

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, December 13, 2011, at 3:30 p.m.

**Feinstone Lounge, Sullivan Hall
Liacouras Walk and Polett Walk**

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Note: The Trustees met in executive session at 2:30 p.m.

Trustees: Joan H. Ballots, Leonard Barrack, Jon A. Boscia, Theodore Z. Davis, Ronald R. Donatucci, Judith A. Felgoise, Richard J. Fox, Lewis F. Gould, Jr., Ann Weaver Hart, Lewis Katz, Susanna E. Lachs, Patrick V. Larkin, Solomon C. Luo, Scott Mazo, Theodore A. McKee, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Patrick J. O'Connor, Daniel H. Polett, Robert A. Rovner, Jay H. Shah

Honorary Life Trustees: John J. Contoudis, Edward H. Rosen

University Counsel: George E. Moore, Michael B. Gebhardt

Non-Voting Advisory Participants: Colin P. Saltry

Administration and Staff: Frank P. Annunziato, James C. Bausman, William T. Bergman, Raymond Betzner, Carl S. Bittenbender, William D. Bradshaw, Janet Carruth, James P. Creedon, Richard M. Englert, Stephanie Ives, Kenneth Kaiser, Larry R. Kaiser, Beth Koob, Thomas G. Kupp, Jodi Levine Laufgraben, Kenneth Lawrence, Jr., Robert H. Lux, Timothy C. O'Rourke, Theresa A. Powell, Michael D. Scales, David L. Unruh, Anthony E. Wagner, Gregory P. Zimmario

Mr. O'Connor, Chair of the Board of Trustees, called the meeting to order.

INVOCATION: The invocation was given by Trustee Jay H. Shah.

Introduction of Guests:

Faculty:

Students: Vanessa Destime, Zack G. Groff, David J. Lopez, Michael J. Montalbano

Approval of Minutes: The minutes of the meeting of October 11, 2011, were approved.

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PRESIDENT'S REPORT – ANN WEAVER HART



Strengthening the research enterprise and the impact of Temple University research continues to be a central priority.

- Conducting research that sits on the shelf is not enough.
- Our goal is to put research findings to work to affect public policy and practice, to influence behavior and to produce outcomes that improve society.

Today, the President's Report will highlight two centers of research excellence at Temple:

- The Center for Obesity Research and Education at the Health Science Center, and
- The Center for Health Law, Policy and Practice at the Beasley School of Law.

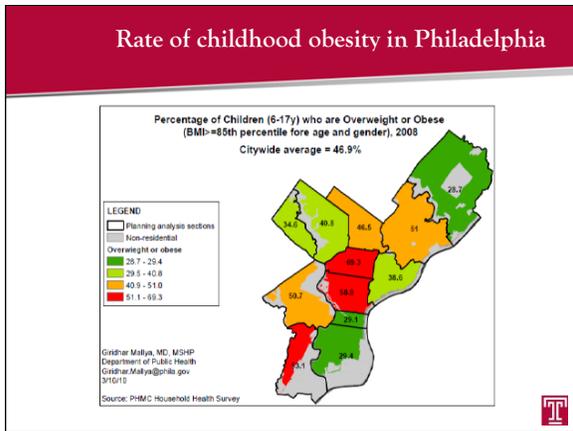
CENTER FOR OBESITY RESEARCH AND EDUCATION (“CORE”)

Obesity is the #2 leading cause of preventable death in the United States (the #1 cause of preventable death in the United States is tobacco smoking).

- Being overweight or obese increases the risk of breast cancer, coronary heart disease, Type II diabetes, sleep apnea, gallbladder disease, osteoarthritis, colon cancer, hypertension and stroke.

Nationwide:

- The prevalence of obesity has tripled for all age groups in the past 20 years and quadrupled among children during this same period.
- 60 million Americans 20 years of age and older, and 9 million children and teens are obese.
- African-Americans have a 51 percent higher rate of obesity and Hispanics have a 21 percent higher obesity rate than Caucasians.



In Philadelphia, the statistics are even more disturbing for adults and for children:

- 64 percent of adults and 57 percent of children are overweight or obese.
- 70 percent of children are overweight or obese in North Philadelphia – area shown in red and immediately surrounding Temple (chart shows rate of obesity only).
- The prevalence of obesity-related diseases and health conditions in the city and neighborhood is well-above national averages.
- Since 2000, more than 24,000 Philadelphians have died of diseases caused by poor diet and physical inactivity.

Center for Obesity Research and Education

- Led by Professor Gary Foster.
- Recent studies include:
 - Impact of neighborhood poverty level on obesity and diabetes rates
 - Environmental influences of preschool children

Temple’s Center for Obesity Research and Education is led by Professor Gary D. Foster.

- Professor of Medicine and Public Health.
- National expert in the prevention and treatment of obesity.
- Has authored or coauthored more than 125 scientific publications and 3 books on the etiology and treatment of obesity.
- For more than 20 years, he has treated overweight patients in individual and group settings.
- Has received numerous honors and awards including:
 - Outstanding Contributions to Health Psychology from the American Psychology Association
 - Honorary Membership from the American Dietetic Association
- Served as President of the Obesity Society (2008).
- His 2008 study on school-based prevention of obesity was cited by the American Heart Association as one of the top 10 advances in cardiovascular research that year.
- He is a recognized leader in the field of obesity research.

The CORE Center includes an interdisciplinary team of researchers from Temple to examine issues from multiple perspectives.

- CORE Center faculty includes representatives from several departments from the School of Medicine and the College of Health Professions and Social Work.
- Foster's collaborates with colleagues in institutions across the United States.

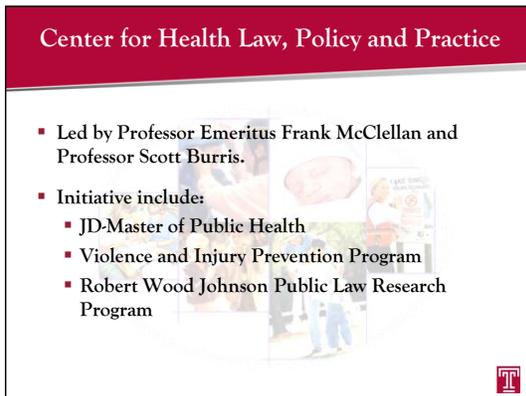
Local emphasis in both research and educational initiatives.

- Because of the prevalence of obesity in Philadelphia and especially in the communities surrounding Temple, the center utilizes the local community as a laboratory studying the factors that contribute to higher rates of obesity in an urban setting, within lower income families and among ethnic minorities.
- The center also creates interventional programming based on research findings and works with the school system, city government and others to reverse obesity trends.

Recent studies and findings

- Impact of neighborhood poverty levels on obesity and diabetes rates
 - Results from a 10-year study that examined the role of neighborhood poverty-level of rates of obesity and diabetes published in the *New England Journal of Medicine* this fall.
 - Center faculty Robert Whitaker, professor of Public Health and Pediatrics, co-authored the study.
 - Studies found that low-income women who were given the opportunity to move from high-poverty to lower-poverty neighborhoods with no other changes, experienced lower rates of extreme obesity and diabetes more than 10 years after moving.
 - Results revealed that even modest improvements to the neighborhood environment positively influenced behavior and health outcomes – even if the poverty level of the individuals did not change.
 - Rate of morbid obesity was 19 percent lower and the rate of diabetes was 22 percent lower for women who were able to move to lower-poverty neighborhoods.
- New grant to study environmental influences on preschool-aged children
 - The center recently received a five-year, \$3.7 million grant from the United States Department of Agriculture's National Institute of Food and Agriculture to study nutrition habits and influences on preschool-aged children.
 - Jenifer Orlet Fisher, an associate professor of public health and the director of CORE's Family Eating Laboratory will be the lead researcher.
 - Study is the first of its kind to examine behavioral patterns of the children and their mothers' role in the preparation of food.
 - Approximately 150 low-income families in Philadelphia will take part in the early research stages of the study.
 - The study will specifically work to educate mothers caring for preschoolers, so they can create healthy portion sizes for their children.

CENTER FOR HEALTH LAW, POLICY AND PRACTICE



Temple University's Beasley School of Law has been a leader in creating and expanding the relatively new field of public health law – through the multidisciplinary center focusing of how law affects public health, policy and practice.

Center for Health Law, Policy and Practice established in 2009 to support the growth of this new area of inquiry has had a tremendous impact already.

- Led by co-directors Professor Emeritus Frank McClellan and Professor Scott Burris.
 - Frank McClellan is an expert on health disparities, bioethics and medical malpractice law, an award-winning teacher and researcher, and lectures regularly at Temple University School of Medicine in interdisciplinary courses and participates in grand rounds.
 - Scott Burris is an internationally recognized expert in public health law.
 - His work has been supported by grants from the National Institutes of Health, the Bill and Melinda Gates Foundation, the UK Department for International Development, the CDC, World Health Organization and the United Nations.
- The center is multidisciplinary, engaging faculty at Temple and other institutions from a variety of departments, including criminal justice, public health, economics and others.
- Works with legislators, policy-makers and public health departments to conduct research from which effective public health laws, practices and programs can be developed.

The center has developed a JD-Master of Public Health dual-degree program with the College of Health Professions and Social Work, which will enroll its first students in fall 2012.

- In the planning stages in developing a joint J.D. - Master of Bioethics degree program.

Currently working with the Pennsylvania Department of Health on the CDC-funded Violence and Injury Prevention Program, which is designed to help reduce motor vehicle accidents among youth ages 16 to 19, unintentional poisonings by prescription drugs, and traumatic brain injuries obtained in athletic and sports activities.

In 2009, the Robert Wood Johnson Foundation selected Temple's Law School to serve as the site for its Public Health Law Research (PHLR) national program office.

- Robert Wood Johnson Foundation selected Temple's Beasley School of Law over many other schools, including Harvard and University of Michigan.
 - Important recognition of Temple's strength and role in this emerging field and confidence that the leadership of Professor Burris and his team would achieve success in overseeing the program.
- The program administers \$17 million in grant funding on the foundation's behalf.

- As of this fall, has awarded \$8.7 million to 43 interdisciplinary research teams from around the country to examine the influence of law on population health.
 - Topics include emergency preparedness, environmental health, infectious disease, injury prevention, mental health and public health systems and legal infrastructure.
- One of the first program-funded initiatives examined the effectiveness of efforts to reduce lead levels in children in Philadelphia.
 - In 2002, Philadelphia’s Department of Public Health, seeking to reduce instances of elevated levels of lead in the blood of Philadelphia children, proposed the establishment of the Philadelphia Lead Court.
 - The Lead Court is a special judicial court devoted exclusively to hearing cases where owners had violated local health codes regarding lead exposure.
 - Lead contamination is an especially important issue in Philadelphia, because although lead-based paint was banned nationally in 1978, 90% of Philadelphia’s housing stock was built before the ban was put into effect.
 - In 1995, the Philadelphia Department of Health estimated that 40% of the city’s children had elevated lead blood levels, a condition that can damage intellectual development.
 - The Robert Wood Johnson Foundation funded study was devised to determine if the new enforcement policies and actions of the Lead Court were effective.
 - The study found that remediation compliance within one year had risen to 77% since the initiation of the Lead Court (up from the 7% rate before the Lead Court began hearing cases).
 - The study also concluded that the Lead Court actions and increased compliance by landlords contributed to a significant improvement in lead levels in children.
 - The percentage of Philadelphia children suffering from elevated blood lead levels had dropped to 3% -- (down from 40% in less than 15 years).
 - This research not only reinforces public health efforts here in Philadelphia, but also allows the Philadelphia Department of Health and the Lead Court to serve as a model of proven effectiveness for other jurisdictions.



These two centers demonstrate how Temple’s faculty expertise and research innovation brings increasing levels of recognition to Temple and allow Temple to serve the Philadelphia community and communities across the state, nation and world.

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**REPORTS AND RECOMMENDATIONS FOR ACTION
STANDING COMMITTEES**

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATION FOR ACTION:

1. Re-Election of Commonwealth Trustee

Recommendation: That the Board of Trustees, upon the recommendations of the Commonwealth appointing authorities and the Committee on Trustee Affairs (by unanimous consent on 11/1/2011), re-elect Lewis F. Gould, Jr., for a term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 1.

Mr. O'Connor thanked Mr. Gould for his outstanding service as a Trustee of Temple University.

Secretary's Note: Pursuant to the Temple University Commonwealth Act, The Honorable Joseph B. Scarnati, III, President Pro Tempore of the Senate of the Commonwealth of Pennsylvania, has re-appointed Mr. Gould as a voting trustee.

(Secretary's Note: Mr. Gould abstained and did not participate in this action.)

Executive Committee – Lewis F. Gould, Jr., Vice Chair

2. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 2.

RECOMMENDATION FOR ACTION:

3. Borrowing Authority – January 1, 2012, through March 31, 2012

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from January 1, 2012, through March 31, 2012.

Academic Affairs Committee – Theodore A. McKee, Chair

4. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 4.

RECOMMENDATIONS FOR ACTION:

5. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (12/5/2011) and the President, approved the granting of faculty tenure.

6. Establish and Restructure Curricula in the Fox School of Business and Management

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/5/2011) that the officers be authorized to establish and restructure curricula as listed and set forth in Agenda Reference 6:

- A) Establish a Master of Science (M.S.) in Investment Management
- B) Establish a Master of Science (M.S.) in Financial Analysis and Risk Management
- C) Restructure the Master of Science (M.S.) in Financial Engineering

7. Restructure Basic Science Degrees in the School of Medicine

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/5/2011) that the officers be authorized to restructure curricula as listed and set forth in Agenda Reference 7:

- A) Establish a Master of Science (M.S.) in Biomedical Sciences (non-thesis)
- B) Establish a Master of Science (M.S.) in Biomedical Sciences (thesis) with Concentrations in Cancer Biology and Genetics, Infectious Disease and Immunity, Molecular and Cellular Biosciences, Neuroscience, and Organ Systems and Translational Medicine
- C) Establish a Doctor of Philosophy (Ph.D.) Degree in Biomedical Sciences with Concentrations in Cancer Biology and Genetics, Infectious Disease and Immunity, Molecular and Cellular Biosciences, Neuroscience, and Organ Systems and Translational Medicine
- D) Terminate Master of Science (M.S.) Degrees
 - Biochemistry
 - Biomedical Neuroscience
 - Cell Biology
 - Microbiology/Immunology
 - Molecular Biology/Genetics
 - Molecular and Cellular Physiology
 - Pharmacology
- E) Terminate Doctor of Philosophy (Ph.D.) Degrees
 - Biochemistry
 - Biomedical Neuroscience
 - Cell Biology
 - Microbiology/Immunology
 - Molecular Biology/Genetics
 - Molecular and Cellular Physiology
 - Pathology
 - Pharmacology
 - Pharmacology/Neuroscience

8. Establish Four Minors in the School of Environmental Design

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/5/2011) that the officers be authorized to establish curricula as listed and set forth in Agenda Reference 8:

- | | |
|-------------------------------|-----------------------------------|
| A) Landscape Studies | C) Sustainable Food Systems |
| B) Environmental Horticulture | D) Ecological Planning and Design |

Alumni Relations and Development Committee – Richard J. Fox, Chair

9. Report

The quarterly report of the Alumni Relations & Development Committee was accepted as presented in Agenda Reference 9.

RECOMMENDATIONS FOR ACTION:

10. Gift to Name the New Residence Hall Complex

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/13/2011) and the Gift Acceptance Committee (8/4/2011), authorized the naming of the new residence hall complex, located at Broad Street and Cecil B. Moore Avenue, in honor of Hilarie and Mitchell L. Morgan, in recognition of their generous support, and subject to the execution of a mutually acceptable pledge agreement by the donors.

At this point, Mr. Morgan received a standing ovation from the Board. Mr. O'Connor expressed the Board's gratitude and appreciation to Mitchell and Hilarie Morgan for their generous support of Temple University. A naming dedication will be held at a later date.

(Secretary's Note: Mr. Morgan abstained and did not participate in this action.)

11. Approval of Naming Opportunities

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (12/13/2011) and the Gift Acceptance Committee (12/2/2011), approve the following naming opportunities in recognition of each donor's commitment:

- The Box Office and Green Room in The Temple Performing Arts Center
for Kal and Lucille Rudman
- The Coaches Locker Room in Edberg Olson Hall for J. William Mills, III
- The Hydrotherapy Training Center in Edberg Olson Hall for Peter Chodoff, M.D.

Mr. O'Connor thanked Mr. Mills for his generosity.

(Secretary's Note: Mr. Mills abstained and did not participate in this action.)

Facilities Committee – Mitchell L. Morgan, Chair

12. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 12.

RECOMMENDATIONS FOR ACTION:

13. Conwell Hall – Roof Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the replacement of the roof on Conwell Hall at a cost not-to-exceed \$550,000, with the funding and financing source being the Plant Development Fund (100000-80220-7385-07).

14. 1700 N. Broad Street – Roof Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the replacement of the roof on 1700 N. Broad Street at a cost not-to-exceed \$500,000, with the funding and financing source being the Plant Development Fund (100000-80220-7385-07).

15. School of Podiatric Medicine – Roof Replacement (penthouse and lower level)

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the replacement of the penthouse and lower level roof at the School of Podiatric Medicine at a cost not-to-exceed \$600,000, with the funding and financing source being the Plant Development Fund (100000-80220-7385-07).

16. Beury Hall – Roof Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the replacement of the roof on Beury Hall at a cost not-to-exceed \$1,275,000, with the funding and financing source being the Plant Development Fund (100000-80220-7385-07).

17. 1700 N. Broad Street – Fan Coil Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the fan coil replacement project in 1700 N. Broad Street at a cost not-to-exceed \$375,000, with the funding and financing source being the Plant Development Fund (100000-80220-7385-07).

18. Presser Hall Addition – Wenger Practice Rooms

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the installation of 19 Wenger practice rooms in the Presser Hall Addition at a cost not-to-exceed \$600,000, with the funding and financing source being the Boyer College of Music (900188-22010-7730-12).

19. Pharmacy Allied Health Building – Lab Renovations, Room 501, 502, 510

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the lab renovations to rooms 501, 502, 510 in the Pharmacy Allied Health Building, at a cost not-to-exceed \$941,300, with the funding and financing source being Start-Up Funds (142447-08010-02).

20. Renovations to 9th floor MRB Vivarium, 5th Floor MERB Vivarium and Furniture/Furnishings and Utility Connections to 9th Floor MERB Labs – Center for Translational Medicine

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/2011) that the officers be authorized to proceed with the Center for Translational Medicine renovations on the 9th floor of the Medical Research Building, and the 5th and 9th floors of the Medical Education Research Building at a cost not-to-exceed \$3,440,250, with the funding and financing sources being the School of Medicine Plant Fund (800044-06200-07, \$1,200,000) and University Reserves (103037-31000-06, \$2,240,250).

Board of Directors, Temple University Health System, Inc. – Daniel H. Polett

21. Report

The quarterly report of the Board of Directors of Temple University Health System, Inc., was accepted as presented in Agenda Reference 21.

RECOMMENDATION FOR ACTION:

22. Approval of Affiliation with Fox Chase Cancer Center

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Board of Directors of Temple University Health System, Inc. (TUHS) (12/9/2011), authorized the officers of TUHS to enter into an affiliation with Fox Chase Cancer Center consistent with the material terms as presented to the Board of Trustees, subject to the concurrence of University Counsel, and Chief Counsel for Health Sciences as to form and legality, and the Chief Financial Officers of Temple University and Temple University Health System, and to take all actions as may be necessary to carry out the transactions contemplated by the affiliation.

STANDING COMMITTEE REPORTS FOR INFORMATION

Athletics Committee – Lewis Katz, Chair

23. Report

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 23.

Mr. O'Connor thanked Mr. Katz for his philanthropy and leadership so that a Temple contingency was present to attend the bowl game in Albuquerque.

Audit Committee – Theodore Z. Davis, Chair

24. Report

The quarterly report of the Audit Committee was accepted as presented in Agenda Reference 24. Judge Davis reported that the Audit Committee met earlier in the day but there were no particular items to bring to the attention of the Board. He added that the Internal Audit team has been diligent in performing their duties.

Budget & Finance Committee – Lewis F. Gould, Jr., Chair

25. Report

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 25.

Campus Life & Diversity Committee – Judith A. Felgoise

26. Report

The quarterly report of the Campus Life & Diversity Committee was accepted as presented in Agenda Reference 26.

Government Relations & External Affairs Committee – Patrick V. Larkin, Co-Chair

27. Report

The quarterly report of the Government Relations & External Affairs Committee was accepted as presented in Agenda Reference 27.

Investment Committee – Christopher W. McNichol, Chair

28. Report

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 28.

Student Affairs Committee – Robert A. Rovner, Chair

29. Report

The quarterly report of the Student Affairs Committee was accepted as presented in Agenda Reference 29.

OFFICERS' REPORT

30. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated January 27, 2012, to candidates approved by the appropriate academic committees of the faculty.

31. Treasurer's Report – Anthony E. Wagner

The Treasurer's Report for the Three Months Ended September 30, 2011, was accepted as presented in Agenda Reference 31.

OLD BUSINESS

32. Adoption of Board Protocol Regarding Discussion of Board Business

RESOLVED, that the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education hereby adopts as a principle of sound governance and adherence to fiduciary duty, that in order to ensure full, open, and unfettered discussion by this Board of matters properly before it, such discussion should take place at duly called meetings of the Board and its committees in accordance with the Bylaws. No discussion of substantive board matters shall occur by email, text or any other means of electronic communication. The resolution passed unanimously.

NEW BUSINESS

ADJOURNMENT The meeting adjourned at 4:20 p.m.