

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, May 11, 2010, at 3:30 p.m.

**Maurice H. Kornberg School of Dentistry
Room 374, Lecture Hall A, 3rd Floor
3223 N. Broad Street**

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Note: The Trustees met for information briefings at 2:30 p.m.

INVOCATION: The invocation was given by Trustee Michael P. Williams

PARTICIPANTS

Trustees: Joan H. Ballots, Theodore Z. Davis, Nelson A. Diaz, Ronald R. Donatucci, Patrick J. Eiding, Lewis F. Gould, Jr., Lon R. Greenberg, Ann Weaver Hart, Lacy H. Hunt, Ulrick P. Joseph, Lewis Katz, Adrian R. King, Jr., Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall, III, Scott Mazo, Patrick J. O'Connor, Daniel H. Polett, Phillip C. Richards, Robert A. Rovner, Jane Scaccetti, Michael J. Stack, III, James S. White, Michael P. Williams

University Counsel: George E. Moore

Non-Voting Advisory Members: Kylie Patterson, Karen Turner

Administration and Staff: James C. Bausman, Jr., M. Jean Berry, William T. Bergman, Bonnie Reeder, Raymond Betzner, William D. Bradshaw, Janet Carruth, John M. Daly, Gloria Frager, Richard M. Englert, Michael Gebhardt, Al Golden, Sandy Gomberg, Amid Ismail, Kenneth Kaiser, Thomas Kupp, Jaison G. Kurichi, Michelle Lai, Tiffany Larson, Kenneth Lawrence, Robert H. Lux, Patrick McAndrews, Vicki L. McGarvey, Tilghman Moyer, IV, Theresa A. Powell, Richard Rumer, Gina Shapiro, Lisa Staiano-Coico, David L. Unruh, Ann Untalan, Anthony E. Wagner, William J. Wilkinson, Gregory Zimmaro

Introduction of Guests:

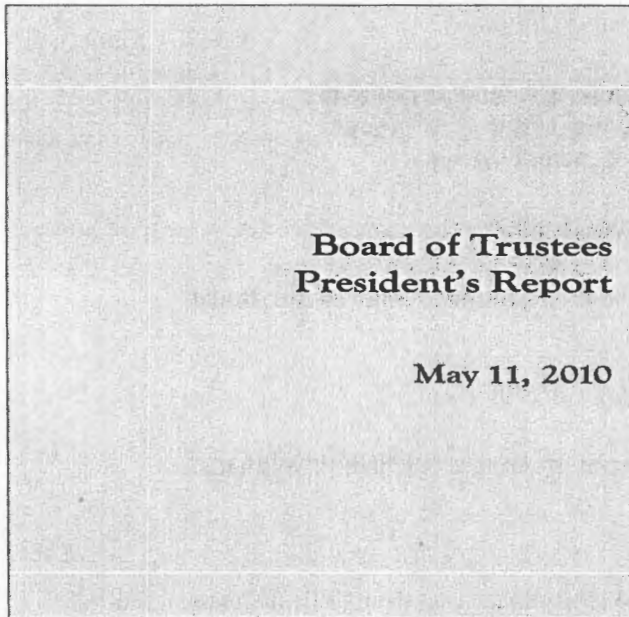
Faculty: Meredith C. Bogert, Mary Conran, Lisa P. Deem

Students: Natalie Ramos-Castillo, Alex D. Shelow, Damon M. Williams

Chairman O'Connor called the meeting to order at 3:45 p.m.

Approval of Minutes: The minutes of the meeting of March 2, 2010, were approved as distributed.

PRESIDENT'S REPORT – ANN WEAVER HART



Introduction: Update on Temple 20/20



Pearson and McGonigle Halls

\$48-million renovation and expansion to 1960s-era buildings.

Demolition has begun, which includes the removal of mechanical equipment in the sub-basement, electrical relocations required for the major construction project.

The next phase of the construction project, scheduled to start next week, includes the drilling of foundations around the exterior part of the building and re-supporting of sub basement foundations.

The project will be completed in 16-months.

Student residential, dining and commercial complex

The student residential, dining and commercial complex will be constructed on North Broad Street between Cecil B. Moore and Oxford Avenues.

The award-winning architectural firm, MGA Partners of Philadelphia, has been hired. The design phase is currently in progress. A central courtyard is planned and approximately 1,500 new beds in suite-style arrangements, with 38,000 square feet for student dining facility, featuring several private food vendors in market format.

Science Education and Research Building

Board has authorized work to begin on planning new science and education research building.

Commonwealth has authorized use of funds (\$100M).

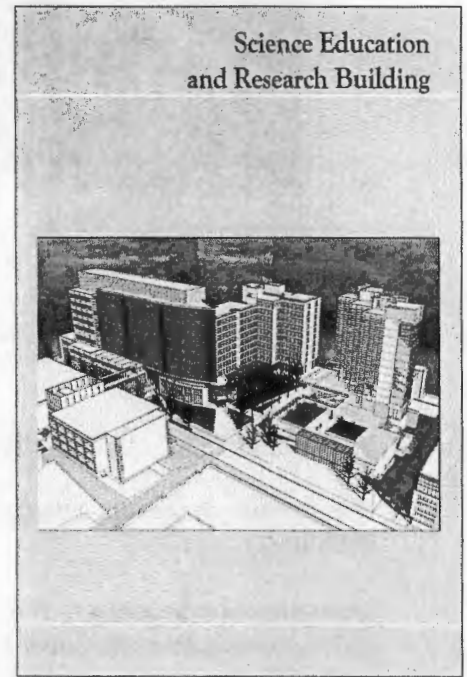
To be located on 12th Street between Polett Walk and Norris.

250,000 square feet.

Will be designed with the capacity to accommodate both wet and dry labs.

The decisions regarding which type of labs will ultimately be in the building will be made later, but by building with the capacity for both kinds, the building will give us more flexibility over the long term.

Will include significant lab space in the basement and sub-basement suitable for vibration sensitive research.



Architecture addition to mini-arts campus

Approved by the Board of Trustees and in planning stages.

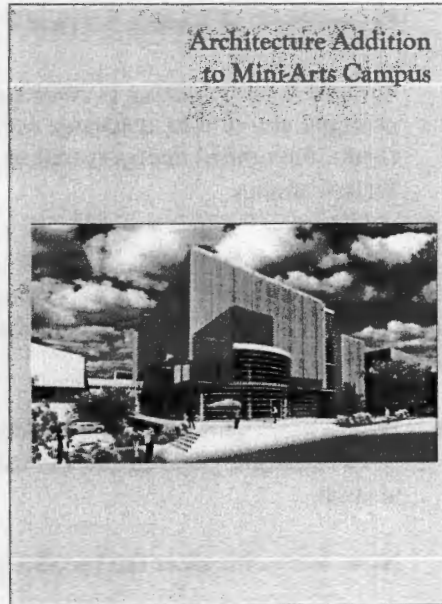
Funded by \$10 million in Commonwealth capital funding..

To be located on 13th Street, adjacent to Presser Hall and near the Tyler School of Art building.

Element of the mini-arts campus.

Goal is to open by Fall 2011.

Will clear the way for academic and programmatic expansion for College of Engineering.



Framework of Health Science Campus Planning

Temple 20/20 planning process and the framework that emerged are vital to academic and research strategy, and ensure thoughtful decision-making with regard to the Main Campus.

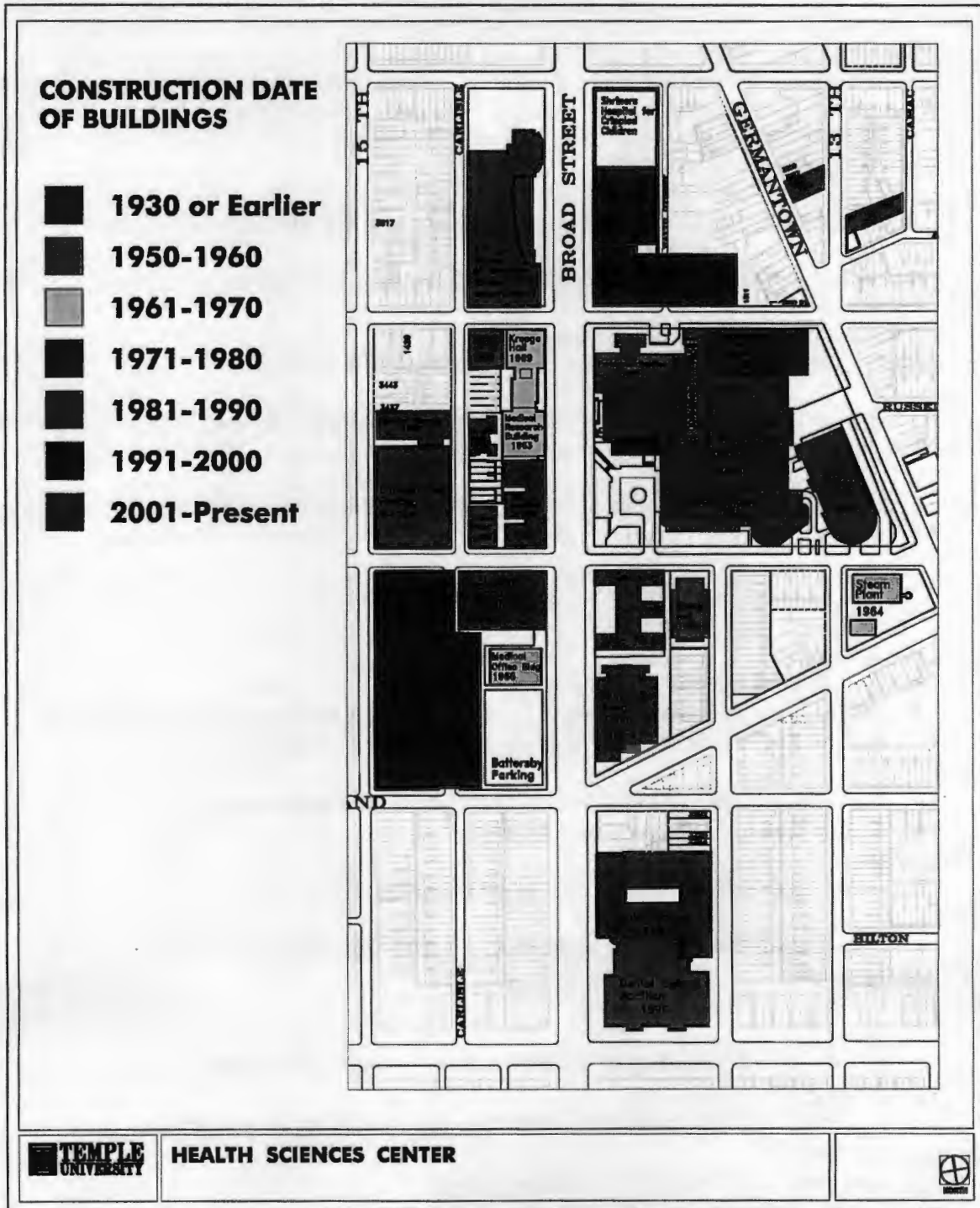
Now is the time to turn attention to the Health Science Campus and explore our facilities and infrastructure needs for Temple's health science education, research and clinical activities.

Dean Ismail presented some of these issues as they relate to the strategic plans of the Dental School in executive session.

Now, we will look at the broader picture.



Building Age



The map of Health Science Campus shows that the majority of the facilities are 20 years or older. In that time, research enterprise has grown; teaching methods have changed; and the means of delivery of clinical care have evolved dramatically.

We have made the most of the space and its configuration, but going forward we must alleviate overcrowding, create more research facilities and create an environment that facilitates effective learning and patient care. Everyone has a wish list and there are five schools and the hospital all vying for their priorities, all of which have some merit. We know, however, that it is unlikely we can expand the footprint in the near term, although we will make strategic decisions should opportunities arise to acquire additional property.

We need to approach the planning process as we did with the Temple 20/20 Main Campus project:

- Beginning with strategic plans for academic, clinical operations and the research enterprise of each school and TUHS.
- Assessing current facilities and opportunities.
- Developing a framework that allows us to make thoughtful decisions.

What follows is a brief overview of just a few of the strategic drivers for each of the schools and the hospital that have implications to facilities planning.

They are by no means comprehensive, but are intended to show why a more comprehensive analysis that takes the strategic plan of each school and the hospital into account is so important.

School of Medicine

Current facilities

- New Medical Education and Research Building.
- Building out two research floors with stimulus funding for Institute for Translational Neuroscience funded by \$11.8 million in federal stimulus funding.

Research

- Currently generating \$55 million in external grant funding annually.
- Goal to raise to \$85-\$100 million by 2015.

Enrollment

- Goal to grow enrollment from 750 to 1,000 students

Clinical

- Desired growth in clinical opportunities in collaboration with TUHS ambulatory care operations.

College of Health Professions and Social Work

Current facilities

- Operates out of nine buildings on the Main Campus and Health Science Campus.

Curricular issues

- New pedagogies in health care training require:
 - Simulation center for nursing.
 - Classrooms for patient demonstration.
 - Study areas for collaborative project work.

Research

- Generates \$20 million a year in research funding.
- Expect continued high demand for research in access to health care and health care disparities – both areas of strength.

Enrollment growth potential

- With national focus on restructuring health care delivery systems, demand for graduates from the fields served by CHP&SW will continue to grow.
- Applications for undergrad programs in CHP&SW have more than doubled in five years, and for graduate programs have grown by more than 80 percent.

School of Pharmacy

Curricular issues

- Practice of pharmacy is changing quite rapidly – moving away from the dispensing role and into a point-of-care patient care provider and a more integral member of a comprehensive health care team.
- Community pharmacists will deliver expanded services, including health screenings, lab services and diagnostic testing, immunizations and other health care functions.
- Training a more clinical/patient-oriented practitioner will require new teaching facilities such as patient-simulation labs, patient assessment rooms and equipment, new technologies and ultimately greater clinical experience in direct patient interaction.

Research

- Large-scale restructuring of drug discovery and the development of dosage delivery methods (pills, infusions, etc.) involving interdisciplinary collaborations and partnerships with corporate sector.
- Opportunities to develop expanded role in manufacture of clinical trial dosage delivery methods (currently doing this with a large-scale multi-center international NIH clinical trial supported by federal stimulus funding).
- Revenue development and intellectual property opportunities.
- School has developed many partnerships with biotech firms and sees many opportunities to expand such activities.

School of Podiatric Medicine

- Main presence at satellite campus at 8th and Race Streets, but the Health Science Campus planning will need to include consideration of the School of Podiatric Medicine.
- Students receive some basic science instruction at the School of Medicine.
- Some clinical services located at the Health Science Campus.
 - Clinic focuses on diabetes treatment, wound care and amputation prevention, and offers complete podiatric medical care for all patients.
 - Located at the intersection of Broad and Allegheny streets.
 - 6,000 to 8,000 patient visits a year.

Temple University Hospital

Goals:

- Expand ambulatory care services.
- Increased parking opportunities.
- Upgrades and upkeep throughout the Hospital complex.
- Improve “patient flow” within ambulatory and inpatient operations.

Opportunities for greater collaboration and improved efficiencies

We are aware that thoughtful campus planning could also result in greater opportunities for collaborations among the schools and the clinical resources of the hospital and greater operating efficiencies in Temple's health science enterprise.

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Chairman O'Connor introduced Head Football Coach Al Golden.

Coach Golden thanked the Chairman and the President for the opportunity to address the Board. Mr. Golden summarized the achievements of the football team in three categories—in the classroom, in the community, and on the gridiron.

Following discussion, the trustees thanked Coach Golden for his leadership on and off the field.

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**REPORTS AND RECOMMENDATIONS FOR ACTION
STANDING COMMITTEES**

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATIONS FOR ACTION:

1. Nomination of Commonwealth Trustee – Michael J. Stack, III

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (5/5/10) and re-elect Michael J. Stack, III, for a term effective immediately and expiring October 2013, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, Mr. Stack having been appointed by The Honorable Joseph B. Scarnati, III, President Pro Tempore of the Senate of the Commonwealth of Pennsylvania, as set forth in Agenda Reference 1.

2. Approval of Executive Compensation Policy

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (5/5/10) and adopted the Executive Compensation Policy as set forth in Agenda Reference 2.

Executive Committee – Lewis F. Gould, Jr., Vice Chair

3. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 3.

RECOMMENDATION FOR ACTION:

4. Borrowing Authority – July 1, 2010 through October 31, 2010

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University if needed, up to \$30 million on terms which the officers determine to be best for the University, such authority to cover the period from July 1, 2010, through October 31, 2010.

Academic Affairs Committee – Solomon C. Luo, Vice Chair

5. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 5.

RECOMMENDATIONS FOR ACTION:

6. Establish, Restructure and Rename Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (4/19/10) that the officers be authorized to establish and rename curricula as listed and set forth in Agenda Reference 6:

A. Establish Curricula in Various Schools and Colleges

- Establish a Minor in Corporate Social Responsibility in the Fox School of Business and Management
- Establish four optional tracks (Computer and Network Systems, Artificial Intelligence and Applications, Information Systems and Software Systems) for the Doctor of Philosophy in Computer and Information Science in the College of Science and Technology.

B. Restructure and Establish Curricula in the Boyer College of Music and Dance

- Restructure the Bachelor of Fine Arts in Dance and Establish tracks in Performance/Choreography and Dance Education in the Boyer College of Music and Dance.

C. Rename Curricula in the Tyler School of Art

- Terminate the Bachelor of Fine Arts in Fibers and Fabric Design and Establish the Bachelor of Fine Arts in Fibers and Materials Studies in the Tyler School of Art.
- Terminate the Master of Fine Arts in Fibers and Fabric Design and Establish a Master of Fine Arts in Fibers and Materials Studies in the Tyler School of Art.

D. Rename and Restructure Curricula in the Kornberg School of Dentistry

- Terminate the Advanced Standing Program for the Doctor of Dental Medicine and Establish a Post-Dental Program for Foreign Trained Dentists for the Doctor of Dental Medicine in the Kornberg School of Dentistry.

7. Rename Departments in the College of Health Professions and Social Work

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/29/10) that the officers be authorized to take all necessary and appropriate actions to effect the following, effective July 1, 2010, or such other date that the officers deem appropriate, and as set forth in Agenda Reference 7.

- A) Eliminate the Department of Therapeutic Recreation
- B) Eliminate the Department of Occupational Therapy
- C) Establish the Department of Rehabilitation Sciences

8. Transfer of Tenure of Faculty from the Department of Therapeutic Recreation and the Department of Occupational Therapy to the Department of Rehabilitation Sciences in the College of Health Professions and Social Work

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/29/10) that the officers be authorized to transfer the tenure for the faculty in the Department of Therapeutic Recreation and the Department of Occupational Therapy to the Department of Rehabilitation Sciences in the College of Health Professions and Social Work, as set forth in Agenda Reference 7.

9. Establish Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/29/10) that the officers be authorized to establish and rename curricula as listed and set forth in Agenda Reference 9:

Establish Curricula in Various Schools and Colleges

- Establish a Bachelor of Science in Mathematics and Computer Science with Teaching in the College of Science and Technology
- Establish a Master of Tourism and Hospitality Management (executive program) in the School of Tourism and Hospitality Management
- Establish a Master of Accountancy in the Fox School of Business and Management

Facilities Committee – Scott Mazo, Vice Chair

10. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 10.

RECOMMENDATIONS FOR ACTION:

11. Renovation of Johnson/Hardwick Halls, First Floor

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/29/10) that the officers be authorized to proceed with renovations to the first floor of Johnson/Hardwick Halls at a cost not-to-exceed \$1,150,000 with the funding and financing source being the Housing Renovation and Renewal Fund (#8340034-50012-7862-10) as set forth in Agenda Reference 11.

12. Shell Space Fit-Out for Research Laboratories – Medical Education and Research Building

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/29/10) that the officers be authorized to proceed with the fit-out of the Medical Education and Research Building shell space at a cost not-to-exceed \$11,851,780 with the funding and financing source being Federal Grant funds (#3605510620007) as set forth in Agenda Reference 12.

13. Design and Construction, New Architecture Building

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/29/10) that the officers be authorized to proceed with the design and construction of a new 40,000 to 45,000 sq. ft. architecture building on the east side of 13th Street, north of the Presser Hall addition, at a cost not-to-exceed \$10,000,000 with the funding and financing source being the Commonwealth Release Plan Funds, and to take any and all necessary and appropriate actions to effect the foregoing, as set forth in Agenda Reference 13.

14. Design and Construction, New Science Education and Research Building

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/29/10) that the officers be authorized to proceed with the design and construction of a new 285,000 gr. sq. ft. science education and research building on the green space west of Gladfelter Hall, at a cost not-to-exceed \$100,000,000 with the funding and financing source being the Commonwealth Release Plan Funds, and to take any and all necessary and appropriate actions to effect the foregoing, as set forth in Agenda Reference 14.

15. Lease of Temporary Parking Site

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/29/10) that the officers be authorized to enter into a year-to-year agreement with Robert V. Nicoletti to use the parking lot located on Cecil B. Moore Avenue between 11th and Marvine Streets, at a cost not-to-exceed \$240,000 per year with the funding and financing source being the Plant Fund (#806699-67120-07), and to take any and all other necessary or desirable actions to carry out the foregoing, as set forth in Agenda Reference 15.

Athletics Committee – Robert A. Rovner, Committee Member

16. Report

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 16.

Audit Committee – Patrick V. Larkin, Vice Chair

17. Report

The quarterly report of the Audit Committee was accepted as presented in Agenda Reference 17.

Budget & Finance Committee – Lewis F. Gould, Jr., Chair

18. Report

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 18.

Campus Life and Diversity Committee – James S. White, Chair

19. Report

The quarterly report of the Campus Life and Diversity Committee was accepted as presented in Agenda Reference 19.

Development Committee – Ulrick P. Joseph, Committee Member

20. Report

The quarterly report of the Development Committee was accepted as presented in Agenda Reference 20.

Government Relations and External Affairs Committee – Patrick V. Larkin, Vice Chair

21. Report

The quarterly report of the Government Relations and External Affairs Committee was accepted as presented in Agenda Reference 21.

Investment Committee – Phillip C. Richards, Committee Member

22. Report

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 22.

Student Affairs Committee – Robert A. Rovner, Chair

23. Report

The quarterly report of the Student Affairs Committee was accepted as presented in Agenda Reference 23.

Board of Directors, Temple University Health System, Inc. – Jane Scaccetti, Chair

24. Report

The quarterly report of the Temple University Health System was accepted as presented in Agenda Reference 24.

OFFICER'S REPORT

25. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated August 27, 2010, to candidates approved by the appropriate academic committees of the faculty with the understanding that degrees for Law School evening students who regularly complete their studies in July shall be dated July 19, 2010, with a certificate from the Dean of the Law School verifying said receipt; and that degrees for School of Dentistry students who regularly complete their studies in June and early July shall be dated July 1, 2010, with a certificate from the Dean of the School of Dentistry verifying said receipt.

OLD BUSINESS

NEW BUSINESS

RECOMMENDATION FOR ACTION:

26. Establishment of Quasi-Endowment – James B. Griffith Fund

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the President and authorized the officers to establish the James B. Griffith Fund quasi-endowment in the amount of \$250,000, to provide scholarships to accounting students at the Fox School of Business and Management, substantially as set forth in Agenda Reference 26.

ADJOURNMENT The meeting adjourned at 4:50 p.m.