

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System Of Higher Education

PUBLIC SESSION

Tuesday, December 19, 2017 at 3:30 p.m.

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Secretary's Note: The trustees met first in Executive Session at 2:30 p.m.

PARTICIPANTS

Trustees: Dennis Alter, Leonard Barrack, Stephen G. Charles, Joseph F. Coradino, Paul G. Curcillo, II, Theodore Z. Davis, Nelson A. Diaz, Patrick J. Eiding, Lewis F. Gould, Jr., Marina Kats, Solomon C. Luo, Joseph W. Marshall, III, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Patrick J. O'Connor, Daniel H. Polett, Michael H. Reed, Phillip C. Richards, Jane Scaccetti, Samuel H. Smith, Michael J. Stack, III

President: Richard M. Englert

Secretary: Anne K. Nadol

Administration and Staff: William T. Bergman, Raymond Betzner, Kevin G. Clark, JoAnne A. Epps, Michael B. Gebhardt, Valerie I. Harrison, Meaghan Hogan, Stephanie Ives, Kenneth H. Kaiser, Larry R. Kaiser, George Kenney, Cindy Leavitt, Gennaro J. Leva, David Marino, Michele M. Masucci, Joseph D. Monahan, Theresa A. Powell, Michael D. Scales, William J. Wilkinson

Non-Voting Advisory Members: Tyrell-Mann Barnes, Noe Oregta, Michael L. Sachs

Guest: Hazim A. Hardeman, Michael L. Klein, Robert R. Rovner

Mr. O'Connor, Chairman of the Board, called the Public Session to order.

Introduction of Guests:

Faculty: Associate Professor, Alison M. Reynolds, Ph.D.
Boyer College of Music and Dance

Students: Kayla Martin
Low Klein College of Media & Communication
Vice President of Services

Paige Hill
College of Liberal Arts
Vice President of External Affairs

Approval of Minutes: The minutes of the meeting of October 10, 2017 were approved.

1. Resolution of Appreciation to Dawn Staley

Upon motion duly made and seconded, the Board of Trustees adopted the Resolution of Appreciation for Dawn Staley, and extends its congratulations to **Dawn Staley** for her professional success and accomplishments.

2. Resolution of Appreciation to Hazim A. Hardeman

Upon motion duly made and seconded, the Board of Trustees adopted the Resolution of Appreciation for Hazim A. Hardeman, and extends its congratulations to **Hazim A. Hardeman** on the occasion of his being appointed a Rhodes Scholar.

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PRESIDENT’S REPORT – RICHARD M. ENGLERT

Thank you Mr. Chairman. It is always a pleasure to address the Board and the Temple community.

I would like to thank Chairman O’Connor for allowing me to cede a few minutes of my time later on to a special guest.

Before I speak of a few of the University’s accomplishments this year to date, I would like to mention the very recent passing of two of our former trustees. Lou Esposito served on the Board from 1981 to 2002. He was chair of what is now the Facilities Committee for many years. Jack Contudis served on the Board from 1984 to 2000. Both have been serving as honorary life trustees until their passing.

I have sent notes on behalf of the University to the families of the deceased, expressing our most sincere condolences. I knew both. I can attest to their personal warmth, their dedication to our mission and their many contributions to making Temple the outstanding institution it is today. We are all so grateful to both of them. Both are in our thoughts and in our prayers.

Let me now turn to noteworthy accomplishments that illustrate how our University continues to excel thanks to the support of previous and current Board members. We have many reasons to celebrate.

There are dozens of great stories to tell about Temple people and their achievements.

Here are just a few:

Symphony for a Broken Orchestra

The incredible project known as the Symphony for a Broken Orchestra is something that we can all take great pride in. The spark came from a North Philadelphia community group working with Rob Blackson, one of our artists who oversees Temple Contemporary in our Tyler School of Art. Rob identified more than 1,000 broken instruments being warehoused in city schools. You can see some of those instruments here, displayed at the Temple Contemporary gallery. Rob put together a creative group with an audacious idea: Raise awareness of the issue by the performance of a musical piece on these instruments while they were still broken.

Better yet, hundreds of local musicians performed a piece created by the Pulitzer Prize-winning composer David Lang. The concert was performed early this month, with the audience in the center, surrounded by the performers. The musicians included local school children, Temple University musicians, members of the Philadelphia orchestra and other local professionals.

I was there and I can attest that it was a truly one-of-a-kind event. The performance received incredible attention locally and nationally. For example, a reviewer for *The New York Times* said: “As the 40-minute symphony progressed, the instruments roared to life with powerful force. Some musicians struggled, like a clarinetist who could get out only short spurts of sound and a French horn player who kept losing his mouthpiece. But together, the orchestra produced rich harmony.” I like that phrase: “Together, the orchestra produced rich harmony.”

It’s a metaphor for much of what we do at Temple. Harmony with our local community to make a difference in people’s lives. I want to commend Rob Blackson and everyone who was involved with this project. Susan Cahan, who joined Tyler as dean mid-way through the project, has been tremendously supportive of the effort. I would like to ask Rob and Susan to stand and be recognized.

Now comes the most important part. The instruments are being repaired and, this spring, the restored instruments will make their way back into the hands of Philadelphia’s school children. Along with repair kits to ensure the continued use of the instruments. The work that Rob and others started at Temple will live on for decades to come.

I am so proud that this magnificent project originated in discussions between Rob and his North Philadelphia collaborators.

There is another North Philadelphia connection that will hit the news this week.

On Thursday, December 21, our talented Women’s Basketball team and our outstanding coach, Tonya Cardoza will host the National Champion South Carolina team in the Liacouras

Center. I don't need to tell you that the coach of South Carolina is North Philadelphia's and Temple's own Dawn Staley. Dawn was our women's basketball coach from 2000 to 2008.

Over that time, she led Temple to 3 regular season conference championships, 4 conference tournament titles and 6 NCAA tournament appearances. She won the hearts of all Temple Owls and all of Philadelphia, not to mention the nation.

Today you approved a resolution of appreciation to Dawn for all she has accomplished to date. Our Provost, JoAnne Epps, will present this resolution of appreciation to Coach Staley on Thursday, since I will be in St. Petersburg for our Football team's bowl game.

This semester we also opened the multipurpose STAR Complex, which combines academic, athletic and student services in one building. It's a great example of using our space wisely. The complex includes an outside track around the building that our North Philadelphia neighbors can use for walking or jogging. The STAR Complex is home to our College of Public Health's Occupational Therapy and Physical Therapy programs. These two programs are critical to addressing the kinds of health and recovery issues faced by our local communities and all of society. We are proud that this complex is adjacent to our neighbors on the west side of campus.

There is one more exciting reason why this semester has been incredible. For the first time in Temple history, a recent student has won the Rhodes Scholarship. And it was won by a North Philly native who grew up not far from where we're meeting. His name is Hazim Hardeman. Some of you might have heard about Hazim. He is a remarkable young man. Hazim was born and grew up at 23rd and Diamond, where he was raised by a single mom. His mom fought for him to get the best education she could find. Hazim took that education and went on to be an honors graduate of the Community College of Philadelphia. He then came to Temple, where he graduated magna cum laude as a Temple University honors student. His story doesn't end there.

Just a few weeks ago, Hazim became the first Temple student in the University's history to be named a Rhodes Scholar—one of only 32 awardees out of thousands of applicants across the nation. Because of this prestigious honor, Hazim will leave next October to study at Oxford University. Hazim's experience embodies the potential of North Philadelphia. All of Philadelphia is getting to know of Hazim not only through print articles and electronic media, but also through some billboards we have throughout the city. It's my pleasure to ask him to come up and address the Board. Hazim?

**REMARKS BY: HAZIM A. HARDEMAN - RHODES SCHOLAR
KLEIN COLLEGE OF MEDIA AND COMMUNIATION**

Looking ahead

Thank you Hazim. I know we'll be hearing more of you in the years to come.

Looking ahead, I can see equally impressive milestones in 2018. Temple is making strides to improve the lives of our students and local residents, from the progress on our new library to

planning for the Alpha Center, a new early-childhood education facility for North Philadelphia.

Temple will continue to soar as symbolized by the new owl in O'Connor Plaza that is the most photographed spot on campus. Mr. Chairman, thank you for everything you and all of our trustees do on behalf of the University.

I wish all of you and your loved ones a wonderful and restful holiday season and look forward to working with you and our outstanding faculty, students, staff, alumni and donors in 2018.

RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATIONS FOR ACTION:

3. Election of University Trustees – Marina Kats, Esq.

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (11/14/2017), elected Marina Kats, Esq. to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for a term effective December 19, 2017 through October 2021, in accordance with the bylaws of Temple University as set forth in Agenda Reference 3.

4. Election of Honorary Life Trustee – Alan M. Cohen

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (11/14/2017), elected Alan M. Cohen as an Honorary Life Trustee of Temple University – Of The Commonwealth System of Higher Education.

Executive Committee – Patrick J. O'Connor, Chair

5. Report

RECOMMENDATION FOR ACTION:

6. Borrowing Authority – January 1, 2018 through March 31, 2018

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms, which the officers believe best for the University, such authority to cover the period from January 1, 2018 through March 31, 2018 as set forth in Agenda Reference 6.

Alumni Relations and Development Committee – Leonard Barrack, Chair

7. **Report**

RECOMMENDATIONS FOR ACTION:

8. **Approval of Revised Gift Acceptance Policy**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (11/10/2017), approved the revised Gift Acceptance Policy as set forth in Agenda Reference 8.

9. **Endowment and Term Fund Overview and Minima Guidelines**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (11/10/2017), approved the Endowment and Term Fund Overview and Minima Guidelines as set forth in Agenda Reference 9.

10. **Approval of Naming Opportunities**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (11/7/2017), approved a variety of naming opportunities for the construction and renovation project for 1810 Liacouras Walk as set forth in Agenda Reference 10.

11. **Approval of Naming Opportunities**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (10/19/2017), approved three naming opportunities for Athletics as set forth in Agenda Reference 11.

12. **Approval of Naming Opportunity**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (11/28/2017), approved the naming of an endowed chair in Alzheimer's Research at the Temple University School of Medicine through a gift from The Scott Richards North Star Charitable Foundation as set forth in Agenda Reference 12.

13. Approval of Naming Opportunity

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (12/13/2017), approved the naming of an endowed chair in Otolaryngology – Head and Neck Surgery, in the Lewis Katz School of Medicine through a gift from Eugene Myers as set forth in Agenda Reference 13.

14. Approval of Named Space

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (10/19/2017), approved naming the Fencing Facility inside the Student Pavilion for Marc Wagner '71 as set forth in Agenda Reference 14.

15. Approval of Named Space

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (11/3/2017), approved naming the Special Collections Reading Room in the new Library for the Albert M. Greenfield Foundation as set forth in Agenda Reference 15.

16. Approval of Revised Gift Agreement

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/18/2017), and the Gift Acceptance Committee (11/10/2017), approved an amendment to the gift agreement between the University and Donald and Nancy Resnick as set forth in Agenda Reference 16.

Academic Affairs Committee and Budget & Finance Committee -
Joseph W. Marshall, III, Chair

17. Report

RECOMMENDATIONS FOR ACTION:

18. Rename the Bachelor of Science in Engineering Technology in Construction Management Technology as the Bachelor of Science in Construction Engineering Technology in Construction Engineering Technology

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/18/2017), that the officers be authorized to rename the Bachelor of Science in Engineering Technology in Construction

Management Technology as the Bachelor of Science in Construction Engineering Technology in Construction Engineering Technology as set forth in Agenda Reference 18.

19. Establish Various Curricula in the Fox School of Business and Management

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/18/2017), that the officers be authorized to establish various curricula in the Fox School of Business and Management as set forth in Agenda Reference 19:

- A) Establish a Master of Science in Strategic Advertising and Marketing
- B) Establish a Concentration in Sport Business for the Master of Business Administration
- C) Establish a Concentration in Travel and Tourism for the Master of Business Administration
- D) Establish a Concentration in Management Consulting for the Master of Business Administration
- E) Establish a Concentration in International Management for the Master of Business Administration

20. Establish, Terminate, and Restructure Various Curricula in the College of Education

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/18/2017), that the officers be authorized to establish, terminate, and restructure various curricula in the College of Education as set forth in Agenda Reference 20:

- A) Restructure the Doctor of Philosophy in School Psychology
- B) Restructure the Educational Specialist degree in School Psychology
- C) Restructure the Master of Education in Urban School Leadership
- D) Establish an Optional Concentration in Principal Leadership for the Master of Education in Urban School Leadership
- E) Terminate the Master of Science in Education in Education

21. Terminate and Establish Various Curricula in the School of Sport, Tourism, and Hospitality Management

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/18/2017), that the officers be authorized to terminate and establish various curricula in the School of Sport, Tourism and Hospitality Management as set forth in Agenda Reference 21:

- A) Terminate the Master of Tourism and Hospitality Management

- B) Establish the Master of Science in Hospitality Management with Concentrations in Tourism and Hospitality Marketing, Hospitality Operations Management and Event Management

22. Terminate the Concentration in Physical and Health Education Teacher Education in the Bachelor of Science in Kinesiology in the College of Public Health

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/18/2017), that the officers be authorized to terminate the Concentration in Physical and Health Education Teacher Education in the Bachelor of Science in Kinesiology in the College of Public Health as set forth in Agenda Reference 22.

Facilities Committee – Mitchell L. Morgan, Chair

23. Report

RECOMMENDATIONS FOR ACTION:

24. Temple University Computer Store

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/18/2017), that the officers be authorized to proceed with the Temple University Computer Store project at a cost not-to-exceed \$846,260 with the funding and financing sources being the Technology Fee (#106027-77300-7600-06; \$700,000), Plant Development Fund (#100000-80220-7385-07; \$146,260 as set forth in Agenda Reference 24.

25. Morgan North Residence Hall Interior Painting

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/18/2017), that the officers be authorized to proceed with the Morgan North Residence Hall Interior Painting project at a cost not-to-exceed \$844,300 with the funding and financing source being the UHRL R&R (#830034-50012-7862-10; \$844,300) as set forth in Agenda Reference 25.

26. Johnson and Hardwick Dining Design and Pre-Construction Services

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/18/2017), that the officers be authorized to proceed with the Johnson and Hardwick Dining Design and Pre-Construction Services project at a cost not-to-exceed \$300,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07; \$300,000) as set forth in Agenda Reference 26.

27. Mitten Hall Career Center - Design Services

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/18/2017), that the officers be authorized to proceed with the Mitten Hall Career Center - Design Services project at a cost not-to-exceed \$200,000 with the funding and financing source being the Provost Fund (#103196-27800-7730-06; \$200,000) as set forth in Agenda Reference 27.

STANDING COMMITTEES - REPORTS FOR INFORMATION:

- 28. Audit Committee – Theodore Z. Davis, Chair
- 29. Budget & Finance Committee – Solomon C. Luo, Trustee
- 30. Compliance Committee – Dennis Alter, Chair
- 31. Government Relations and External Affairs Committee – Ronald R. Donatucci, Co-Chair
- 32. Healthcare Enterprise Committee – Solomon C. Luo, Chair
- 33. Honorary Degree Committee – Phillip C. Richards, Chair
- 34. Investment Committee – Christopher W. McNichol, Chair
- 35. Student Life and Diversity Committee – Nelson A. Diaz, Chair
- 36. Board of Directors, Temple University Health System, Inc. – Jane Scaccetti, Trustee

The following committee did not meet this reporting period:

Athletics Committee

OFFICER’S REPORTS

37. Treasurer’s Report – Kenneth H. Kaiser

Upon motion duly made and seconded, the Investment Reports for the Three Months Ended September 30, 2017, and grants and contracts awarded between July 1, 2017, and September 30, 2017, were received, said Report being included and identified as Agenda Reference 37.

38. Secretary's Report – Anne K. Nadol

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated December 21, 2017, to candidates approved by the appropriate academic committees of the faculty.

NEW BUSINESS

39. Guest Speakers

a.) Dean, College of Science and Technology

Michael L. Klein

b.) President, Faculty Senate

Professor Michael L. Sachs
College of Public Health

Good afternoon Chairman O'Connor, members of the Board of Trustees, President Englert, and distinguished guests.

This Fall semester has finished up strongly and we greatly appreciate the opportunities we have had to work with the Board. We would like to express our appreciation for the continuing great support and excellent working relationship we have with President Englert and Provost Epps.

Our second Diversity Symposium, back in October, on Pushing the Intersections, was quite successful. We were extremely pleased, as well, to see a positive resolution to the financial challenges from Harrisburg and greatly appreciate all the hard work the Board of Trustees and the Administration took to obtain a positive outcome.

2018 promises to be an exciting year. There will be continuing financial challenges, from Harrisburg as well as the federal government, and political challenges from our governments that affect our ability to provide opportunities to our students, especially international students.

We look forward to working with the Board to address these challenges in a constructive way, providing the support needed for Temple University and our awesome students.

We would like to note preliminary discussions about some celebratory activities on Thursday, February 15, 2018, which is the 175th Anniversary of the birth of Temple's founder, Russell H. Conwell. Please Hold That Date if you can potentially attend some of our activities, soon to be finalized.

We appreciate the opportunity to work with you on issues of interest and importance concerning the faculty. We wish you the best for a very happy and healthy holiday season and New Year! Thank you again for this opportunity.

c.) President, Temple Student Government

Tyrell Mann-Barnes
College of Liberal Arts

Good Afternoon Chairman O'Connor, President Englert, and members of the Board of Trustees,

Today, I am joined by my Vice President of External Affairs, Paige Hill and Vice President of Services, Kayla Martin.

Since the last Board meeting, we have been working nonstop. Throughout this semester, we have completed the majority of our platform.

Some of the initiatives that we have accomplished within our services team consist of:

The first annual Sexual Assault Prevention Week, which allowed us to engage with thousands of students in a coordinated effort to effectively combat the perpetuation of sexual violence both on and off campus.

The continuation of Owl Promise, an initiative that encourages student organizations and the student body to continuously create inclusive, diverse, and welcoming spaces. Our first event of the Owl Promise series allowed us to have an intentional conversation about diversity and inclusion hosted by IDEAL.

We have also continued our Live Feedback Forums with representatives from Aramark, and Charles Leone from Campus Safety. These feedback forums allow us to showcase information about various campus partners on Facebook live, Periscope live, and Instagram live. We have seen a large trend of students, parents, and prospective students utilizing these resources.

Recently, we concluded our inaugural Temple Student Government Peer-Mentorship Program, which had over 60 participants. Within our External Affairs Team, we have continued to engage the community of North Philadelphia in collaboration with Campus Safety.

We held our first community forum, which had approximately 50 people in attendance, ranging from first year students to long-time residents who have lived in this community for over three decades. In addition, we have also hosted several Adopt- A- Block initiatives in collaboration with Campus Safety, which have been very successful.

In conjunction with TU Government Affairs and Parliament, we were able to host "Owl Make the Call" which allowed students to call their elected representatives in the effort of advocating for Temple's Appropriations.

These are only a few of the initiatives that we were able to accomplish so far throughout the term.

One thing this semester has taught us is that it is extremely important to continuously center student voice in decisions, efforts, and initiatives that are related to the success and wellbeing of students.

Conclusively, this has been a semester filled with its share of tragedy, lessons, and hardship. Over the last few months, we lost several members of our Temple Family. In honor of their lives, I would like to dedicate a moment of silence.

Thank you.

On behalf of the student body, my team and I look forward to continuously working with you all in the effort of representing all students, while simultaneously elevating this phenomenal university to new heights.