

**BOARD OF TRUSTEES**

**Temple University – Of The Commonwealth System of Higher Education**

**PUBLIC SESSION**

**Thursday, June 20, 2013, at 3:30 p.m.**

**Feinstone Lounge, Sullivan Hall, Liacouras Walk and Polett Walk**

**MINUTES**

**Presiding Officer: Patrick J. O'Connor, Chairman of the Board**

*Note: The Trustees met for an information briefing at 3:00 p.m.*

**PARTICIPANTS**

**Trustees:** Leonard Barrack, John Campolongo, Ronald R. Donatucci, Lewis F. Gould, Jr., Lewis Katz, Solomon C. Luo, Joseph W. Marshall, III, Theodore A. McKee, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Phillip C. Richards, Jane Scaccetti, Anthony J. Scirica, Jay H. Shah

**President:** Neil D. Theobald

**University Counsel:** George E. Moore

**Administration and Staff:** Frank Annunziato, James C. Bausman, Jr., William T. Bergman, Raymond Betzner, Janet Carruth, Kevin Clark, Karen Clarke, James P. Creedon, Hai-Lung Dai, Michael Gebhardt, Stephanie Ives, Kenneth Kaiser, Larry Kaiser, Thomas Kupp, Jaison G. Kurichi, Jodi Laufgraben, Kenneth Lawrence, Tilghman Moyer, Anne Nadol, Timothy C. O'Rourke, Theresa A. Powell, Michael Scales, Anthony E. Wagner, Gregory Zimmaro

Mr. O'Connor, chair of the Board, called the Public Session to order.

**Introduction of Guests**

**Faculty:** Lois A. Butcher-Poffley, Jayanthi Krishnan

**Students:** Julia Crusor, Ife Ezeugwu, Cree A. Moore, Evan A. Raines

**Approval of Minutes:** The minutes of the meeting of May 14, 2013 were approved.

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## **PRESIDENT'S REPORT – NEIL D. THEOBALD**

During the first 10 days of this month, I had the honor of leading a small group on a 5-city visit to Hong Kong, Macau, Shanghai, Beijing, and Tokyo. Our mission was to meet our Asian alumni, including donors, forge new collaborative academic programs, and meet government officials in China and Japan to seek their assistance in Temple's efforts in Asian countries.

A highlight for me was our visit to the beautiful city of Macau where we had a series of meetings with leadership of the University of Macau and toured their incredible new campus. The University of Macau is the epitome of state-of-the-art research space, instructional space, athletic space, and public facilities, and symbolizes the major investment in higher education being made particularly by China, but also many other East Asian countries. I am proud to say that as a result of the meeting, Temple and the University of Macau entered into collaboration that will bring graduate students from China to Temple for graduate work.

We have been laying the foundation for these types of partnerships for Temple for over three decades. In 1979, Temple President Marvin Wachman presented an honorary degree to Vice Premier Deng Xiaoping. That occasion was made possible by the late Temple Biology Professor Dr. Man-Chiang Niu, an immigrant from China and a personal friend of Chairman Deng. In the following year, we sent our first delegation to China to establish our first educational exchange.

Today, Temple University enrolls more than 700 Chinese students, and we collaborate with dozens of institutions in China, the largest being Tsinghua University where we host our highly respected Rule of Law program in Beijing. Since 1999, the Law School at Tsinghua has educated over 1,000 legal professionals in China and has been recognized by both the Chinese and American governments for the important role we play in bringing the Rule of Law to China.

While we should take great pride in those accomplishments because we have done quite a bit over the last 30 years, it is clear there are opportunities to pursue much further. Thus, on this trip, our delegation held 17 major events over a 10-day period. Those events ranged from receptions in Hong Kong, Beijing, Shanghai, and in Tokyo—where we set records by attracting over 250 alumni to events, to dozens of individual and small group meetings with Asian educators, Asian business leaders, and government leaders in both China and Japan.

Two of our alumni were so thrilled with their Temple connections that they travelled 1500 miles, at their own expense, to attend our alumni events in Shanghai and Beijing, after participating in our first alumni event ever in Hong Kong. They have since made a proposal to assist in organizing a Temple China Alumni Association, which we are pursuing with them.

Clearly, the economic growth in China, especially in comparison with the rest of the world since 2008, has allowed it to take a leading role on the geopolitical stage. To say that Temple University has been preparing for this moment for decades is probably overstating the case, but clearly Temple has put together a systematic and strategic approach to Asian partnerships that leverages strengths and maximizes resources. It is time for Temple to develop a cohesive globalization strategy that includes our China effort and Japan campus.

With the involvement of many individuals, departments, and schools from across the university, and with the special assistance of Provost Hai-Lung Dai, Temple has developed an approach to international education that includes faculty research, global educational opportunities, and institutional partnerships.

The next step is to put together a strategic plan to formulate what we will do in terms of international engagement. We will be submitting to the Board in the next academic year such an international strategic plan to look at campuses not only in Rome and Tokyo, but also what opportunities are available in China, Korea, Singapore, India, the Middle East and so on. There will be a great deal more discussion on this in the next academic year.

In order to make the strategic plan work, it is clear that we are going to have to get philanthropic resources from our alumni, and that was a considerable focus of this trip. We have over 5,000 Temple alumni living in Asia. I want to thank the Provost, the International Affairs team, and the Development Office for the very long work days we put in on this trip. I am confident that, over the next decade, we will see real return for the time and effort we are putting into international education, particularly in China where I was able to meet a number of donors across the country.

I would like to also update you on some leadership changes that are going on at the university.

We are in the final stages of dean searches at the School of Media and Communication and the College of Health Professions and Social Work, and I will have updates on those searches for you over the summer months. There are two appointments I would like to highlight for you today.

I am delighted to announce that Gregory M. Anderson will be the next dean of Temple University's College of Education. Greg was an immigrant – his parents emigrated from South Africa to escape the burdens of apartheid. Following education in the US, he started teaching and earned tenure at Columbia University's Teacher College, generally considered the best education school in the country. He later on worked in a leadership role at the Ford Foundation, and most recently, has served as the dean of the College of Education at the University of Denver. Greg and I have discussed at length how Temple University can partner with K-12 schools in Philadelphia to improve student performance. I am confident that Greg will be a vibrant agent of change for the children in our local schools, and bring Temple's College of Education to a higher level of distinction.

It's also a pleasure to report that Michael Klein has accepted the position of Dean at the College of Science and Technology. Michael is the Laura H. Carnell Professor of Science and director of the Institute for Computational Molecular Sciences, and for the last year has served as interim dean at College of Science and Technology. Michael is a world renowned scientist with 600 published papers and 46,000 citations. We recruited him from the University of Pennsylvania five years ago. Soon after accepting Temple's offer, he was elected to the National Academy of Science, which is the highest honor you can receive as an academician. As interim Dean, he has been very successful in recruiting three internationally renowned scientists to join Temple – a computational physicist, a chemist, and a biologist. With those recruitments, Temple University is now considered the nation's top computational science program in the country. We are delighted that Mike Klein has agreed to take the position permanently.

I am also saddened to report that we are losing a core member of the Temple leadership team. Tony Wagner has served Temple since 2007 as Executive Vice President, Chief Financial Officer, and Treasurer. Each of you has worked with Tony over the years and you know of his single-minded dedication to this university and its students. As someone who has served as a CFO, I admire the work Tony has done. While I am pleased for him, I am sorry to see Temple lose such a strong presence. We wish him all the best as he moves on to become Executive Vice President and Chief Business Officer for Georgia Regents University and Health System in Augusta, Georgia. Tony, thank you for all you've done.

I would like to give a brief update on Visualize Temple, our campus master planning initiative. In addition to interviews and discussion sessions with students, faculty and staff, a website was set up in order to solicit ideas from the Temple community through an online site. As of today, more than 3,900

individuals have logged in and participated in the conversation about the master plan, with more than 1,800 suggestions of what we might do with the master plan. Clearly, the interest in Temple's future is very high. During the next visit of the planners, we will have a half-day session with the trustees to get your input and direction—on the many issue we are in the process of evaluating.

One area of particular interest is our plan for a new library. We are in the midst of a five-month planning process as to what the vision for the library will be. We want to be sure that we are not building just a 20<sup>th</sup> century library. We are in a new age of not looking to store books. It would be a much more high tech environment for information sharing. We have been specifically asking faculty, alumni, students and staff to tell us what they would like to see in a modern library, what types of spaces would be essential, how the collections should be stored and accessed, and where this library could best be located.

Even as these plans move forward, I am pleased to report that both the Mitchell and Hilarie Morgan Residence Hall and Dining Complex, and the Science Education and Research Center are moving ahead on schedule. Demand from students to live in Morgan Hall is overwhelming! I look forward to joining with you to formally open this great new residential complex later this summer.

Meanwhile, the Science Education and Research Center steel framing is up, and the building's skeleton is taking shape. Outside of Sullivan Hall today, there is a final beam to go up. On the way out today, I hope all of you will sign your name on the beam. The beam will be placed on the 250,000 sq. ft. facility that will open in fall 2014. The Facilities Committee toured the building recently. The building will house the Chemistry, Physics and Computation Science programs. Temple's ability to offer greater levels of research-based value to our city, commonwealth and nation will grow dramatically when this new facility is completed in 2014.

Mr. Chairman, thank you for your time.

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## **RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES**

Budget & Finance Committee and Executive Committee –  
Lewis F. Gould, Jr., Chair of Budget & Finance Committee and  
Vice Chair of Executive Committee

### **RECOMMENDATIONS FOR ACTION:**

**1. University Operating Budget for 2013-2014**

Upon motion duly made and seconded, the Board of Trustees adopted the University Operating Budget for 2013-2014, as set forth in Agenda Reference 1.

**2. Tuition Schedule for 2013-2014**

Upon motion duly made and seconded, the Board of Trustees approved the Proposed Tuition Rates for 2013-2014, as set forth on pages 9 thru 17 of Agenda Reference 1.

**3. University Services Fee for 2013-2014**

Upon motion the Board of Trustees approve the University Services Fee for 2013-2014, as set forth on page 18 of Agenda Reference 1.

4. **Spending Rule for Endowment Assets**

Upon motion duly made and seconded, the Board of Trustees approved the Resolution to Select a Spending Rule for Endowment Assets, as set forth in Agenda Reference 4.

5. **Temple University Clinical Enterprise Budget for Fiscal Year 2013-2014**

Upon motion duly made and seconded, the Board of Trustees adopted the Temple University Clinical Enterprise Budget for Fiscal Year 2013-2014, as set forth in Agenda Reference 5.

Board of Directors, Temple University Health System, Inc. – Jane Scaccetti, Chair

6. **Report**

The report of the Board of Directors of Temple University Health System was accepted as presented in Agenda Reference 6.

**RECOMMENDATION FOR ACTION:**

7. **Temple University Health System, Inc., Budgets for Fiscal Year 2013-2014**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Board of Directors of Temple University Health System, Inc. (6/11/2013), and adopted the Temple University Health System, Inc., Operating and Capital Budgets for Fiscal Year 2013-2014, as set forth in Agenda Reference 7.

Academic Affairs Committee – Theodore A. McKee, Chair

**RECOMMENDATIONS FOR ACTION:**

8. **Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Academic Affairs Committee (6/17/2013) and the President regarding the granting of faculty tenure.

9. **Establish a Department of Clinical Sciences in the School of Medicine**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/17/2013), authorized the officers to establish a Department of Clinical Sciences in the School of Medicine.

10. **Transfer the Tenure of Dr. Susan Fisher from the Department of Pharmacology in the School of Medicine to the Department of Clinical Sciences in the School of Medicine**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/17/2013), authorized the officers to transfer the tenure of one faculty member from the Department of Pharmacology to the Department of Clinical Sciences in the School of Medicine as set forth in Agenda Reference 10.

**11. Establish and Terminate Curricula in Various Schools and Colleges**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/17/2013), authorized the officers to establish and terminate curricula in various schools and colleges as listed and set forth in Agenda Reference 11.

- A) Establish a Master of Science in Globalization and Development Communication in the School of Media and Communication;
- B) Establish an Optional Concentration in International Communication for the Bachelor of Arts in Advertising, Bachelor of Arts in Communication Studies, Bachelor of Arts in Journalism, Bachelor of Arts in Media Studies and Production, and Bachelor of Arts in Strategic Communications in the School of Media and Communication;
- C) Establish a Minor in Public Relations in the School of Media and Communication;
- D) Establish a Bachelor of Science in Mathematics and Technology with Teaching in the College of Science and Technology;
- E) Establish a Concentration in Business, Computer and Information Technology Education for the Bachelor of Science in Education in Career and Technical Education in the College of Education; and
- F) Terminate the Concentration in Business Education for the Bachelor of Science in Education in Career and Technical Education in the College of Education.

Facilities Committee – Mitchell L. Morgan, Chair

**RECOMMENDATIONS FOR ACTION:**

**12. Temple University Center City - Improvements**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed with the interior and exterior improvements to the Temple Center City (TUCC) facility at a cost not-to-exceed \$1,031,000 with the following funding and financing sources: Provost Academic Equipment Fund (#100000-27950-7730-01, \$75,400); TUCC Renewal & Renovation Fund (\$200,000); and University Reserves (\$755,600).

**13. Bio-Life Sciences Building – Growth Facility Renovation**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed with the renovation and equipment purchases for Suites 110 and 114A of the Bio-Life Sciences Building at a cost not-to-exceed \$813,510 with the following funding and financing sources: CST Renovation Fund (#800009-13110-7730-07, \$345,510) and Operating Funds (#142658-13120-7880-02, \$468,000).

**14. Tomlinson Theater – Roof Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/17/2013), authorized the officers to proceed with the Tomlinson Theater roof replacement project at a cost not-to-exceed \$700,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

**15. McGonigle Hall - Renovations and Upgrades to Court Area**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed with the renovations and upgrades to the McGonigle Hall court area at a cost not-to-exceed \$625,000 with the following funding and financing sources: University Reserves (\$275,000); Student Recreation (#100000-42500-06, \$100,000), and Athletics (#100000-51010-7730-10, \$250,000).

**16. Wachman Hall – Building Exterior Waterproof Paint**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed with the Wachman Hall – building exterior waterproof paint project at a cost not-to-exceed \$500,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

**17. Independence Blue Cross Fitness Center – Roof Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed with the Independence Blue Cross Fitness Center roof replacement project at a cost not-to-exceed \$450,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

**18. Window Shades – Anderson and Gladfelter Halls, and the College of Engineering**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed with the purchase and installation of window shades in Anderson and Gladfelter Halls, and the College of Engineering at a cost not-to-exceed \$400,000 with the funding and financing source being the Plant Development Fund Contingency (#100000-80220-7385-07).

**19. 1700 N. Broad Street – Fan Coil Unit Replacement Phase 2 of 2**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (6/17/2013) that the officers be authorized to proceed with the Phase 2 fan coil unit replacement project at 1700 N. Broad Street at a cost not-to-exceed \$375,000 with the funding and financing source being the Plant Development fund (#100000-80220-7385-07).

Investment Committee – Christopher W. McNichol, Chair

**RECOMMENDATION FOR ACTION:**

**20. Modification of the University Investment Policy**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Investment Committee (5/29/2013) that the officers be authorized to modify the University's Investment Policy as listed and set forth in Agenda Reference 20.

## OFFICERS' REPORTS

21. **Treasurer's Report** – Anthony E. Wagner

The Treasurer's Report was accepted as presented in Agenda Reference 21.

22. **Secretary's Report** – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated November 2, 2013 to candidates approved by the appropriate academic committees of the faculty in the Tsinghua LLM Program in Beijing, China.

## OLD/NEW BUSINESS

On behalf of the Board of Trustees, Mr. O'Connor thanked Mr. Wagner for his dedication and commitment to the university over the last six years as chief financial officer.

**ADJOURNMENT** The meeting adjourned at 4:00 p.m.