BOARD OF TRUSTEES

Temple University - Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, December 8, 2009 at 3:30 p.m.

Feinstone Lounge, Sullivan Hall

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Note: The Trustees met for an information briefing at 2:30 p.m.

PARTICIPANTS

Trustees: Ronald R. Donatucci, Richard J. Fox, Lewis F. Gould, Jr., Lon R. Greenberg, Ann Weaver Hart, Lacy H. Hunt, Ulrick P. Joseph, Lewis Katz, Adrian R. King, Jr., Susanna E. Lachs, Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall III, Scott Mazo, Christopher McNichol, Mitchell L. Morgan, Patrick J. O'Connor, Daniel H. Polett, Phillip C. Richards, Robert A. Rovner, Michael J. Stack, Michael P. Williams

University Counsel: George E. Moore

Administration and Staff: James C. Bausman, Jr., William T. Bergman, Raymond Betzner, Janet Carruth, Melissa Coopersmith, Richard M. Englert, Deborah Hartnett, Kenneth Kaiser, Susan Karakantas, Thomas Kupp, Michelle Lai, Kenneth Lawrence, Tilghman Moyer IV, Edmond Notebaert, Timothy C. O'Rourke, Theresa Powell, Richard Rumer, Anthony E. Wagner, William Wilkinson, Gregory Zimmaro

Non-Voting Participant: Lori Shorr

Guests: Michael Klein, Grace Ma, Lawrence Steinberg

Chairman O'Connor called the meeting to order.

INVOCATION: The Invocation was given by Trustee Michael P. Williams.

Introduction of Guests:

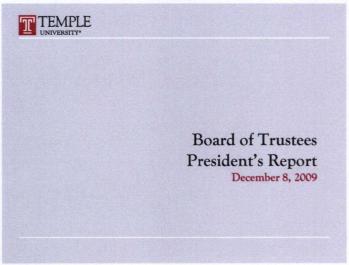
Faculty:

Students: Jonathan Z. DeSantis

Approval of Minutes: The minutes of the meeting of October 13, 2009, were approved.

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PRESIDENT'S REPORT – ANN WEAVER HART



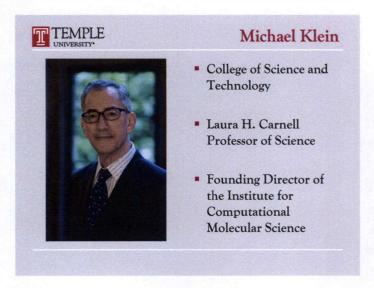
INTRODUCTION

Faculty are the core of the academic and research enterprise of any college or university.

- Students are attracted to Temple by outstanding academic programs and the quality of teaching.
- Faculty conduct rigorous research to create new knowledge that drives advancements in their disciplines.
- 75 new tenured or tenure-track faculty joined Temple in 2009-10, bringing the total number of faculty recruited in the last five years to more than 300.
- During same period, sponsored research awards have grown by more than 40 percent (from \$75.5M in FY2006 to \$107.9M in FY2009).

This afternoon, I will highlight the achievements of four senior faculty:

- All four recent recipients of prestigious awards and honors.
- Recognition of Temple core disciplinary strengths.



Michael Klein

Laura H. Carnell Professor of Science and Founding Director of the Institute for Computational Molecular Science.

Elected this year to the National Academy of Sciences (Temple's first and only member of NAS).

Membership is one of the highest honors that can be accorded a U.S. scientist or engineer.

Joined the faculty of the College of Science and Technology this year.

• Formerly Hepburn Professor of Physical Science and Director of the Center for Molecular Modeling and the Laboratory for Research on the Structure of Matter at the University of Pennsylvania.

One of the world's foremost authorities in computational molecular modeling.

- Outstanding contributions in the fields of chemistry, physics, biology and medicine in the creating
 molecular computer simulations to study the behavior and interaction of molecules in chemical
 reactions.
- Among applications of his work is current study funded through the NIH exploring the molecular structure of protein complexes of viral membranes responsible for H1N1 and avian influenza.
- Understanding these structures can lead to the design of molecules that may serve as drugs to inhibit the affects of the virus in the body.
- Other work involves designing molecules to form compounds to act as drug delivery systems directly into cells to treat forms of cancer and to kill specific bacterial and viral infections.

As a member of the Academy of the Sciences for the Developing World, is involved in efforts to build scientific capacity in developing nations and forge international collaborations among scientists and research institutions.

Also has served throughout his career as an influential mentor to aspiring scientists.

- Three generations of post-docs who trained under Professor Klein now work in some of the most prestigious institutions in the U.S. and around the world.
- Has traveled to India to participate in a program that brings the most promising high school-level students together with the world's leading scientists to encourage these students to pursue university and graduate work in science.
- For 15 years worked in partnership with the University of Puerto Rico to train faculty and work with promising undergraduates to encourage advanced graduate study.
- Team here at Temple is currently working on a proposal for the TU Teach program to work with local high school students in computational modeling and create teaching modules and conduct teacher training for local high school science instructors.



Grace Ma

Professor of Public Health and Founding Director of the Center for Asian Health.

Recently received the Outstanding Scientific Publication Award from the National Cancer Institute Center to Reduce Cancer Health Disparities.

Conducts community-based research focusing on early detection and treatment chronic illnesses, and access to healthcare in medically underserved, uninsured and high-risk Asian American populations.

Joined Temple's faculty in 1996.

In 2000, Dr. Ma founded the Center for Asian Health.

- Center's goal is to facilitate the provision of culturally and linguistically appropriate comprehensive health services to Asian Americans.
- Network of more than 80 community organizations, research institutions, and hospitals and community health clinics.
- Provides training and education opportunities for junior researchers and community partners interested in Asian health issues.
- Asian Tobacco Education and Cancer Awareness Research and the Asian Community Cancer Network:
 - Promotes smoking cessation programs, a particularly important issue for the Asian community which has one of the highest smoking rates and highest incidence of tobacco-related cancers.

In partnership with Asian community leaders, co-founded Asian Community Cancer Coalition (ACCC) in the Eastern region of the U.S., covering Pennsylvania, New Jersey, New York City and Washington DC areas.

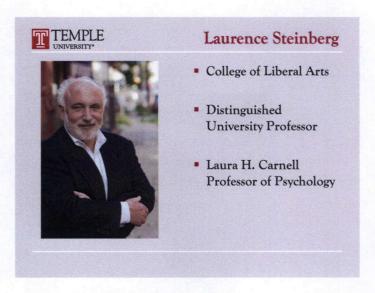
 ACCC works with Asian ethnic communities of the throughout the region, as well as a large network of hospitals, community health centers, clinics, and academic and medical research institutions.

Over the past decade, Dr. Ma has received 44 research grant awards.

- Research extends to the Southeast and Southwest regions of China, where she conducts longitudinal studies of tobacco use and cancer incidence.
- Authored and co-authored five books, more than 90 peer-reviewed publications and delivered more than 400 professional presentations at regional, national and international conferences.

Other awards:

- National Institutes of Health's Martin Luther King Award in Reducing Health Disparities
- Community Healthcare Leadership Award from the National Cancer Institute



Laurence Steinberg

Distinguished University Professor and Laura H. Carnell Professor Psychology.

Joined Temple's faculty in 1988.

Last month named the recipient of the inaugural Klaus J. Jacobs Research Prize in the field of youth development.

- Prize awarded in recognition of outstanding scientific accomplishments that represent groundbreaking contributions to improving the lives of young people.
- Prize carries an award of one million Swiss francs, the equivalent of one million U.S. dollars.

An internationally recognized expert on

- adolescent brain, behavioral, and psychosocial development
- parent-child relationships; developmental psychopathology;
- juvenile justice
- implications of developmental research for legal and social policy

Dr. Steinberg's research findings have transformed legal policy and practice.

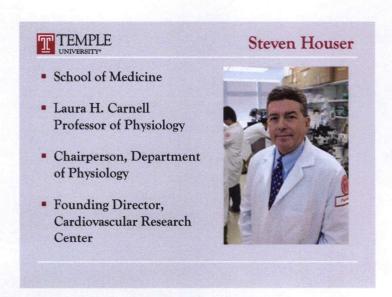
- Evidence that adolescents are psychologically and neurologically less mature than adults, lack impulse control and are thus less culpable for their actions than adults.
- Frequent consultant to state and federal agencies and lawmakers on juvenile justice issues and public policy.
- The U.S. Supreme Court's 2005 ruling in *Roper v. Simmons*, abolishing the juvenile death penalty, relied significantly on the argument advanced by Steinberg and his colleagues.

- Lead scientific consultant on the *amicus* brief submitted by the American Psychological Association in cases argued before the U.S. Supreme Court last month.
 - Raising questions about the constitutionality of sentencing juveniles to life imprisonment without the possibility of parole.
- Last year served as a defense consultant in the case of a juvenile Al Qaeda suspect held in detention at Guantanamo Bay.
 - Evaluated whether suspect's confession and subsequent recantation in interrogation were reliable given findings that adolescents are more prone to give false confessions.

Author or co-author of more than 250 articles and essays and 11 books.

Other awards:

- The American Psychological Association Urie Bronfenbrenner Award for Lifetime Contribution to Developmental Psychology in the Service of Science and Society
- American Psychological Association Award for Distinguished Contributions to Research in Public Policy



Steven Houser

Laura H. Carnell Professor of Physiology, Chairperson, Department of Physiology, and Founding Director, Cardiovascular Research Center

Recipient of the National Heart, Lung and Blood Institute's Method to Extend Research in Time (MERIT) award.

Prestigious 10-year research support award that's only given to — at most — seven investigators each year.

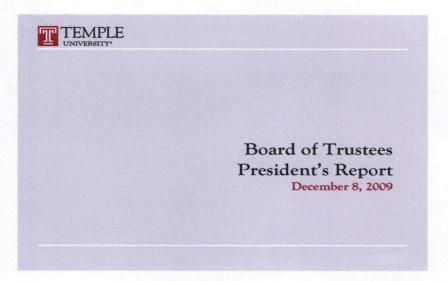
- Nominees must have received at least 10 continuous and consecutive years of NIH funding.
 (Houser has been receiving NIH funding for 25 years.)
- By receiving the MERIT award, Houser is relieved of the need to prepare frequent and tedious renewal applications.
- Funding adds to the more than \$17 million in research grants Houser has previously brought to Temple.

Alumnus and member of the Temple faculty for 30 years.

- Received PhD in physiology from the School of Medicine in 1977.
- Held research fellowship in the Division of Cardiology from 1977 to 1979.
- Joined the Department of Physiology in 1979.

Research focuses on processes that maintain the electrical properties of normal heart functions and the defects in these processes that lead to arrhythmias and congestive heart failure.

- In 2003 he founded the Cardiovascular Research Center.
- Center's work involves the building blocks of hearts, starting at the molecular level, searching for abnormalities among molecules that might affect how muscle cells work.
- Houser's group was among the first to realize that there are changes in the electrical properties of single cardiac muscle cells that can make an entire heart prone to abnormal heartbeats.
- Center is also identifying additional molecular and cellular abnormalities that can weaken the heart.
 - Discovered that changes in the way cardiac cells regulate calcium concentration are a significant cause of weakness.
- Studying the processes of cell death and exploring possible means of regenerating cardiac cells.
 - Using animal stem cells have successfully grown new heart tissue in the laboratory.



At the conclusion of the President's Report, Chairman O'Connor remarked that the University is proud of its academically talented and innovative faculty.

REPORTS AND RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Committee on Trustee Affairs - Daniel H. Polett, Chair

RECOMMENDATIONS FOR ACTION:

1. Establishment of an Investment Committee – Amendments to Bylaws

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (12/1/09), authorized an amendment to the Bylaws by adding the following provision, which establishes a standing committee, entitled Investment Committee:

Section 6.5 Investment Committee

- A. The Investment Committee shall have oversight over all matters and policies pertaining to the University's investments of its operating, endowment and retirement funds,
- B. The Committee shall report upon the investments of the University at each regular meeting of the Board,
- C. The Committee shall meet upon the call of the chair at least quarterly, or otherwise as determined by the Board at the Annual Meeting.

And further authorizing the Secretary to make such conforming, formatting and numbering changes to the Bylaws as appropriate to give full effect to the foregoing.

2. Amendment of Investment Policies

Upon motion duly made and seconded, the Board of Trustees hereby amended the Investment Policies of the Board as appropriate to reflect the elimination of the Subcommittee on Investments (of the Budget & Finance Committee) and the establishing of a standing committee of the Board, entitled Investment Committee, substantially as set forth in Agenda Reference 2; and further authorized the officers to make any other amendments and modifications to the policies of the Board, including but not limited to the Investment Policies, as may be necessary or appropriate to give effect to the foregoing described change in committee structure.

3. Election of Senior Vice President for Institutional Advancement – David L. Unruh

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Committee on Trustee Affairs (12/1/09) and the President, elected David L. Unruh as Senior Vice President for Institutional Advancement, to serve until the next Annual Meeting of the Board or until his successor has been elected and qualified.

Executive Committee – Lewis F. Gould, Jr., Vice Chair

4. Report

The quarterly report of the Executive Committee was accepted as presented.

RECOMMENDATION FOR ACTION:

5. Borrowing Authority – January 1, 2010, through March 31, 2010

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from January 1, 2010, through March 31, 2010.

Academic Affairs Committee - Solomon C. Luo, Vice Chair

6. Report

RECOMMENDATIONS FOR ACTION:

7. <u>Establish a Doctor of Nursing Practice in the College of Health Professions and Social</u> Work with Concentrations in Adult Nurse Practitioner and Family Nurse Practitioner

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/23/09) and authorized the officers to establish a Doctor of Nursing Practice as listed and set forth in Agenda Reference 7.

8. Rename the Bachelor of Science in International Business at Temple University Japan

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/23/09) and authorized the officers to rename the Bachelor of Science in International Business as the Bachelor of Science in International Business Studies as listed and set forth in Agenda Reference 8.

Development Committee - Richard J. Fox, Chair

9. Report

The quarterly report of the Development Committee was accepted as presented.

RECOMMENDATION FOR ACTION:

10. Naming Opportunities for Approval

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Development Committee (12/8/09) and authorized the naming opportunities for the Center for the Performing and Visual Arts in the Boyer College, the Tyler School Building and Presser Hall.

Facilities Committee - Mitchell L. Morgan, Chair

11. Report

The quarterly report of the Facilities Committee was accepted as presented.

RECOMMENDATIONS FOR ACTION:

12. Pearson McGonigle Complex Renovation Project

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/09) that the officers be authorized to proceed with the additions and renovations to the Pearson McGonigle complex at a cost not-to-exceed \$48,300,000 with the funding and financing source being as follows: 2006 Bond Proceeds (#80-9137-500--\$22,250,000), University Reserves (\$12,750,000), and Fundraising by Athletics (\$13,300,000 not yet raised).

13. <u>Electrical Switchgear Relocation from Barton Hall to the Office of Facilities</u> <u>Management Generator Plant</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/09) that the officers be authorized to proceed with the relocation of the electrical switchgear from Barton Hall to the Office of Facilities Management Generator Plant at a cost not-to-exceed \$9,500,000 with the funding and financing source being the Plant Development Fund.

14. University Services Building (USB) - Demolition

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/09) that the officers be authorized to proceed with the demolition of the University Services Building (USB), located at 1601 North Broad Street, at a cost not-to-exceed \$900,000 with the funding and financing source being Year-End Funds.

15. <u>Modifications to Former Medical School Library for Faculty Offices in Dentistry,</u> Pharmacy and Health Professions

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/7/09) that the officers be authorized to proceed with the renovation of approximately 9,000 square feet of space on the second floor of the Old Dental School building for use as faculty and administrative support at a cost not-to-exceed \$298,730 with the funding and financing source being the Provost and Schools Fund (#100000-27950).

STANDING COMMITTEE REPORTS FOR INFORMATION

Athletics Committee – Lewis Katz, Chair

16. Report

The quarterly report of the Athletics Committee was accepted as presented. Mr. Katz reported on the Trustee Fund-Raising Challenge benefitting the Owl Club and that Temple football has accepted an invitation to play in the Eagle Bank Bowl on Tuesday, December 29, 2009, at 4:30 p.m., in Washington, DC. Mr. Katz encouraged all members to support our student-athletes.

Mr. O'Connor stated that the University has a great deal to celebrate. Our student athletes are committed to excellence, both on and on the field.

Audit Committee - Patrick J. O'Connor, Chairman of the Board

17. Report

The quarterly report of the Audit Committee was accepted as presented.

Campus Life & Diversity Committee - Robert A. Rovner

18. Report

The quarterly report of the Campus Life & Diversity Committee was accepted as presented.

Government Relations and External Affairs Committee – Ronald R. Donatucci and Patrick V. Larkin, Co-Chairs

19. Report

The quarterly report of the Government Relations and External Affairs Committee was accepted as presented. Mr. Larkin stated that the Committee met for the first today and that a report would be presented at the next meeting of the Board.

Student Affairs Committee - Robert A. Rovner, Chair

20. Report

The quarterly report of the Student Affairs Committee was accepted as presented.

Temple Educational Support Services, Ltd. - Lewis Katz, Chair

21. Report

The quarterly report of Temple Educational Support Services was accepted as presented.

Secretary's Note: The Budget & Finance Committee did not meet during the reporting period.

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OFFICERS' REPORT

22. Secretary's Report - George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated January 29, 2010 to candidates approved by the appropriate academic committees of the faculty.

23. Treasurer's Report – Anthony E. Wagner

The Treasurer's Report for the period July 1, 2009 through September 30, 2009, was accepted as presented.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT