

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Thursday, June 21, 2012, at 3:30 p.m.

**Feinstone Lounge, Sullivan Hall
Liacouras Walk and Polett Walk**

MINUTES

Presiding Officer: Patrick J. O'Connor, Chairman of the Board

Note: The Trustees met for an information briefing at 2:30 p.m.

PARTICIPANTS

Trustees: Dennis Alter, Joan H. Ballots, Leonard Barrack, Theodore Z. Davis, Patrick J. Eiding, Judith A. Felgoise, Lewis F. Gould, Jr., Lewis Katz, Solomon C. Luo, Joseph W. Marshall, III, Scott Mazo, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Phillip C. Richards, Robert A. Rovner, Edward Rudolph, Anthony J. Scirica, Michael J. Stack, III

University Counsel: George E. Moore

Administration and Staff: Frank P. Annunziato, James C. Bausman, William T. Bergman, Janet Carruth, James P. Creedon, Richard M. Englert, Michael Gebhardt, Stephanie Ives, Kenneth Kaiser, Larry Kaiser, Thomas Kupp, Jaison G. Kurichi, Jodi Levin Laufgraben, Kenneth Lawrence, Jr., Anne K. Nadol, Timothy C. O'Rourke, Theresa A. Powell, Richard Rumer, Michael Scales, David L. Unruh, Anthony E. Wagner, William Wilkinson

Non-voting Advisory Members: Paul LaFollette, Jr.

INVOCATION: The invocation was given by Trustee Bret S. Perkins.

Introduction of Guests

Faculty: Robert D. Hamilton, III, Rebecca Michaels, Iyad Obeid, Vallorie J. Peridier

Students: Mary Archer, Brandolyn Burks, Ofo Ezegwu Julian Hamer

Approval of Minutes: The minutes of the meeting of May 8, 2012 were approved as distributed.

ACTING PRESIDENT'S REPORT

Thank you, Mr. Chairman and members of the Board, for the opportunity to make this presentation and thank you for the even greater opportunity you will be according me later in the agenda.

As Provost for the past two years I have been most fortunate to work closely with our outstanding deans. I would like to salute these great leaders whose work is so vital to the core mission of our great university.

The deans are the key members of the University's leadership team. They are talented, scholarly, totally committed to our students and innovative in crafting novel approaches to achieve our academic mission while at the same time finding ways to become more efficient. In the midst of the budgetary challenges of the past few years, the deans continue to reengineer how we conduct our business while still maintaining and increasing the excellence of our programs.

The key roles of our deans are outlined as follows:

- The deans are the CEOs of our schools and colleges.
- They are the leaders of our distinguished faculties.
- They recruit our faculty and student talent, and this may be their most important role.
- As entrepreneurs, they seek out new opportunities and address the many challenges their schools face.
- They think strategically to position their schools for the future.
- They are integral to our ability to raise funds in support of our mission.
- And they serve as both strong advocates for their schools and as the chief spokespersons representing their schools within the university and within the broader society.

I will briefly mention just a couple of highlights about each of our deans. The handout in front of you has detailed that you may review at your leisure.

Dr. Ken Blank oversees our research and graduate programs. He has successfully forged partnerships with government and private industry for technology development, for licensing and for commercialization of our intellectual properties and scientific advances.

Dr. Hai-Lung Dai has sparked a resurgence in our enrollments, in our research funding and in our rankings in science and technology. He has recruited star faculty and developed innovative programming to attract international students.

Dr. James Earl Davis stepped up to become interim dean of education. He has been an excellent mentor for junior faculty, including Dr. Cromley, who received the very prestigious United States Presidential Early Career Award for Scientists and Engineers.

Our longest serving Dean, Dr. Peter Doukas, has helped catapult our Pharmacy School in the rankings. Working with his top faculty, he has crafted our drug discovery initiative that already is paying off in innovative partnership with top institutions.

Next is Dean JoAnne Epps of the Beasley School, which, under her capable leadership, continues to climb in the national rankings with programs in the top 20 nationally and with very high bar passage rates. We're proud the Mayor has appointed her to monitor the City's "stop and frisk" practices.

Dean Amid Ismail has revitalized the Kornberg School's professional preparation programs, its patient care clinics and its community engagement. He has dramatically increased clinical revenues. He is an international leader in building bridges and pursuing across borders through dentistry.

Dean Tom Jacobson is interim dean for Communications & Theater. He secured William Penn Foundation funding for public interest journalism and he has significantly increased the research productivity of his school.

Dr. Larry Kaiser needs no introduction; we already are familiar with his many accomplishments in his various roles. As dean, he has successfully recruited outstanding department chairs and faculty members, and the Medical School continues to rise in national rankings and is achieving growing research and prominence.

Dean Carol Lang oversees a library that has risen from #83 to #57 in national rankings over the past 9 years. This past year she has led the library's fundraising efforts, with dollars that are more than triple the unit's annual goal, while acquiring major collections invaluable to our research and education.

Under Dean John Mattiacci's leadership, our School of Podiatric Medicine has the most applicants and the academically-best applicants in the country for a school of podiatry. His clinical operations have over 42,000 visits per year, including 8,500 visits to our state-of-the-art diabetic wound care clinic.

Dean Moshe Porat has taken the Fox School to the upper echelons of business schools in the world. He continues to generate innovations to maintain the School's competitiveness in a tough market, including a new strategy called "discover the Power of Fox." His students' job placement rates are an astounding 92% for undergrads and 95% for graduate students.

Thanks to Dean Keya Sadeghipour, engineering enrollments are booming, as is the growth in the college's external funding for research. He established the new department of bioengineering, and the faculty members he has hired are highly productive in research funding.

The enrollments in Interim Dean Michael Sitler's college have increased by 33% over five years, and his college's external funding is so strong that it now ranks 3rd in the University. His steady hand has helped to bring vision and strategic focus to the college.

Overseeing our second largest college in terms of enrollment and research funding, Dean Teresa Soufas has led restructuring efforts throughout administrative and academic departments. She has also led the development of a number of international initiatives as well as targeted certificate programs.

Dean Robert Stroker has brought a new level of integration to our arts programs throughout the university. He oversees our great Boyer College of Music and Dance and has provided leadership for our nationally-ranked Tyler School of Art. His initiatives include achievement of a Grammy nomination and securing a multi-million dollar grant for the George and Joy Abbott Center for Musical Theater.

Temple Rome's enrollments continue to increase under Dean Kim Strommen. He has overseen a major expansion of the facilities, and he has developed multiple collaborations with important institutions in Italy.

Finally, Dean Bruce Stronach exhibited exemplary leadership in helping Temple University Japan to navigate successfully the aftermath of the earthquake and tsunami more than a year ago. He has stabilized the budget and worked to design innovative programs to attract new students.

This concludes my report, Mr. Chairman. With us today are some of the deans, I would like to ask them to stand so that we can recognize their outstanding leadership and many contributions.

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RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATIONS FOR ACTION:

1. **Ratification of Action Appointing Richard M. Englert as Acting President**

Upon motion duly made and seconded, and upon the recommendation of the Committee on Trustee Affairs (6/19/2012), the Board of Trustees ratified the action of the Board of Trustees (5/23/2012) appointing Richard M. Englert as Acting President of Temple University – Of The Commonwealth System of Higher Education, effective July 1, 2012.

2. **Election of University Trustee – John Campolongo**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (6/19/2012), elected John Campolongo to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for the term beginning July 1, 2012 and ending June 30, 2014.

3. **Resolution of Appreciation**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (6/19/2012), approved the Resolution of Appreciation for Bret S. Perkins, University Trustee for the period July 2010 through June 2012, as set forth in Agenda Reference 3.

Mr. O'Connor thanked Mr. Perkins for his dedication to the University and presented Mr. Perkins with the Resolution of Appreciation and a desk clock inscribed as follows: *"In recognition of your exemplary service as a Trustee of Temple University"*. The Board members applauded Mr. Perkins.

Mr. Perkins stated that it has been a privilege to serve as a member of the Board of Trustees for the last two years and that he is proud to be a Temple Owl.

4. **Revised Boards of Visitors Bylaws**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (6/19/2012), adopted the revised Bylaws for the Boards of Visitors as set forth in Agenda Reference 4.

Executive Committee and Budget & Finance Committee –
Lewis F. Gould, Jr., Vice Chair of Executive Committee and
Chair of Budget & Finance Committee

RECOMMENDATION FOR ACTION:

5. **Temple University Clinical Enterprise Budget for Fiscal Year 2012-2013**

Upon motion duly made and seconded, the Board of Trustees adopted the Temple University Clinical Enterprise Budget for Fiscal Year 2012-2013, as set forth in Agenda Reference 5.

Board of Directors, Temple University Health System, Inc. – Lewis F. Gould, Jr.

RECOMMENDATION FOR ACTION:

6. **Temple University Health System, Inc., Budgets for Fiscal Year 2012-2013**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Board of Directors of Temple University Health System, Inc. (5/23/2012), and adopted the Temple University Health System, Inc., Operating and Capital Budgets for Fiscal Year 2012-2013, as set forth in Agenda Reference 6.

Academic Affairs Committee – Solomon C. Luo, Vice Chair

RECOMMENDATIONS FOR ACTION:

7. **Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Academic Affairs Committee (6/18/2012) and the President regarding the granting of faculty tenure.

8. **Reorganize Departments in the College of Education**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/18/2012), authorized the officers to reorganize departments in the College of Education as set forth in Agenda Reference 8:

- A) Terminate the Department of Curriculum, Instruction and Technology in Education,
- B) Terminate the Department of Educational Leadership and Policy Studies,
- C) Terminate the Department of Psychological Studies in Education,
- D) Establish the Department of Psychological, Organizational and Leadership Studies,
- E) Establish the Department of Teaching and Learning,, and
- F) Transfer the tenure of faculty from the Departments of Curriculum, Instructional and Technology in Education; Educational Leadership and Policy Studies and Psychological Studies in Education to the Department of Psychological, Organization and Leadership Studies or the Department of Teaching and Learning.

9. **Establish the Center for the Arts**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/18/2012), authorized the officers to establish the "Center for the Arts," effective July 1, 2012, as listed and as set forth in Agenda Reference 9:

- A) Establish a Center for the Arts,
- B) Transfer the Boyer College of Music and Dance and Tyler School of Art to the Center for the Arts,
- C) Create the Division of Film, Media Arts and Theater in the Center for the Arts
- D) Transfer the Department of Film and Media Arts and the Department of Theater from the School of Communications and Theater to the Division of Film, Media Arts and Theater in the Center for the Arts, and
- E) Redesignate the tenure of faculty in the Department of Film and Media Arts and Department of Theater from being in the School of Communications and Theater to being in the Center for the Arts.

10. **Rename the School of Communications and Theater as the School of Media and Communication**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/18/2012), authorized the officers to rename the School of Communications and Theater as the "School of Media and Communication," effective July 1, 2012, as listed and set forth in Agenda Reference 10:

- A) Rename the School of Communications and Theater as the School of Media and Communication,
- B) Redesignate the tenure of faculty in the School of Communications and Theater to the School of Media and Communication.

11. **Terminate and Restructure a Department and Establish and Terminate Various Degrees and Curricula in the School of Media and Communication**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/18/2012), authorized the officers to terminate and restructure a department, and establish and terminate various degrees and curricula in the School of Media and Communication as set forth in Agenda Reference 11:

- A) Rename the Department of Broadcasting, Telecommunications and Mass Media as the Department of Media Studies and Production,
- B) Transfer the tenure of faculty from the Department of Broadcasting, Telecommunications and Mass Media to the Department of Media Studies and Production,
- C) Terminate the Bachelor of Arts in Broadcasting, Telecommunications and Mass Media and Establish the Bachelor of Arts in Media Studies and Production,
- D) Terminate the Master of Arts in Broadcasting, Telecommunications and Mass Media and Establish the Master of Arts in Media Studies and Production,
- E) Terminate the optional concentration in Public Communications in the Bachelors of Arts in Strategic Communications and Establish a Concentration in Rhetoric and Public Advocacy in the Bachelor of Arts in Strategic Communications, and
- F) Restructure the Concentration in Organizational Leadership in the Bachelor of Arts in Strategic Communications.

12. Establish, Terminate and Restructure Curricula in the Boyer College of Music and Dance

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/18/2012), authorized the officers to restructure curricula as listed and set forth in Agenda Reference 12:

- A) Terminate the Master of Education in Dance,
- B) Establish a Master of Arts in Dance,
- C) Restructure the Master of Fine Arts in Dance, and
- D) Restructure the Doctor of Philosophy in Dance.

13. Establish and Terminate Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/18/2012), authorized the officers to establish and terminate curricula as listed and set forth in Agenda Reference 13:

- A) Terminate the Bachelor of Arts and Minor in Hebrew in the College of Liberal Arts,
- B) Terminate the Bachelor of Arts and Minor in Russian in the College of Liberal Arts,
- C) Establish an Optional Concentration in Creative Writing in the Bachelor of Arts in English in the College of Liberal Arts,
- D) Establish an Optional Concentration in Art Education for the Bachelor of Fine Arts degree in the Tyler School of Art,
- E) Establish a Master of Science in Innovation Management and Entrepreneurship in the Fox School of Business and Management, and
- F) Establish a Master of Arts in Urban Bioethics in the School of Medicine.

14. Establish a Transcript Notation for Recognition in Community-Engaged Scholarship

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (6/18/2012), authorized the officers to establish a transcript notation as set forth in Agenda Reference 14.

Alumni Relations & Development Committee – Bret Perkins

15. Report

The report of the Alumni Relations & Development Committee was accepted as presented in Agenda Reference 15.

RECOMMENDATIONS FOR ACTION:

16. Approval of Naming Opportunity

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Gift Acceptance Committee (5/10/2012) and the Alumni Relations and Development Committee (6/21/2012), authorized the naming of the TU TEACH administrative offices as the *Allegra Family Science and Education Center* in honor of Joseph Allegra in recognition of his generosity to Temple University.

17. Approval of Gift-in-Kind

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Gift Acceptance Committee (5/11/2012) and the Alumni Relations and Development Committee (6/21/2012), authorized the acceptance of a gift-in-kind from the Philadelphia Media Network.

Facilities Committee – Mitchell L. Morgan, Chair

RECOMMENDATIONS FOR ACTION:

18. Presser Hall – Variable Air Volume (VAV) Conversion

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the VAV conversion project in Presser Hall, at a cost not-to-exceed \$320,000, with the funding and financing source being the Plant Development Fund (#100000-80220-7385).

19. Campus Steam System Cross Connection (South Steam Loop Extension)

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the south steam loop extension, at a cost not-to-exceed \$625,000, with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

20. 1500-10 N. Broad Street (Burk Mansion) – Stabilization, Roof Repairs, and Demolition of Row Home (Addendum)

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the 1500-10 N. Broad Street (Burk Mansion) stabilization, roof repairs, and demolition of row home, at a cost not-to-exceed \$820,615, with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07), and to take any and all necessary and appropriate actions to effect the foregoing.

21. Health Science Center – Utility Metering – Various Buildings

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the utility metering of various buildings on the Health Science Center campus, at a cost not-to-exceed \$650,000, with the funding and financing source being the Plant Development Fund (#100000-81080-7385-07).

22. Health Science Center – Steam Distribution System – Steam and Condensate Replacement “A” Line

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the Health Science Center steam distribution system – steam and condensate piping replacement, at a cost not-to-exceed \$2,500,000, with the funding and financing source being the Plant Development Fund (#100000-81080-7385-07).

23. Pharmacy Allied Health Building – Roof Replacement

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the Pharmacy Allied Health Building roof replacement, at a cost not-to-exceed \$1,000,000, with the funding and financing source being the Plant Development Fund (#100000-81080-7385-07).

24. Klein Hall – Conceptual Design for Expansion and Renovation

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the conceptual design for Klein Hall expansion and renovation, at a cost not-to-exceed \$100,000, with the funding and financing source being Beasley School of Law Funds (#103070-14070-01).

25. Relocate the Psychological Services Center to the Fourth Floor of the Entertainment and Community Education Center

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the relocation of the Psychological Services Center to the fourth floor of the Entertainment and Community Education Center, at a cost not-to-exceed \$800,000, with the following funding and financing sources: Psychology ICR (#165105-18110-02, \$290,000), Psychology Development (#517256-18110-08, \$60,000), Provost (#100000-27950-01, \$200,000), and Liberal Arts (#103012-18010-08 [80%] and #105032-18010-01 [20%], \$250,000).

26. Fit-Out of Third Floor of Bell Building and Other Related Moves

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the fit-out of the third floor of Bell Building, and relocation and renovation of additional related spaces, at a cost not-to-exceed \$1,913,000, with the funding and financing source being Fiscal Year 2012 Carryover Funds.

27. Landscape Master Plan

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the landscape master plan, at a cost not-to-exceed \$750,000, with the funding and financing source being the Plant Development Fund.

28. Kornberg School of Dentistry – Addition of 13 Dental Units

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the addition of five new dental units and renovation of eight existing rooms to have one dental unit for each two dental students, at a cost not-to-exceed \$650,000, with the funding and financing sources in the Kornberg School of Dentistry being as follows: Clinical Income (#800004-07010-01, \$200,000) and Auxiliary Projects (#105070-070101 and #105056-07010-01, \$450,000).

29. Edberg Olson Renovation and Expansion – Addendum

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Facilities Committee (6/19/2012), authorized the officers to proceed with the Edberg Olson renovation and expansion addendum to add the graphics branding package at a cost not-to-exceed \$9,335,000, an increase of \$285,000, with the funding and financing source for such increase being Intercollegiate Athletics (#100000-5100-06).

Investment Committee – Christopher W. McNichol, Chair

RECOMMENDATION FOR ACTION:

30. Modification of the University Investment Policy

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Investment Committee (5/30/2012), authorized the officers to modify the University's Investment Policy as listed and set forth in Agenda Reference 30:

- Add a new section entitled "Pooled Vehicles" to acknowledge approved pooled investments such as commingled funds are managed per the prospectus and therefore are not subject to the policy diversification restrictions for individual stocks and fixed income securities.
- Revise "Portfolio Rebalancing" to clarify Treasury staff responsibility and not requiring Investment Committee approval.
- Add a tactical range to the Operating Pool asset allocation.
- Add a new section to the Retirement Funds policy titled "Separately Managed Retirement Pools".

OFFICERS' REPORTS

31. Treasurer's Report – Anthony E. Wagner

The Treasurer's Report was accepted as presented in Agenda Reference 31.

32. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated October 27, 2012, to candidates approved by the appropriate academic committees of the faculty in the Tsinghua LLM Program in Beijing, China.

OLD/NEW BUSINESS

33. Approval of Spending Authority

Upon motion duly made and seconded, the Board of Trustees in acknowledging the status of the Commonwealth's adoption of the University's non-preferred appropriation for the 2012-2013 fiscal year, hereby authorized the officers to expend funds during the 2012-2013 fiscal year at the levels previously authorized by the Board for the 2011-2012 fiscal year, until such time that the Board of Trustees reconvenes and approves the University budget for 2012-2013 fiscal year.

ADJOURNMENT