

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, December 8, 2015 at 3:30 p.m.

Feinstone Lounge, Sullivan Hall, Polett Walk and Liacouras Walk

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Secretary's Note: The Trustees met first in Executive Session at 2:30 p.m.

PARTICIPANTS

Trustees: Dennis Alter, Leonard Barrack, James. F. Cawley, IV, Alan M. Cohen, Scott F. Cooper, Theodore Z. Davis, Ronald R. Donatucci, Loretta C. Duckworth, Judith A. Felgoise, Richard J. Fox, Lewis F. Gould, Jr., Lon R. Greenberg, Tamron Hall, Drew Katz, H.F. "Gerry" Lenfest, Solomon C. Luo, Joseph W. Marshall, III, Anthony J. McIntyre, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Leon O. Moulder, Jr., Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Phillip C. Richards, Edward Rudolph, Jane Scaccetti, Samuel H. Smith, James S. White

President: Neil D. Theobald

University Counsel and Secretary: Michael B. Gebhardt

Non-Voting Advisory Members: Tricia Jones (faculty), Ryan K. Rinaldi (student)

Administration and Staff: William T. Bergman, Kevin G. Clark, Karen B. Clarke, James P. Creedon, Hai-Lung Dai, James W. Dicker, Kenneth H. Kaiser, Larry R. Kaiser, Kenneth E. Lawrence, Jr., Gennaro J. Leva, Michele Masucci, Theresa A. Powell

Mr. O'Connor, Chairman of the Board, called the Public Session to order.

Introduction of Guests:

Faculty: Dwight Carey

Students: Donald J. McMonagle, Sierra Mergliano, Benjamin T. Palestino, Alexander L. Woodson

Approval of Minutes: The minutes of the meeting of October 13, 2015 were approved.

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PRESIDENT'S REPORT – NEIL D. THEOBALD

Thank you, Mr. Chairman. I would like to spend a few minutes talking about Temple's continuing commitment to the citizens of North Philadelphia. Temple accomplishes much, but our story is not always well told.

There are many key ways that Temple benefits its neighbors. We meet the healthcare needs of low-income Philadelphians by serving as an indispensable provider for healthcare.

Philadelphia is the only major city in America without a public hospital. In Philadelphia, Temple University Hospital fills that role. On a daily average, 500 patients are seen per day in the emergency room which amounts to almost 200,000 patients per year. In the past year, greater than \$63M in free care was provided to the poorest citizens in Philadelphia, often times requiring life-saving treatment without any type of reimbursement to the hospital. In addition to the free care provided, Temple University Hospital provides approximately \$93M in under-reimbursed care.

The Health System is in the best shape in many years, and this is due to the efforts of Dr. Larry Kaiser. For the first time since 2007, the Health System has realized a profit. Standard & Poor's updated their outlook for the Health System and Moody's and Finch have improved their outlooks as well, with Finch moving to a positive outlook. In the review, Moody's noted out that the Health System plays an indispensable role in the City of Philadelphia.

Recently, the Health System launched an initiative called Temple Health Block-by-Block whereby researchers from the Lewis Katz School of Medicine and the Clinical Research Institute go door to door in certain zip codes to interview the community residents to conduct surveys related to the residents, their health and their communities, and to engage the residents in having a voice in community related research.

In October, the North Broad Physical Therapy Center opened. The center is a pro-bono, student-run health clinic for the residents of North Philadelphia. The clinic is supervised by a physician with students from the Lewis Katz School of Medicine and the School of Pharmacy taking part in serving the residents.

Another initiative is Project Engage which is sponsored by the Kornberg School of Dentistry. Project Engage is a multimillion dollar effort to provide free dental care to children of low-income families who reside in North Philadelphia. Children who have never seen a dentist or who are at high risk for developing tooth decay receive critical preventative dental care. The program is the brainchild of Dean Amid Ismail.

The provision of free and discounted healthcare does not mean substandard care. Temple is only number two in the city behind the University of Pennsylvania in conducting medical research citywide.

Temple is Philadelphia's public university. The provision of \$63M in free healthcare to our city's poorest citizens is only one way the university demonstrate its commitment to this community.

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At this time, Mr. O'Connor introduced Ms. Tamron Hall, who was elected as a member of the Board at the meeting in October 2015. Mr. O'Connor noted that Ms. Hall is Temple Made, having earned a degree in Broadcast Journalism in 1992. Ms. Hall is a great addition to the Board, and on behalf of all the members, Mr. O'Connor welcomed Ms. Hall.

Mr. O'Connor then stated that the Board has received information briefings about the possibility of building a facility for use by the community and the football team. Today, an article was released by the Philadelphia Business Journal where it appeared that Mayor-elect Jim Kenney may be opposed to the construction of an on-campus stadium on main campus and indicated his desire to learn more about the potential new facility. It is our intent to meet with the Mayor-elect to get his views on the merits of an on-campus stadium. Mr. O'Connor then stated that the university would engage all aspects of the community in the process, but that he and the trustees believe that the stadium is right for the university and right for the City of Philadelphia.

REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATION FOR ACTION:

1. Re-Election of Commonwealth Trustee – Lewis F. Gould, Jr.

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Commonwealth appointing authorities, re-elected Lewis F. Gould, Jr., for a term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 1.

Mr. O'Connor stated that Mr. Gould is a valuable trustee and thanked him for his time and commitment to the Board and the university.

Secretary's Note: Mr. Gould abstained and did not participate in this action.

Executive Committee – Daniel H. Polett, Vice Chair

RECOMMENDATION FOR ACTION:

2. Borrowing Authority – January 1, 2016 through March 31, 2016

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from January 1, 2016 through March 31, 2016.

Academic Affairs Committee – Solomon C. Luo, Vice Chair

3. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 3.

RECOMMENDATIONS FOR ACTION:

4. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (12/7/2015) and the President, approved the granting of faculty tenure.

5. Eliminate the School of Environmental Design

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/7/2015) that the officers be authorized to eliminate the School of Environmental Design as described and set forth in Agenda Reference 5:

- A) Eliminate the School of Environmental Design;
- B) Move the Department of Community and Regional Planning and the Department of Landscape Architecture and Horticulture to the Tyler School of Art; and
- C) Redesignate the tenure of faculty in the Department of Community and Regional Planning and the Department of Landscape Architecture and Horticulture from being in the School of Environmental Design to being in the Tyler School of Art.

6. Reorganize Department and Curricula in the College of Liberal Arts

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/7/2015) that the officers be authorized to reorganize a department and curricula in the College of Liberal Arts as described and set forth in Agenda Reference 6:

- A) Rename the Department of African American Studies as the Department of Africology and African American Studies;
- B) Transfer the tenure of faculty from the Department of African American Studies to the Department of Africology and African American Studies;
- C) Replace the Bachelor of Arts, Master of Arts, Doctor of Philosophy and Minor in African American Studies with the Bachelor of Arts, Master of Arts, Doctor of Philosophy and Minor in Africology and African American Studies; and
- D) Replace the Bachelor of Arts, Minor and Certificates in Women's Studies with the Bachelor of Arts, Minor and Certificates in Gender, Sexuality and Women's Studies.

7. Establish and Eliminate Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/7/2015) that the officers be authorized to establish and eliminate curricula in various schools and colleges as described and set forth in Agenda Reference 7:

- A) Eliminate the Master of Education in Educational Leadership and the Concentrations in Higher Education and K-12;
- B) Establish a Master of Education in Higher Education with three concentrations (Access and Success, Institutional Effectiveness, and Student Affairs Leadership) in the College of Education;
- C) Establish a Master of Education in School Leadership with an optional Concentration in Urban Education in the College of Education;
- D) Establish a Master of Science in Psychological Research in the College of Liberal Arts;
- E) Establish a Bachelor of Fine Arts in Musical Theater in the School of Theater, Film and Media Arts in the Center for Performing and Cinematic Arts; and
- F) Establish a Minor in Tourism and Hospitality Management in the School of Tourism and Hospitality Management.

Alumni Relations and Development Committee – Richard J. Fox, Chair

8. Report

The quarterly report of the Alumni Relations and Development Committee was accepted as presented in Agenda Reference 8.

RECOMMENDATIONS FOR ACTION:

9. Acceptance of Gift/Pledge to Establish a Named Endowed Chair in the School of Media and Communication

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/7/2015) and the Gift Acceptance Committee (10/29/2015), recommended that the Board of Trustees accept a gift restricted for the purpose of funding a named endowed chair in the School of Media and Communication.

10. Approval of Naming Opportunities at the Olympic Sports Complex

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/7/2015) and the Gift Acceptance Committee (10/29/2015), authorized the following naming opportunities:

- a) The Field Hockey/Lacrosse Field at the Olympic Sports Complex for Cherifa Howarth, in recognition of her generous support to Athletics, and
- b) The Track Practice Field at the Olympic Sports Complex for Daniel Boyce, in recognition of his generous support to Athletics.

Facilities Committee – Mitchell L. Morgan, Chair

11. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 11.

RECOMMENDATIONS FOR ACTION:

12. Various Buildings – Elevator Upgrades

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2015) that the officers be authorized to proceed with the elevator upgrades in the following buildings: Pharmacy Building, Podiatric Medicine Building, Old Dental School, Klein Hall, Paley Library, and Kardon Building at a cost not-to-exceed \$1,000,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

13. Various Buildings – Simplex Fire Alarm System Upgrade

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2015) that the officers be authorized to proceed with upgrading the multi-building fire alarm network communication equipment and pathway in various buildings at a cost not-to-exceed \$550,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

14. Medical Education and Research Building – Phase 2 Expansion Study

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2015) that the officers be authorized to proceed with the development and feasibility study to expand the Medical Education and Research Building on the adjacent north side vacant space at a cost not-to-exceed \$155,000 with the funding and financing source being the Lewis Katz School of Medicine Auxiliary Fund (#101012-06200-7730-04).

Board of Directors, Temple University Health System, Inc. – Lon R. Greenberg, Chair

15. Report

The quarterly report of the Board of Directors of Temple Health System, Inc., was accepted as presented in Agenda Reference 15.

STANDING COMMITTEE REPORTS FOR INFORMATION

Athletics Committee – J. William Mills, III, Chair

16. Report

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 16.

Audit Committee – Theodore Z. Davis, Chair

17. Report

The quarterly report of the Audit Committee was accepted as presented in Agenda Reference 17.

Campus Life & Diversity Committee – Anthony J. McIntyre

18. Report

The quarterly report of the Campus Life & Diversity Committee was accepted as presented in Agenda Reference 18.

Compliance Committee – Alan M. Cohen, Chair

19. Report

The quarterly report of the Compliance Committee was accepted as presented in Agenda Reference 19.

Government Relations & External Affairs Committee – Ronald R. Donatucci, Co-Chair

20. Report

The quarterly report of the Government Relations and External Affairs Committee was accepted as presented in Agenda Reference 20.

Investment Committee – Christopher W. McNichol, Chair

21. Report

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 21.

Student Affairs Committee – Anthony J. McIntyre, Chair

22. Report

The quarterly report of the Student Affairs Committee was accepted as presented in Agenda Reference 22.

The following committees did not meet during the reporting period: Executive Committee, Budget & Finance Committee, Healthcare Enterprise Committee

OFFICER’S REPORT

23. Treasurer’s Report – Kenneth H. Kaiser

The Treasurer’s report for the Three Months Ended September 30, 2015 was accepted as presented in Agenda Reference 23.

OLD/NEW BUSINESS

24. Guest Speakers

- a.) **Dean’s Report**
Laura A. Siminoff, Dean, College of Public Health

Referring to Agenda Reference 24a, Dean Siminoff summarized the vision, plan, reorganization, academic accomplishments, investments, and challenges in the College of Health Professions.

- b.) **Faculty Senate**
Professor Tricia S. Jones, School of Media and Communication
President, Faculty Senate

“Chairman O’Connor, President Theobald, and members of the Board of Trustees, we have had a number of things to celebrate as we approach the semester break and holiday season.

“I would like to thank several members of the Board – Trustee White, Trustee McKee, Trustee Cooper, Trustee Morgan, and Chairman O’Connor for attending the November 17th Faculty Service Awards Brunch. It was a wonderful event, made more so by such a showing of support from the Board.

“This semester, we have also received the final report of the Child Care Study Committee, chaired by Professors Casey Breslin and Marsha Weinraub. The report, forwarded to Director of Human Resources Sharon Boyle, is an excellent set of recommendations and reflections on how child care issues and concerns affect faculty affects faculty ability to join and/or remain at Temple.

“We have also seen the PLRB ruling on the Accreditation of Adjunct Faculty into TAUP and we appreciate that both sides are readying for negotiation – and that each side has processes and restrictions on how they engage full time faculty to discern their perspectives as they relate to adjunct issues. The Faculty Senate is planning to do what it can to facilitate sharing full time faculty thoughts during the process. While the Faculty Senate was neutral, and appropriately so, during the petition process, we have received considerable feedback from full time faculty. As we move forward, we will provide all parties with feedback we receive from the faculty and trust this information will be used to further constructive decisions.

“Thank you for your interest and support.”

c.) **Temple Student Government**

Ryan K. Rinaldi, Class of 2016, Fox School of Business and Management
President, Temple Student Government

“Chairman O’Connor, President Theobald, and members of the Board of Trustees; I thank you very much for allowing me to report to you the State of our Student Body. After a historic first month and a half of the fall semester, it gives me great pleasure to say that the state of the students of Temple University is confident. Confident because today, more now than ever, our students know that the value of their degree is increasing both within the City of Philadelphia and across the country. On August 23rd, Temple welcomed its most academically accomplished and diverse class in University history. At Temple Student Government, we are excited to begin engaging this new class of Temple Owls in initiatives and activities to continue to enhance the student experience and to elevate Temple to a national spotlight.

“Temple Student Government has hit the ground running this semester, kick starting various initiatives across different disciplines to proactively address issues we know students are thinking about. From community relations to university pride, we have laid the groundwork for a year full of progress. On September 19th, we held our first *Adopt a Block* community service program where we had students dispersed throughout the off-campus community cleaning up the streets, organizing garbage collections, and even painting a beautiful mural on Bouvier Street. We will continue to build a strong relationship with members of our North Philadelphia Community and to create ways in which students can be better neighbors.

“Temple has unprecedented red hot momentum both in the classroom as national rankings soar and on the athletic fields where our sports teams are continuing to shine. If you have watched ESPN lately, you will know that our Temple Owls have the best football team in the state of Pennsylvania. There is a sense of pride driving down Broad Street and seeing the Cherry and White on the Cecil B. Moore station. To put a word on it, the campus is electric.

“Temple Student Government is continuing to work on initiatives that touch upon improving the game day experience for athletics, creating a more sustainable and environmentally friendly campus, working hand in hand with Campus Safety to ensure students security and engaging our large base of alumni, just to name a few.

“I thank you for your continued support of our university and our students, and I look forward to working with you all to provide for the best student experience at this tremendous University.

“Thank you again Mr. Chairman, Dr. Theobald and members of the Board of Trustees.”

ADJOURNMENT

There being no further business on the agenda, the meeting was adjourned at 4:20p.m.