
Heart Transplant Unit

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to ratify the recommendation of the Campus Planning and Plant Management Committee (by Notational Vote taken during the week of August 10, 1992), that the officers be authorized to purchase six bedside monitors for the heart transplant unit at the Hospital. The projected cost is \$150,000, with the funding source being the Hospital excess of revenues over expenses and the financing source being equity or leasing. ✓

33. Health Sciences Center - Anesthesia Machines

On motion duly made and seconded the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to ratify the recommendation of the Campus Planning and Plant Management Committee (by Notational Vote taken during the week of August 10, 1992), that the officers be authorized to proceed with the purchase of two (2) anesthesia machines, at a cost of \$40,000 each (\$80,000 total), with the funding source being the Hospital excess of revenues over expenses and the financing source being the Hospital current invested cash.

34. Health Sciences Center - Balloon Pumps

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to ratify the recommendation of the Campus Planning and Plant Management Committee (by Notational Vote taken during the week of August 10, 1992), that the officers be authorized to purchase one replacement and one new balloon pump for the operating rooms at the Hospital. The projected cost is \$67,000, with the funding source being the Hospital excess of revenues over expenses and the financing source being equity or leasing.

35. Fels Institute for Cancer Research and Molecular Biology Purchase of X-Ray Area Detector/Generator

On motion duly made and seconded, the Business and Finance Committee and the Executive Committee, the latter acting on behalf of the Board, voted to ratify the recommendation of the Campus Planning and Plant Management Committee (by Notational Vote taken during the week of August 10, 1992), that the officers be authorized to proceed with the purchase and acquisition of a complete system for protein crystallography diffraction equipment which includes area detector, 3-axis goniometer and 18kw rotating anode generator. The projected capital expenditure for these items is \$350,000, with the funding source being the Lucille P. Markey Charitable Trust (49-0502-132) \$305,000 and Fels Institute Department Funds (53-0502-500) \$45,000.

REPORTS FOR INFORMATION

36. Board of Visitors for the School of Law

President Liacouras reported that we will shortly be announcing the establishment of the first of the Boards of Visitors. The Committee on Trustees has approved the recommendations for membership on the Law School Board of Visitors.

37. Status on Proposed Temple University Hospital Bond Issue

President Liacouras said that one of the purposes for the meeting on October 6th is to receive a full briefing on the status of the proposed refinancing of the Hospital long-term debt. It is important that each Board member be fully comfortable with the facts.

Larry Remillard and Leon Malmud will describe, in detail, the projects and the way we plan to go about paying for them. After that, we must determine which vehicle we will use. The University has authority, under the law, to issue its own tax exempt bonds; or, we could use a Pennsylvania authority. Another alternative is to use a Philadelphia authority; but in order to do that, we will have to settle some issues we have pending with the City.

We feel strongly that we should physically improve the Hospital and deliver all services within a megablock.

Mr. Moore said that his understanding was that there was going to be a public session to act on recommendations so that they could go forward to the full Board for action on October 13th.

Mr. Fox said this refinancing issue should be cleared so that we can act if and when it is the proper thing to do. We should get all of the necessary approvals, with the timing and vehicle left as an open issue. We will seek Board approval subject to the timing and the vehicle which will be left up to the administration.

President Liacouras said the Chair of the Business and Finance Committee expressed concern that we not go too quickly. If there is going to be a vote, then this is one of the most important meetings we will face as Trustees. The meeting will be a public session. On the 6th and the 13th, we might have a delegation of authority on the vehicle and the timing because it will be difficult to call the entire Board into session. Next week, we will separate out the merits and vote on the financial issue only. The vehicle and timing will be delegated to the officers or to the Subcommittee. Thereafter, we can determine each project on its own merits with the money in hand at a cheap cost.

Mr. Fox said we should also have an Executive Session to discuss the vehicle, either on the 6th or on the 13th, so that everyone understands what the options are.

Judge Jamieson thinks we should have only one approach. The President said we have authority to issue our own bonds. But we can review what the University might gain by using one of the other routes.

## NEW BUSINESS

### Dinner for Board Members and Spouses

Mr. Fox announced that there will be a dinner at the Four Seasons on October 13th to honor members of the Board who are leaving and new members who are coming on. The reception is called for 6:00 p.m. with dinner following at 7:15 p.m. This is just a way of thanking people who have served on the Board and welcoming new members coming on.

### Temple Stadium

Representative Williams said that he received a communication from Councilwoman Tasco regarding the sale of Temple Stadium.

The President said the issue has not previously been discussed by the Board. We have had several discussions about the sale of Temple Stadium and the proposed coming aboard of Shriner's Hospital. We are agreeing to pursue the matter further.

Representative Williams said he would like to be updated with regard to the matter. The President responded that we are trying simply to sell the Temple University Stadium and move the playing fields to the main campus. The issue with Councilwoman Tasco is whether a buyer who would be a commercial user for part of the property would be acceptable to the community and to City Council.

The way that the matter became public was through an unfortunate, honest, but egregious violation of University policy by a clerical employee who thought she was talking to a member of her church when she was actually talking to a reporter who put the item on page one of a neighborhood newspaper. Councilwoman Tasco, who has always been very supportive of Temple, was very embarrassed by this.

#### EXECUTIVE SESSION

At this point the Joint Committee went into Executive Session to discuss real estate matters.