

**BOARD OF TRUSTEES**

**Temple University – Of The Commonwealth System of Higher Education**

**PUBLIC SESSION**

**Tuesday, May 8, 2012, at 3:30 p.m.**

**Feinstone Lounge, Sullivan Hall  
Liacouras Walk and Polett Walk**

**MINUTES**

**Presiding Officer: Patrick J. O'Connor, Chair of the Board**

*Note: The Trustees will meet for information briefings at 2:30 p.m.*

**INVOCATION:** The invocation was given by Trustee Robert A. Rovner.

**Trustees:** Dennis Alter, Joan H. Ballots, Theodore Z. Davis, Nelson A. Diaz, Ronald R. Donatucci, Patrick J. Eiding, Judith A. Felgoise, Lon R. Greenberg, Ann Weaver Hart, Lewis Katz, Solomon C. Luo, Joseph W. Marshall, III, Scott Mazo, Theodore A. McKee, J. William Mills, III, Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Phillip C. Richards, Robert A. Rovner, Edward Rudolph, Anthony J. Scirica, Jay H. Shah, James S. White

**University Counsel:** George E. Moore, Michael Gebhardt

**Non-Voting Advisory Participants:** Paul LaFollette, Jr., Colin P. Saltry

**Administration and Staff:** Frank Annunziato, William T. Bergman, Raymond Betzner, Carl Bittenbender, William D. Bradshaw, Janet Carruth, James P. Creedon, Richard M. Englert, Stephanie Ives, Kenneth Kaiser, Larry R. Kaiser, Thomas Kupp, Jaison G. Kurichi, Jodi Levine Laufgraben, Kenneth Lawrence, Timothy C. O'Rourke, Theresa Powell, Dorothy Sharchuk, David L. Unruh, Anthony E. Wagner, William R. Wilkinson, Gregory Zimmaro

**Guest:** Hai-Lung Dai, Dean of the College of Science and Technology

Mr. O'Connor, Chair of the Board of Trustees, called the meeting to order.

**Introduction of Guests:**

**Faculty:** Leroy W. Dubeck

**Students:** Maria A. DiGeorge, Ofo Ezeugwu, Julian C. Hamer, David J. Lopez

**Approval of Minutes:** The minutes of the meeting of March 12, 2012, were approved as distributed.

\* \* \* \* \*

At this point in the meeting, approximately 15 student protesters interrupted the meeting. President Hart remarked to the students that she appreciates their perspective and willingness to address issues.

## PRESIDENT'S REPORT – ANN WEAVER HART

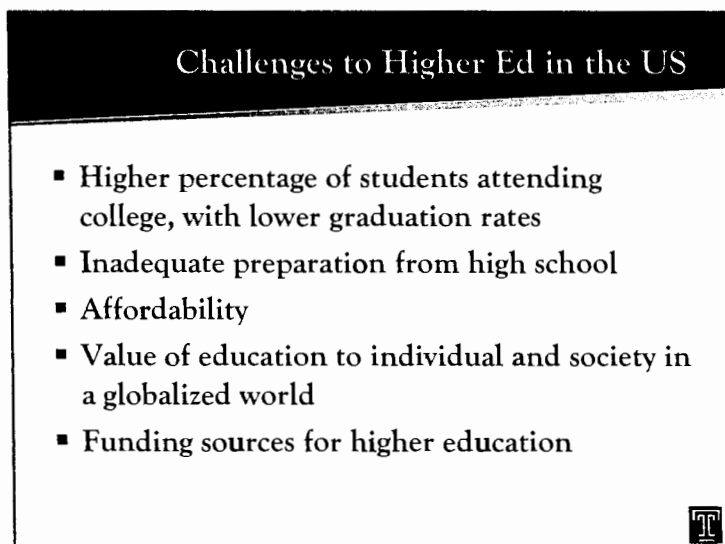
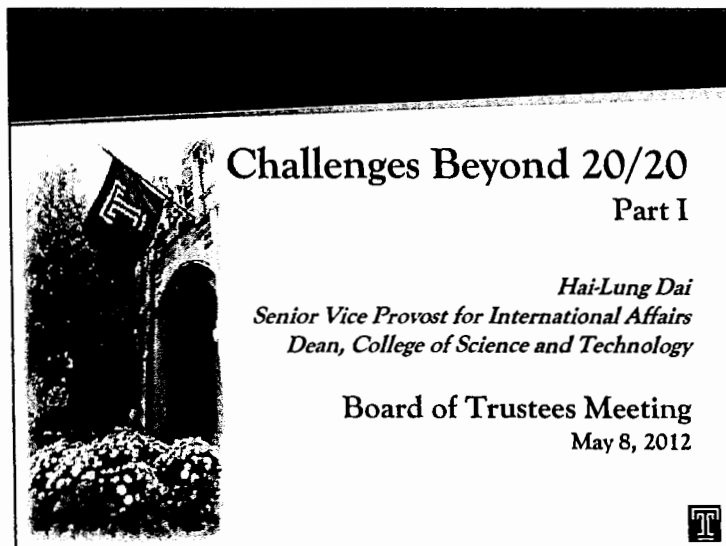
In her final report to the Board of Trustees, President Hart expressed her honor and appreciation at having served as the ninth President of Temple University for the past six years. She thanked the Board for their extraordinary support and commitment, and thanked the faculty, students and alumni, staff and administrators for their goodwill during her administration.

Chairman O'Connor acknowledged the tremendous accomplishments and progress made at Temple University during President Hart's tenure.

The Board applauded President Hart.

\* \* \* \* \*

President Hart introduced Hai-Lung Dai, Dean of the College of Science and Technology who made the following presentation.



## Challenges specific to Temple

- Reduced state funding
- Uncertainty regarding the health system
- Striving for excellence while maintaining the mission of access



## How can we meet the challenges?

**Vision without resources is hallucination!**

### Generating resources

- Efficiency
- Alternative/new resources
  - Higher tuition: Fewer students?
  - Philanthropy: Inspiring giving?
  - International student: Will they choose Temple?
  - Technology transfer: How can we produce more inventions and generate new business?



## The key to success (for IHE):

### Reputation

### Reputation

### Reputation

- Perceived quality defined by established rankings
- Not just marketing (you yourself say you are good)
- Improvement of rankings (others say you are good) through internal realignment and improving quality



## Two types of rankings to watch

### US News and World Report

- Undergraduate
- Student quality >50%
- Application #s
- SAT
- Matriculation rate
- Graduation rate
- Faculty resources
- Reputation
- Alumni giving

Temple ranks - 130

### Research (e.g. Carnegie)

- Faculty quality
- Total research funding
- Funding per faculty
- Degrees produced
- Publication #s
- Citation #s
- Faculty honors
- NAS members, Nobel
- Alumni honors

Temple ranks - 130



## US News & World Report

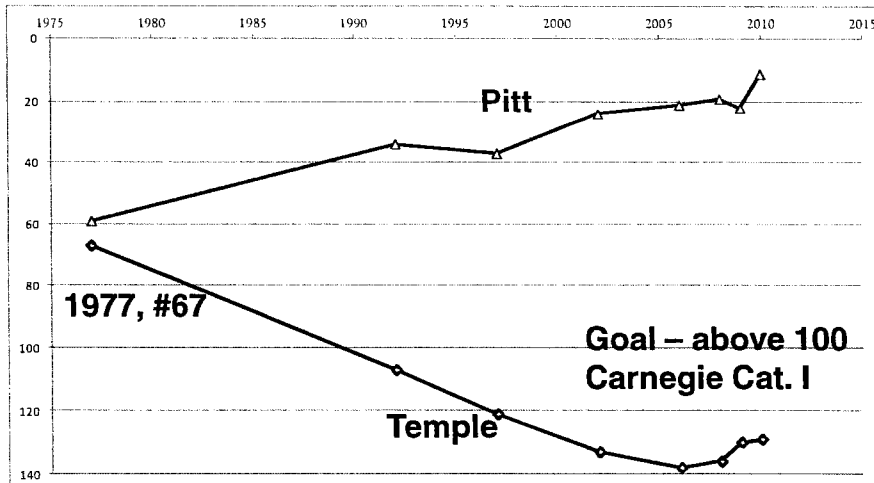
### Goal: Top 100

- Internal Re-alignment of resources and practices
  - Improve retention/graduation rate
  - Increase financial aid to students
  - Improve faculty resources
  - Strategic reporting of quality of incoming students
- Challenge: maintaining access while improving rankings



## Research ranking overall research funding

(NSF data over the last 35 years)



## How can Temple improve its research ranking? Hire the best faculty and support them




Michael Klein (Chemistry)  
 Laura H. Carnell Professor of Science  
 Director, Institute of Computational Molecular Science  
 (runs the fastest computer cluster in the greater PHL)  
 Member of National Academy of Science  
 Cited more than 40,000 times  
 (Formerly Hepburn Professor of Science, U Penn  
 Director of Laboratory for Research on the Structure of Matter)



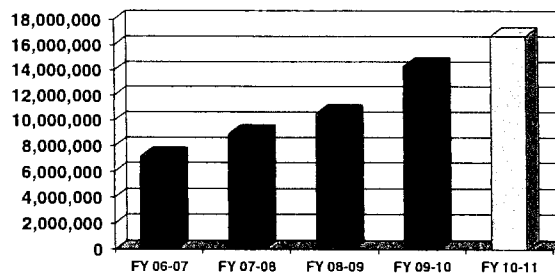
Raymond Habas (Biology)  
 Professor of Biology  
 NIH Presidential Young  
 Investigator Award  
 (Formerly Assoc. Professor,  
 Robert Wood Johnson)



Jie Wu (Computer Science)  
 Laura H Carnell Professor and  
 Chair of Computer and  
 Information Sciences  
 The top 10 most cited in  
 networking and cluster  
 computing  
 (Formerly Distinguished  
 Professor,  
 Florida Atlantic U 

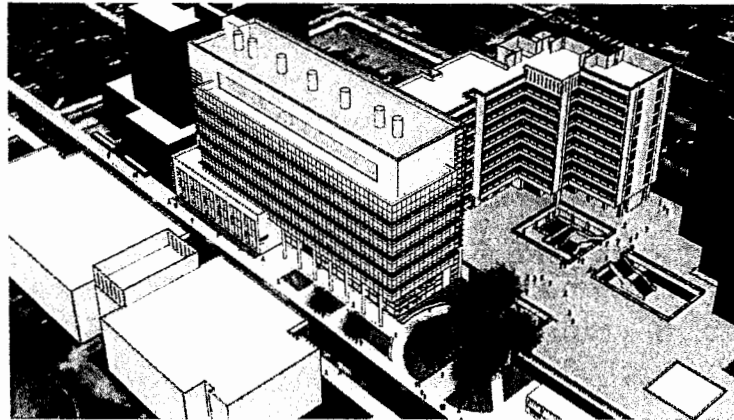
## The CST experience

- After CST hired 36 new faculty, grant expenditures increased by 150% to >\$17M (#86 in 2010)
- Projected growth with 36 additional hires > \$30M (#50 by 2016)



## Science education and research building

250,000 sft; \$137M; basement + 7 stories



Engaging Society  
while improving  
Research &  
Education



# TUteach

TEMPLE UNIVERSITY®

- A new paradigm for preparing science and math teachers
- Science and Math majors take education minor to receive a BS in science/math and teaching certification upon graduation



- Funded by \$2.4M from NMSI
- The only program in NE and Mid Atlantic region
- Joint effort by Science & Education
- 200 students enrolled
- 50 teachers per year

<http://www.temple.edu/tuteach/>



## Improve reputation and quality: becoming a model for inclusive higher education

We are already on the right track (improved campus facility and security; increasing reputation), but much more needs to be done for Temple's prosperity and mission

- Increased tuition revenue
- More out-of-state and international students
- Meaningful access
- Increased research/tech transfer revenue
- More alumni/donor pride
- Increased philanthropic revenue

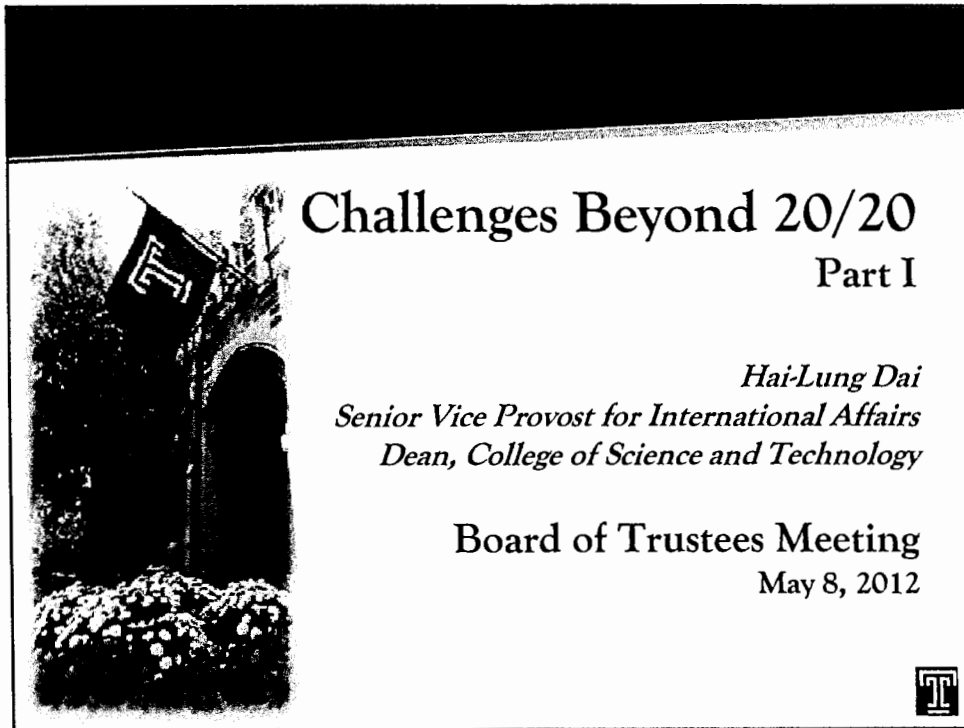


## Challenges beyond 20/20

- Part I – becoming a model for inclusive higher education
- Part II – becoming an education model for generating globally competitive citizens







## REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Executive Committee – Anthony J. Scirica, Chair

### 1. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 1.

### RECOMMENDATION FOR ACTION:

### 2. Borrowing Authority – July 1, 2012 through October 31, 2012

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University if needed, up to \$30 million on terms which the officers determine to be best for the University, such authority to cover the period from July 1, 2012, through October 31, 2012.

Academic Affairs Committee – Theodore A. McKee, Chair

### 3. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 3.

**RECOMMENDATIONS FOR ACTION:**

**4. Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (4/30/12) and the President, approved the granting of faculty tenure.

**5. Restructure the Bachelor of Science in International Business Studies in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (3/26/2012), authorized the officers to restructure the Bachelor of Science in International Business Studies as listed and set forth in Agenda Reference 5.

**6. Establish a Transcript Notation for the University Honors Program**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (3/26/2012), authorized the officers to establish a transcript notation as listed and set forth in Agenda Reference 6.

**7. Transfer of Tenure from the Department of Art and Art Education to the Department of Painting, Drawing and Sculpture in the Tyler School of Art**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (4/30/2012), authorized the officers to transfer one faculty member from the Department of Art and Art Education to the Department of Painting, Drawing and Sculpture.

**8. Restructure, Terminate and Establish Curricula in Various Schools and Colleges**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (4/30/2012), authorized the officers to establish, restructure and terminate curricula as listed and set forth in Agenda Reference 8:

- A) Restructure Minor in Mathematics in the College of Science and Technology
- B) Terminate the Minor in Environmental Studies in the College of Science and Technology
- C) Establish Concentrations in Adult-Gerontology Primary Care and Family-Individual Across the Lifespan in the Doctor of Nursing Practice and Terminate Concentrations in Adult Nurse Practitioner and Family Nurse Practitioner in the College of Health Professions and Social Work.

**9. Establish and Terminate Curricula in the College of Education**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (4/30/2012), authorized the officers to establish and terminate curricula as listed and set forth in Agenda Reference 9:

- A) Establish a Concentration in Accomplished Teaching for the Master of Science in Education

- B) Terminate Seven Concentrations in the Master of Science in Education (Early Childhood Education, Elementary Education, English Education, Second and Foreign Language Education, Mathematics Education, Science Education, and Special Education).

**10. Reorganize Departments in the Kornberg School of Dentistry**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (4/30/2012), authorized the officers to reorganize departments in the Kornberg School of Dentistry as set forth in Agenda Reference 10:

- A) Establish the Department of Pediatric Dentistry and Community Oral Health Sciences
- B) Terminate the Department of Pediatric Dentistry
- C) Terminate the Department of Dental Public Health Sciences
- D) Transfer of Tenure of Faculty from the Departments of Pediatric Dentistry and Dental Public Health Sciences to the Department of Pediatric Dentistry and Community Oral Health Sciences.

Alumni Relations and Development Committee – Richard J. Fox, Chair

**11. Report**

The quarterly report of the Alumni Relations and Development Committee was accepted as presented in Agenda Reference 11.

**RECOMMENDATIONS FOR ACTION:**

**12. Amendment to the Gift Acceptance Policy**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Alumni Relations and Development Committee (5/8/2012), authorized the officers to amend the Gift Acceptance Policy as set forth in Agenda Reference 12.

**13. Approval of Naming Opportunity**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Gift Acceptance Committee (4/5/2012) and the Alumni Relations and Development Committee (5/8/2012), authorized the naming of the Glass Studios at the Tyler School of Art in honor of Irvin Borowsky and Laurie Wagman in recognition of their generosity to Temple University.

**14. Approval of Gifts-in-Kind**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Gift Acceptance Committee (4/5/2012) and the Alumni Relations and Development Committee (5/8/2012), authorized the officers to accept the following gifts-in-kind:

- a.) A collection of photographs from Professor Ed J. Traves to support a scholarship in the School of Communications and Theater.
- b.) A collection of medical history books from Dr. Alfred R. Henderson, MED '46 to the Temple University Libraries Special Collections Research Center.

Facilities Committee – Scott Mazo, Vice Chair

**15. Report**

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 15.

**RECOMMENDATIONS FOR ACTION:**

**16. Various Buildings – Interior Lighting Upgrades**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the (5/2/2012) that the officers be authorized to proceed with the interior lighting upgrades to various buildings at a cost not-to-exceed \$2,863,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

**17. McGonigle Hall – Roof Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the (5/2/2012) that the officers be authorized to proceed with the replacement of the roof on McGonigle Hall at a cost not-to-exceed \$550,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

**18. Liacouras Center – Roof Coating and Replacement of Four Lower Roof Areas**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the (5/2/2012) that the officers be authorized to proceed with the Liacouras Center roof coating and replacement of four lower roof areas at a cost not-to-exceed \$2,000,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

**19. White Hall – Lounge and Suite Furniture Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the (5/2/2012) that the officers be authorized to proceed with the replacement of the lounge and suite furniture in White Hall at a cost not-to-exceed \$582,393 with the funding and financing source being the Housing Renewal and Replacement Fund (#830034-50012-7878-10).

**STANDING COMMITTEE REPORTS FOR INFORMATION**

Athletics Committee – Lewis Katz, Chair

**20. Report**

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 20.

Audit Committee – Theodore Z. Davis, Chair

**21. Report**

The quarterly report of the Audit Committee was accepted as presented in Agenda Reference 21.

Budget & Finance Committee – Lon Greenberg

**22. Report**

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 22

Campus Life & Diversity Committee – James S. White, Chair

**23. Report**

The quarterly report of the Campus Life and Diversity Committee was accepted as presented in Agenda Reference 23.

Government Relations and External Affairs Committee – Ronald R. Donatucci, Co-Chair

**24. Report**

The quarterly report of the Government Relations and External Affairs Committee was accepted as presented in Agenda Reference 24.

Investment Committee – J. William Mills, III

**25. Report**

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 25.

Student Affairs Committee – Robert A. Rovner, Chair

**26. Report**

The quarterly report of the Student Affairs Committee was accepted as presented in Agenda Reference 26.

Board of Directors, Temple University Health System, Inc. – Lon Greenberg

**27. Report**

The quarterly report of the Board of Directors of Temple University Health System, Inc., was accepted as presented in Agenda Reference 27.

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## OFFICERS' REPORT

28. **Treasurer's Report – Anthony E. Wagner**

The report of grants and contracts awarded between January 1 and March 31, 2012, was accepted as presented in Agenda Reference 28.

29. **Secretary's Report – George E. Moore**

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course as follows:

- (a) that degrees for School of Medicine students who regularly complete their studies in June shall be dated June 18, 2012;
- (b) that degrees for School of Dentistry students who regularly complete their studies in June and early July shall be dated July 5, 2012;
- (c) that degrees for School of Law evening students who regularly complete their studies in July shall be dated July 16, 2012;
- (d) that the respective deans of the Schools of Dentistry, Law and Medicine shall provide a certificate verifying said receipt; and
- (e) that degrees for candidates approved by the appropriate academic committees of the faculty shall be dated August 31, 2012.

## OLD BUSINESS

## NEW BUSINESS

30. **Ratification of Temple/TAUP Collective Bargaining Agreement**

Upon motion duly made and seconded, the Board of Trustees ratified the Temple University/TAUP collective bargaining agreement for the period October 16, 2012, through October 15, 2014, on the terms set forth in Agenda Reference 30.

## ADJOURNMENT