

# BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

## PUBLIC SESSION

Tuesday, March 11, 2008, at 3:30 p.m.

Feinstone Lounge, Sullivan Hall

## MINUTES

**Presiding Officer: Patrick J. O'Connor**

*Note: The Trustees met for information briefings on real estate, budgetary and tenure matters, and considered acquisition of real property at 2:30 p.m.*

### **PARTICIPANTS**

**Trustees:** Joan H. Ballots, Leonard Barrack, Theodore Z. Davis, Nelson A. Diaz, Ronald R. Donatucci, Loretta C. Duckworth, Judith A. Felgoise, Ann Weaver Hart, Lacy H. Hunt, Lewis Katz, Adrian R. King, Jr., Susanna E. Lachs, Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall, III, Theodore A. McKee, J. William Mills, III, Mitchell L. Morgan, Harry J. Mullany, III, Patrick J. O'Connor, Daniel H. Polett, Robert A. Rovner, Jane Scaccetti, James S. White

**University Counsel:** George E. Moore

**Honorary Life Trustees:** Edward H. Rosen

**Non-Voting Participant:** Juan Galeano

**Administration and Staff:** James C. Bausman, Jr., William T. Bergman, Carl Bittenbender, Eileen Bradley, William D. Bradshaw, Robert Buchholz, Theresa Burt, Janet Carruth, Melissa Coopersmith, Richard M. Englert, Gloria Frager, Linda Frazer, Stephanie Gillin, Deborah I. Hartnett, Thomas Kupp, Larry Lemanski, Charles Leone, Vicki L. McGarvey, Richard Rumer, Andrea Snow, Lisa Staiano-Coico, Stuart P. Sullivan, Anthony E. Wagner, William Wilkinson

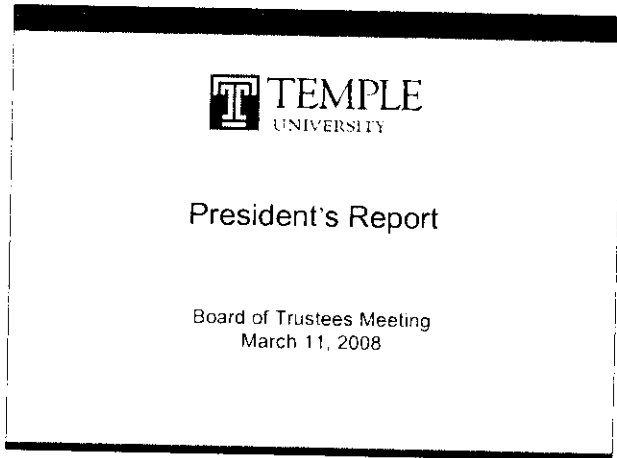
Trustee O'Connor called the meeting to order.

**INVOCATION:** The invocation was given Trustee Harry J. Mullany, III.

**Approval of Minutes:** The minutes of the meeting of December 11, 2007, were approved.

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**PRESIDENT'S REPORT – ANN WEAVER HART**

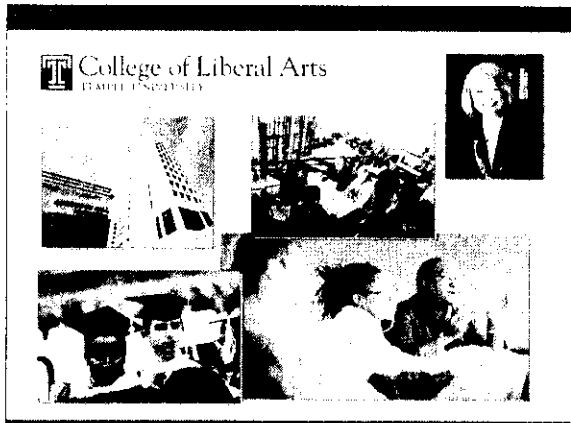


**Announcements**

- Reminder to please join us following this meeting at the ribbon-cutting and reception for the Charles L. Blockson Afro-American collection, on the first floor of this building.

**Introduction**

- Continuing our practice of highlighting important issues, initiatives and programs from across the university.
- Previous reports addressed the arts, campus safety, fundraising and international studies.
- Will focus today on the College of Liberal Arts.



### **The College of Liberal Arts – An Overview**

- Second largest in number of students served
  - serves nearly 4,500 undergraduates and 800 graduate students, as well as students matriculated in other schools
  - comprises 15% of the university's overall enrollment
- Major service role for the rest of Temple's undergraduate student body
  - CLA faculty teach 37% of all undergraduate students – 8,800 FTE students each term
- Administration based in Anderson Hall on Main Campus
  - Departments located in Anderson, Glatfelter and Weiss halls
  - Substantial presence at the Ambler Campus, Center City Campus and Temple University Japan
- \$43 million operating budget
- Led by wonderful new dean Teresa Soufas
  - joined Temple this past summer
  - former dean of Faculty of the Liberal Arts and Sciences at Tulane University; Professor of Spanish
  - brings a fresh vision for the Liberal Arts at Temple

Departments	Centers and Institutes
<ul style="list-style-type: none"> <li>▪ African American Studies</li> <li>▪ Anthropology</li> <li>▪ Criminal Justice</li> <li>▪ Economics</li> <li>▪ English</li> <li>▪ French, German, Italian and Slavic</li> <li>▪ Geography and Urban Studies</li> <li>▪ Greek and Roman Classics</li> <li>▪ History</li> <li>▪ Philosophy</li> <li>▪ Political Science</li> <li>▪ Psychology</li> <li>▪ Religion</li> <li>▪ Sociology</li> <li>▪ Spanish and Portuguese</li> </ul>	<ul style="list-style-type: none"> <li>▪ Academic Advising Center</li> <li>▪ Center for the Humanities</li> <li>▪ Center, Study of Force and Diplomacy</li> <li>▪ Center, Vietnamese Philosophy and Culture</li> <li>▪ Critical Languages</li> <li>▪ Child &amp; Adolescent Anxiety Disorder Clinic</li> <li>▪ Feinstein Center, American Jewish History</li> <li>▪ Institute for Public Affairs</li> <li>▪ Institute for Survey Research</li> <li>▪ Literature, Literacy, and Culture</li> <li>▪ Race and Social Thought</li> <li>▪ University Community Collaborative of Phila</li> </ul>
Programs	
<ul style="list-style-type: none"> <li>▪ American Studies</li> <li>▪ Asian Studies</li> <li>▪ Creative Writing – MA program</li> <li>▪ Environmental Studies</li> <li>▪ First-Year Writing</li> </ul>	<ul style="list-style-type: none"> <li>▪ Intellectual Heritage</li> <li>▪ Jewish Studies</li> <li>▪ Latin American Studies</li> <li>▪ Master of Liberal Arts</li> <li>▪ Women's Studies</li> </ul>

## Organizational Structure

- The College of Liberal Arts' organizational structure includes 15 departments, 10 programs and 13 centers
- CLA is a significant contributor to Temple's overall undergraduate experience
  - instruction in the liberal arts is at the heart of every university
  - Offers Foundation courses in Analytical Reading and Writing and Intellectual Heritage

<ul style="list-style-type: none"> <li>▪ African American Studies</li> <li>▪ American Studies</li> <li>▪ Anthropology- General</li> <li>▪ Anthropology- Visual Track</li> <li>▪ Anthropology- Human Biology Track</li> <li>▪ Asian Studies</li> <li>▪ Criminal Justice</li> <li>▪ Economics</li> <li>▪ English</li> <li>▪ Environmental Studies</li> <li>▪ French</li> <li>▪ Geography and Urban Studies</li> <li>▪ German</li> <li>▪ Greek and Roman Classics</li> <li>▪ Hebrew</li> <li>▪ History</li> <li>▪ Italian</li> </ul>	<ul style="list-style-type: none"> <li>▪ Jewish Studies</li> <li>▪ Latin American Studies</li> <li>▪ Mathematical Economics</li> <li>▪ Philosophy</li> <li>▪ Political Science</li> <li>▪ Psychology</li> <li>▪ Religion</li> <li>▪ Religion and Public Life</li> <li>▪ Religions in a Global Context</li> <li>▪ Russian</li> <li>▪ Sociology</li> <li>▪ Sociology- Health Track</li> <li>▪ Spanish- Language Literature and Linguistics</li> <li>▪ Spanish- Language and Professional Studies</li> <li>▪ Spanish for Education</li> <li>▪ Women's Studies</li> </ul>
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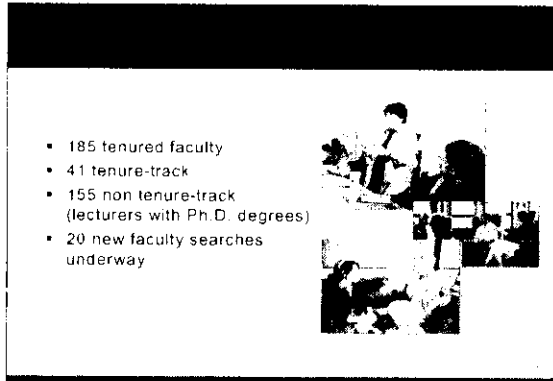
## Academic Programs

- CLA offers a wide range of major and minor programs
  - 33 undergraduate major programs
  - 32 minors
  - 23 certificate programs
- A rigorous academic experience in all disciplines
  - Emphasis on verbal and oral communication, problem solving and critical thinking
  - All CLA undergraduates take a common foundation course exploring our cultural and intellectual heritage
  - Foreign language study required of all majors
  - Students are required to take coursework in the humanities and social sciences
- Focus both on theory and application
  - Emphasis on experiential learning: community based learning, field research and off-campus internships
- The college is a leader in graduate education
  - 15 graduate programs in 13 different departments
  - Offers doctoral, master of arts and master of liberal arts degrees



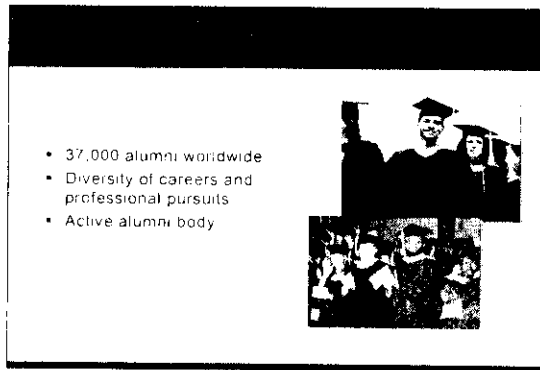
## **Students**

- Enrollment has increased along with Temple's overall enrollment
  - number of students entering CLA has risen steadily each year for nearly a decade
  - 26% increase in undergraduate students since 2002
- Total fall enrollment of 5,300
- A richly diverse student population
  - 35% report ethnicity as other than white
  - Enjoys the presence of students from around the world
- Students of exceptional achievement
  - CLA students account for more than one quarter of active students in the university's Honors Program



## Faculty

- Scholarship spans a broad range of topics, addressing issues that have an impact on society, from public policy issues, through cultural phenomena, religion and neuroscience.
- Nationally recognized: awards include Guggenheim fellowship, Fulbright grants and fellowships, Pew Fellowships, National Endowment for the Humanities fellowships
- In the past four years, CLA has added 56 tenured or tenure-track faculty in select areas
  - hired from top-tier institutions such as Berkeley, Brown, Wisconsin and Oxford
  - 20 new faculty searches underway for faculty to begin in Fall 2008
- Recruiting faculty remains a major challenge
  - need to grow our numbers of tenured graduate faculty
  - 19.4% of faculty are over age 65; 6.9% are over 70
  - hiring has not kept pace with growth in student body
  - supplemented by adding lecturers



## Alumni

- 37,000 CLA alumni around the world
- Graduates build on a strong foundation of their liberal arts degrees to become leaders in their chosen professions.
  - Due to diversity of degrees, it is fair to say that no two of their paths are exactly the same.
- A recent alumni event brought more than 250 alumni to the women's basketball game between Temple and the University of Massachusetts. (We won!)

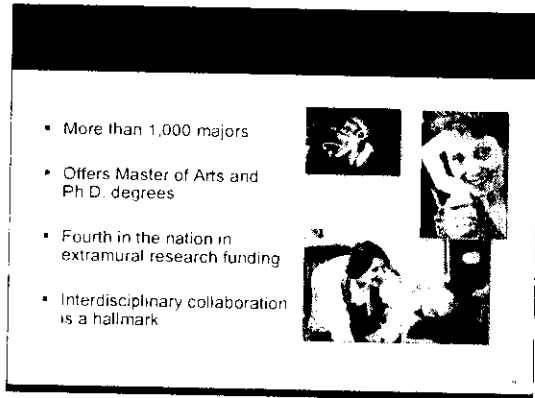


- \$5.5 million raised this year
- \$31 million raised toward \$32 million goal
- Leadership gifts
- Board of Visitors

CLA Board of Visitors members visit the Avenue North construction site. Devoted by member Bill Barden, CLA '76'

### Philanthropic Support

- Significant contributor to the Access to Excellence Campaign
  - Surpassed goal for this fiscal year -- \$5.5 million raised year-to-date
  - Nearly \$31 million raised toward overall campaign goal of \$32 million
- Recent leadership gifts:
  - \$1.8 million pledged by Mr. Harry Halloran to support professorial chairs in interfaith dialogue and in Islamic studies.
  - \$1 million from President Marvin Wachman and his wife Adeline to establish director of the Center for the Study of Force and Diplomacy
  - \$450,000 from Leonard Mellman CLA '49 to endow visiting scholars program
  - major support from William Penn, MacArthur and other foundations.
- The College of Liberal Arts is served by a distinguished 22-member Board of Visitors.
  - (Acknowledge Board of Visitors and Alumni Association members in attendance)
  - A list of CLA Board Members and Alumni Association is provided at your place
  - The Board of Visitors has been a major source of support during the transition to a new dean

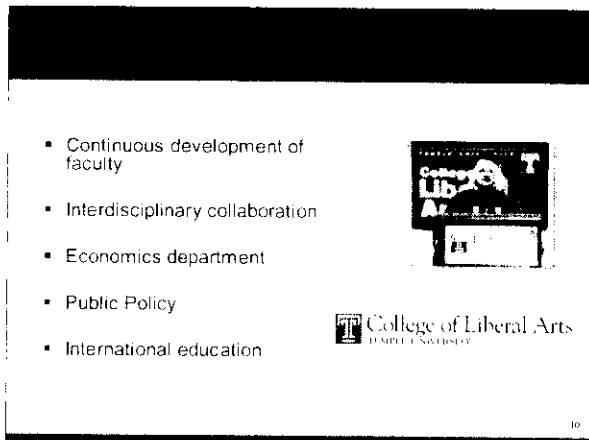


### **Program Highlights (Introduction)**

- Time will not permit me to detail each of the fine programs in the College of Liberal Arts
- Take a moment to highlight one of the most distinguished programs in the College

### **Psychology Program**

- One of the largest departments in CLA
  - more than 1,000 majors
- Strong commitment to scholarly and scientific excellence
  - Fourth in the nation in extramural research funding
- Faculty are consistently recognized in the national and international media for their groundbreaking work
  - Kathy Hirsh Pasek is widely known for her research projects on child development, including a recent study that reinforces the value of retro toys that allow children to develop active imaginations.
  - Larry Steinberg has been featured nationally for his work in understanding adolescent behavior, work that is influencing change in our justice system's handling of young offenders. Larry's work is the subject of one of the three features in the upcoming edition of *Temple Review*.
- Groundbreaking neuroscience program
  - unique program at the undergraduate level
  - collaboration with College of Science and Technology
  - Great example of interdisciplinary collaboration at Temple: program shares an MRI scanner dedicated for research with the School of Medicine
  - Truly interdisciplinary: includes five schools and colleges: College of Liberal Arts, College of Science and Technology, School of Medicine and College of Education



### **Strategic Vision**

- The College of Liberal Arts is moving forward with a strong vision for how the liberal arts contribute to the university and society at large.
- Top priority is strengthening and replenishing the tenure track faculty
- Focusing on interdisciplinary collaboration
  - Center for Humanities at Temple (CHAT): a major initiative featuring lectures, conferences and study groups that support innovative interdisciplinary research and teaching
  - Creating new Ph.D that unites Geography and Urban Studies disciplines
  - Asian Studies program in early development. Recently created new faculty line shared between Asian Studies and Political Science departments.
- Economics department will become part of CLA
- Emphasis on public policy initiatives
  - Institute for survey research makes numerous contributions to policy planning at local, state, and national levels
  - The Institute for Public Affairs focuses on research to improve public policy at the region and state levels. Its Annual State Politics and Policy Conference brings together policy makers to study issues such as elections, public opinion and legislative process.
- Continuing efforts to expand the College's international programs
  - Many students already take advantage of study abroad opportunities in Ghana; Oviedo, Spain and at Temple University Japan, among many others
  - CLA enrolls a significant number of international students



## President's Report

Board of Trustees Meeting  
March 11, 2008

**REPORTS AND RECOMMENDATIONS FOR ACTION  
STANDING COMMITTEES**

Committee on Trustee Affairs – Patrick J. O’Connor, Chair

**RECOMMENDATION FOR ACTION:**

1. **Election of University Trustee**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (2/11/08), elected Lon R. Greenberg for a term beginning March 11, 2008, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

**For Election  
2008-2011  
Lon R. Greenberg**

Executive Committee – Patrick J. O’Connor

2. **Report**

The report of the Executive Committee was accepted as presented in Agenda Reference 2.

**RECOMMENDATION FOR ACTION:**

3. **Borrowing Authority – April 1, 2008 through June 30, 2008**

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from April 1, 2008, through June 30, 2008.

Healthcare Enterprise Committee – J. William Mills, III

4. **Report**

The report of the Healthcare Enterprise Committee was accepted as presented in Agenda Reference 4.

Academic Affairs Committee – Leonard Barrack, Chair

5. **Report**

The report of the Academic Affairs Committee was accepted as presented in Agenda Reference 5.

## **RECOMMENDATIONS FOR ACTION:**

### **6. Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Academic Affairs Committee (2/25/08) and the President regarding the granting of faculty tenure.

### **7. Establish Curricula in Various Schools and Colleges**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/25/08) that the officers be authorized to establish curricula in the various schools and colleges as listed:

- Bachelor of Science in Athletic Training in the College of Health Professions;
- Bachelor of Science in Mathematics and Computer Science in the College of Science and Technology; and
- Four Optional Concentrations for the Bachelor of Arts in Theater in the School of Communications and Theater.

### **8. Replace Curricula in Various Schools and Colleges**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/25/08) that the officers be authorized to replace curricula in the various schools and colleges by terminating curricula and establishing curricula as listed:

- Terminate the Master of Public Health in Community Health Education and Establish a Master of Public Health with Four Concentrations in the College of Health Professions;
- Terminate the Concentration in Tourism in the Doctor of Philosophy in Business Administration and Establish a Concentration in Tourism and Sport in the Doctor of Philosophy in Business Administration in the Fox School of Business and Management.

### **9. Restructure Curricula in Various Schools and Colleges**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/25/08) that the officers be authorized to restructure curricula in the various schools and colleges as listed:

- Bachelor of Arts in Mathematics in the College of Science and Technology;
- Bachelor of Science in Mathematics in the College of Science and Technology;
- Bachelor of Science in Civil Engineering in the College of Engineering;
- Bachelor of Science in Electrical Engineering in the College of Engineering;
- Bachelor of Science in Mechanical Engineering in the College of Engineering; and
- Doctor of Pharmacy in the School of Pharmacy.

10. **Create Transcript Notations for Certificates in Various Schools and Colleges**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/25/08) that the officers be authorized to create transcript notations for certificates in the various schools and colleges as listed:

- Certificate in Play Therapy in the School of Social Administration;
- Certificate in Horticultural Therapy in Ambler College;
- Certificate in Landscape Plants in Ambler College;
- Certificate in Environmental Sustainability in Ambler College;
- Certificate in Entrepreneurship in the Fox School of Business and Management; and
- Certificate in Emergency Management with Special Populations in the College of Health Professions.

11. **Transfer the Department of Economics from the Fox School of Business and Management to the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/25/08) that the officers be authorized to transfer the Department of Economics from the Fox School of Business and Management to the College of Liberal Arts.

12. **Transfer the Tenure for the Faculty in the Department of Economics from the Fox School of Business and Management to the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/25/08) that the officers be authorized to transfer the tenure for the faculty in the Department of Economics from the Fox School of Business and Management to the College of Liberal Arts.

Facilities Committee – Mitchell L. Morgan, Chair

13. **Report**

The report of the Facilities Committee was accepted as presented in Agenda Reference 13.

**RECOMMENDATIONS FOR ACTION:**

14. **Tyler School of Art – Main Campus Department Accommodations**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with the construction of the additional Presser atrium and complete the lower level of the Tyler School of Art at a cost not-to-exceed \$76,399,000 with the funding and financing sources being State Funds (\$61,469,000), University Funds (\$7,148,000), University Internal Loan [to be repaid through fundraising] (\$5,252,056), Fundraising [raised to date] (\$1,229,944), and University Fiscal Year 2005 year-end surplus (\$1,300,000).

15. **Temple Towers Renovations**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with the renovations to Temple Towers at a cost not-to-exceed \$26,750,000 with the funding and financing source being 2006 Bond Proceeds.

16. **Presser Hall Addition - Construction**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with the construction of the Presser Hall Addition at a cost not-to-exceed \$7,100,000 with the funding and financing sources being University Funds (\$3,250,000), Fundraising [raised to date] (\$850,000), and University Internal Loan [to be repaid through fundraising] (\$3,000,000).

17. **Alter Hall Construction -- Addendum -- Speakman Hall Renovations, Phase I (of II)**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with the Alter Hall Construction -- addendum -- Speakman Hall Renovations, Phase I (of II) at a cost not-to-exceed \$1,700,000 with the funding and financing sources being the Plant Development Fund (\$1,000,000) and the Dean's Fund [#10-1501-000 and 51-1501-721] (\$700,000).

18. **Bell Tower -- Paver, Lighting, and Seating Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with Bell Tower -- Paver, Lighting, and Seating Replacement at a cost not-to-exceed \$750,000 with the funding and financing source being the Plant Development Fund.

19. **Phase 6 of the Smart Classroom Plan**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with Phase 6 of the Smart Classroom Plan at a cost not-to-exceed \$983,400, with the funding and financing sources being CS Technology Fees [#10-7730-610] (\$789,800), FY 2008-09 CLA Technology Fees [#10-1801-610] (\$148,500), Music Technology Fees [#10-2201-610] (\$6,600), and Project Technology Fees: Disability Resources [#10-7730-611] (\$38,500).

20. **Chemistry Research Laboratories**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with the Chemistry Research Laboratories at a cost not-to-exceed \$600,000 with the funding and financing source being the College of Science & Technology Renovation Fund [#80-1311-002].



**21. Reconfigure/Upgrade Ritter Annex 4<sup>th</sup> Floor Space**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (2/28/08) that the officers be authorized to proceed with the reconfiguration/upgrade of Ritter Annex, 4<sup>th</sup> floor at a cost not-to-exceed \$398,000 with the funding and financing source being the CRHDE LSS Funds [#16-1992-002].

Student Affairs Committee – Patrick J. O'Connor, Chair

**22. Report**

The report of the Student Affairs Committee was accepted as presented in Agenda Reference 22.

**RECOMMENDATION FOR ACTION:**

**23. Housing Rates Proposal for 2008-2009**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Student Affairs Committee (3/4/08), approved an across-the-board increase of 4.75% in all housing for 2008-2009, as set forth substantially in Agenda Reference 23.

Development Committee – Leonard Barrack, Vice Chair

**24. Report**

The report of the Development Committee was accepted as presented in Agenda Reference 24.

**RECOMMENDATION FOR ACTION:**

**25. Naming Opportunity – Kornberg School of Dentistry**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Development Committee (3/11/08), approved the naming of the Kornberg School of Dentistry Student Lounge in honor of Dr. Robert A. Levine and Sheryl R. Radin, in recognition of their generous support.

Budget & Finance Committee – Patrick V. Larkin

**26. Report**

The report of the Budget & Finance Committee was accepted as presented in Agenda Reference 26.

The following committees did not meet during the reporting period:

Athletics Committee  
Audit Committee

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## OFFICERS' REPORT

27. **Secretary's Report – George E. Moore**

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated May 22, 2008, to candidates approved by the appropriate academic committees of the faculty, and the presentation of degrees-in-courses dated June 15, 2008, to candidates approved by the appropriate academic committees of the faculty in Tokyo, Japan.

28. **Treasurer's Report – Anthony E. Wagner**

The Treasurer's Report (Investment Reports for the Three Months Ended December 31, 2007, and grants and contracts awarded between October 1, 2007, and December 31, 2007) was accepted as identified as Agenda Reference 28.

### OLD BUSINESS

#### **RECOMMENDATIONS FOR ACTION:**

29. **Short-Term Capital Borrowing – University Funding Obligation Series of 2008**

Upon motion duly made and seconded, the Board of Trustees authorized the issuance of University Funding Obligations, Series of 2008, and a subsequent refunding issue during the next twelve months, in an amount not to exceed \$130,000,000, and adopt the Resolution set forth in Agenda Reference 29.

30. **Declaration Regarding Reimbursement of Capital Through Debt Financing**

Upon motion duly made and seconded, the Board of Trustees adopted a resolution declaring an official intent of the University to reimburse itself for certain capital expenditures to be acquired, installed, constructed, or renovated during the fiscal year ending June 2009, by incurring debt and taking other actions, substantially as set forth in Agenda Reference 30.

### NEW BUSINESS

#### **RECOMMENDATION FOR ACTION:**

31. **Establishment of a Quasi-Endowment for Student Programming in Baptist Temple**

Upon motion duly made and seconded, the Board of Trustees authorized the officers to establish a quasi-endowment in the amount of \$1 million, to be used to support student programming in the renovated Baptist Temple, as more fully set forth in Agenda Reference 31.

### ADJOURNMENT