

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, December 11, 2007, at 3:30 p.m.

Feinstone Lounge, Sullivan Hall

MINUTES

Presiding Officer:

Daniel H. Polett, Chair of the Board

Note: The Trustees met for an information briefing on real estate matters and to consider a lease of real property at 2:30 p.m.

PARTICIPANTS

Trustees: Frank Baldino, Jr., Joan H. Ballots, Leonard Barrack, Nelson A. Diaz, Ronald R. Donatucci, Loretta C. Duckworth, Judith A. Felgoise, Ann Weaver Hart, Lacy H. Hunt, Adrian R. King, Jr., Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall, III, Theodore A. McKee, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Harry J. Mullany, III, Patrick J. O'Connor, Daniel H. Polett, Robert A. Rovner, Jane Scaccetti, James S. White, Michael P. Williams

University Counsel: George E. Moore

Honorary Life Trustees: Edward H. Rosen

Non-Voting Participant: Robert Aiken, Juan Galeano

Administration and Staff: Frank P. Annunziato, Clarence D. Armbrister, James C. Bausman, Jr., William T. Bergman, Carl Bittenbender, Eileen Bradley, William D. Bradshaw, Robert Buchholz, Theresa Burt, Franklin D. Campbell, Janet Carruth, Melissa Coopersmith, Richard M. Englert, Mark Eyerly, Adelaide Ferguson, Gloria Frager, Deborah I. Hartnett, Susan Karakantas, Thomas Kupp, Larry Lemanski, Linda Mauro, Sandra J. McDade, Vicki L. McGarvey, Timothy C. O'Rourke, Theresa A. Powell, Robert J. Reinstein, Lisa Staiano-Coico, Stuart P. Sullivan, Anthony E. Wagner, William Wilkinson, Gregory Zimmaro

Trustee Polett, Chairman of the Board, called the meeting to order.

INVOCATION: The Invocation was given by Trustee Michael P. Williams.

Introduction of Guests

Faculty: Dr. Marsha Zibalese-Crawford, Dr. Therese A. Dolan,
Dr. Thomas E. Rams, Dr. Gerald D. Silk, Professor

Students: Farzad Firoz, Nadine Mompremier

Approval of Minutes: The minutes of the meeting of October 9, 2007, were accepted as presented.

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PRESIDENT'S REPORT – ANN WEAVER HART

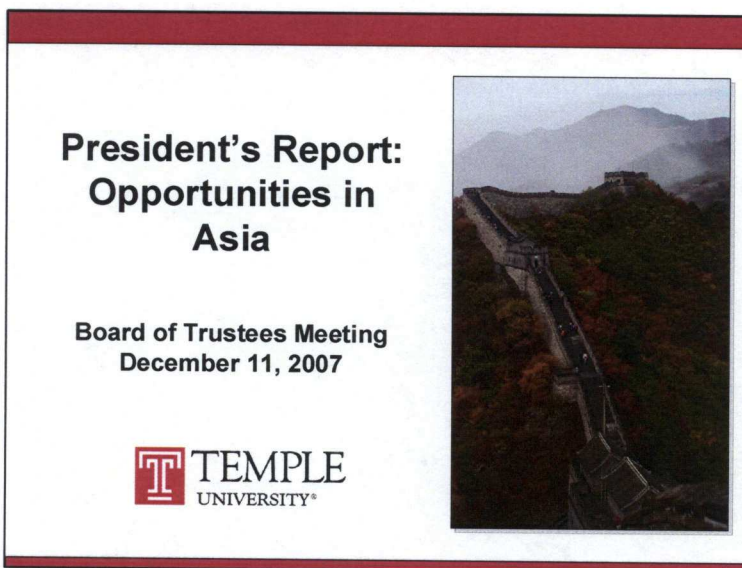
ANNOUNCEMENTS

Clay Armbrister Transition

- We were all very proud to hear that Executive Vice President Clarence Armbrister accepted the position of Chief of Staff for Mayor-elect Michael Nutter.
- Clay has contributed so much to Temple University over the past five years. On behalf of the entire Temple community, I would like to formally recognize his outstanding service and commitment to Temple.
- While we will miss Clay very much, all of Philadelphia will benefit from the success of the Nutter administration under his steady hand.
- Though Clay will continue his relationship with Temple until he officially begins his new role in January, he has concluded his day-to-day work so that he can focus his efforts on Philadelphia and Mayor-elect Nutter's administration.
- I have consulted with leaders in Clay's portfolio and from across the university to develop an interim plan for leadership of these divisions. The talent pool in the office of the Executive Vice President is very deep, and we will leverage our internal strengths while we evaluate a permanent structure.
- I have made additional assignments to several of the vice presidents, and have in some instances realigned reporting responsibilities to other divisions. I also will be meeting monthly with an expanded leadership team to include division heads in each of the areas in operations.
- As we learn more about the effectiveness of this transition organization, I will develop plans for a permanent structure.
- While Clay's loss will be felt, I am confident that we will be able to continue to perform at a high level.

Report on Fire at Penrose Hall

- On Sunday December 2, fire was discovered in Penrose Hall on the Tyler School of Art campus in Elkins Park.
- Flames broke out in Room 203 of Penrose Hall, a print shop used by undergraduate art students.
- Damage was contained to this area. No injuries were reported and, with the exception of the affected room, all Tyler opened for classes the following day.
- The cause is under investigation.
- The incident was managed professionally by members of Temple Police, facilities, operations and Tyler faculty and administration, who helped assure the safety of Temple students and faculty and minimize losses.



1. Introduction

- I stated in my investiture address that Temple has a responsibility to internationalize teaching, discovery, and engagement or risk being left behind in a rapidly changing world.
- I strongly believe Temple University is poised for success as a global university.
- Though there are many areas that will require additional focus and investment, we are building from a position of strength.
- A recent trip to Asia's most influential regions reinforced Temple's existing presence and revealed an incredible wealth of opportunities for expansion of our international education initiatives.



2. The Temple Delegation

- In a series of meetings, events and ceremonies, members of the Temple delegation cultivated relationships with government and educational leaders that will benefit the university for decades to come.
- Throughout nearly two weeks in China, Taiwan and Japan, we had unprecedented access to leaders in government and education.
- Fellow trustee Solomon Luo represented the Board with integrity as a key member of the Temple delegation. I was delighted for the opportunity to spend time with Sol and his wife, Wendy, throughout the entire trip.
- I believe this is a pivotal moment for Temple. The choices we make today will determine our level of influence in the global economy.
- We began our trip in Beijing. China has the world's most rapidly growing economy, and Temple is playing a role in the landmark cultural change now underway.

Distinguished History in China



Former Temple President Marvin Wachman (right) presents an honorary doctorate to Vice Premier Deng Xiaoping in January 1979.

3

3. Distinguished History in China

- Temple University's relationships with the people and institutions of China date to the late 1970s.
- Temple was one of the first American institutions of higher education to host scholars and researchers following the establishment of U.S.-Sino relations.
- The first graduate of Temple University from modern China was Vice Premier Deng Xiaoping, who was awarded an honorary doctorate in 1979.
- This fact provides Temple with tremendous credibility among the Chinese people.

Early Academic Partnerships



4. Early Academic Partnerships with China

- In 1980, a delegation led by Temple President Marvin Wachman visited China and established academic partnerships with Chinese universities that continue today.
- Temple owes its early presence in China to Professor Emeritus of Biology Dr. Man-Chiang Niu, a respected Chinese scientist who was personal friends with Premier Deng.
- I was honored that Dr. Niu, at 95 years, could join us at our alumni reception in Beijing. Sadly, Dr. Niu passed away just days later at his home in Beijing. His funeral was attended by a host of scientific and state leaders including Chinese President Hu Jintao.
- We are grateful for Dr. Niu's influence in establishing Temple's historic ties to China.

Temple-Tsinghua Law Program



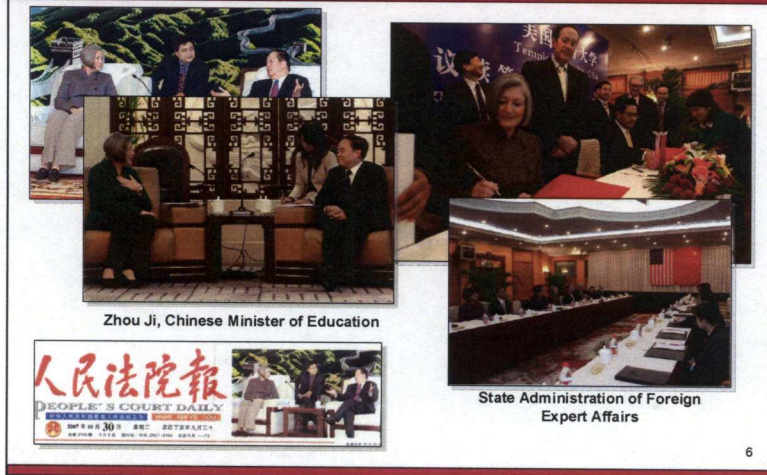
Members of the 2007 class celebrate following graduation

5

5. Temple-Tsinghua Law Program

- Nearly four decades later, Temple's strong ties to the nation continue.
- While in Beijing, we participated in graduation ceremonies for the largest class in the history of Temple's groundbreaking master of law program at Tsinghua University.
- Established in 1999 with leadership and support from the US Department of State and Senator Arlen Specter, the program is the first foreign law degree granting program approved by the Chinese Ministry of Education.
- The LL.M. program is one of several Temple programs having a profound effect on the development of rule of law in China by educating lawyers, judges and other legal professionals in the principles of Western law.
- Since 1999, more than 700 legal professionals have been educated through one of Temple's Rule of Law initiatives.

Important Relationships in Beijing



6. Important Relationships in Beijing

- Thanks to the success of its rule of law programs, Temple University is respected at the highest levels of the Chinese government.
- Temple's cooperative program with the National Judicial College of China is one example of these important relations. The program provides legal education for Chinese judges. To date, 163 have attended the three-month program.
- Our signing ceremony with the Chief Justice of the Supreme People's Court of China was featured prominently on the front page of the People's Court Daily, one of China's most influential and authoritative newspapers, with a circulation of more than 3 million. A translation of the article is included on page 1 of the report of media coverage distributed to you today.
- We were also received by the Chinese Minister of Education, who expressed his pleasure with the depth of Temple's existing relationships in China. He is interested in exploring other ways we can work together.
- And we renewed Temple's relationship with the State Administration of Foreign Experts Affairs, the central government agency responsible for academic exchange programs and other initiatives that bring foreign experts to China.
- My service as Chair of the Commission on International Programs for the National Association of State Universities and Land-Grant Colleges has the potential to place Temple at the forefront in developing relations between Chinese and American institutions. I took the opportunity to invite each of these leaders to Temple to promote collaboration between US and Chinese educational systems.

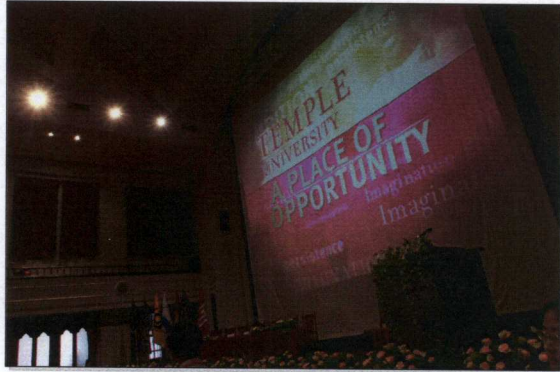
Temple Alumni in China



7. Temple Alumni in China

- More than 1,000 Temple alumni and graduates of Temple-related programs live in China.
- Our significant presence was evident at the first all-Temple reunion held in China. Almost 300 graduates and their guests attended the event – the first reunion in China to include alumni from all of Temple’s Schools and Colleges.
- Building on the strength of our alumni, Temple has the potential to play a leading role in the development of Chinese legal, economic and healthcare systems.

A Major Presence in Taiwan



8

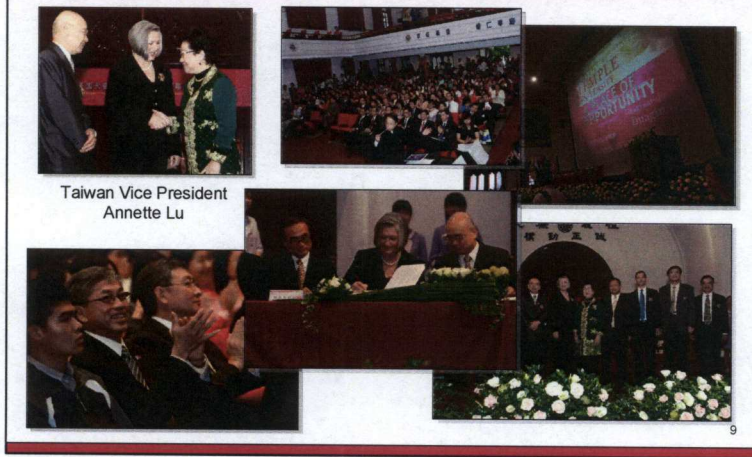
8. A Major Presence in Taiwan

- Taiwan presents another opportunity for Temple's dramatic international growth, and we have taken our first steps toward a major presence there.
- Here is how Temple University was represented on Taiwanese television.

<Pause for Video>

- That amazing news story was broadcast on one of Taiwan's largest television stations. For those of you whose Mandarin is a little rusty, a translation is included on page 11 of the media report.

Taiwan Signing Ceremony



Taiwan Vice President
Annette Lu

9. Taiwan Signing Ceremony

- The story describes the ceremony in Taipei during which we formalized partnerships with six of Taiwan's leading universities.
- Taiwan's Vice President Annette Lu was a special guest, and Taiwan's minister of education, Cheng-Sheng Tu, presided.
- As you can see in the media report, the event garnered significant media attention, with articles in all of Taiwan's major news outlets.
- These cooperative 3+2 arrangements allow highly qualified Taiwanese students from National Taiwan Normal University, National Cheng Kung University, National Taiwan University of Science and Technology, National Sun Yat-Sen University, Tunghai University and Chung Yuan Christian University to receive a bachelor's degree from their home university and a master's degree from Temple.
- This is a model for educational exchange that can be replicated throughout Asia and around the world.

New Friends and Partnerships



Michael M. C. Lai, President, National
Taiwan Cheng
Kung University



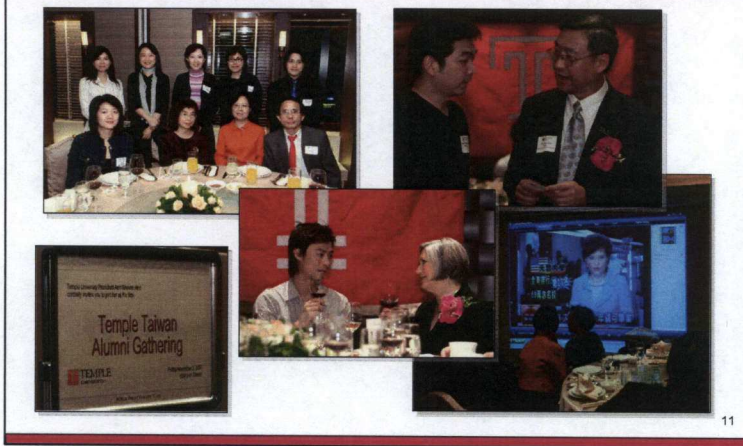
Former Taiwan Premier Su Tseng-
Chang and Temple Dean Hai-Lung Dai

10

10. New Friends and Partnerships

- Other important engagements in Taiwan included a dinner with the Chancellor and other academic leaders from Northern National Taiwan University System, a tour of National Taiwan Cheng Kung University, and a meeting with the dean of the College of Medicine at National Taiwan University.
- I also had the opportunity to meet with Tseng-Chang Su, former Premier of Taiwan and a current candidate for Vice President. His daughter, Chiao-Ning, is now a student at Temple.
- These successes in Taiwan would not be possible without the leadership of Hai-Lung Dai, dean of Temple's College of Science and Technology. Dean Dai, who was born and raised in Taiwan, has generously shared his deep connections within his native country and throughout Asia to benefit Temple.
- Earlier this week Dean Dai reported that he is helping Temple secure 3+2 agreements with two additional Taiwanese institutions, Tamkang University and Fujen Catholic University. He also has been discussing similar programs at the University of Science and Technology of China and at two highly regarded universities in Korea.
- With Dean Dai's guidance, Temple is becoming one of America's most recognized universities for Asian students seeking to pursue advanced studies.
- I am incredibly grateful for his dedication in helping to secure Temple's future as a global institution.

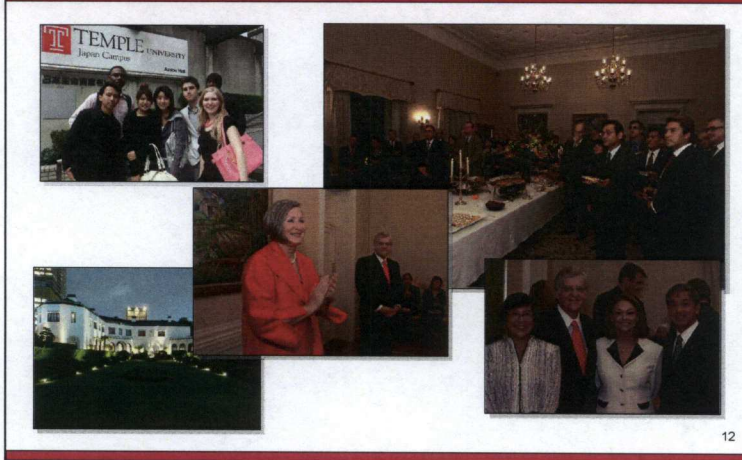
Taiwan Alumni Gathering



11. Taiwan Alumni Gathering

- We hosted another exciting alumni event in Taiwan, attended by more than 100 Temple graduates.
- The gathering of mostly young alumni was remarkable for the energy that filled the room. Our graduates were thrilled to reconnect with Temple and one another, and were genuinely excited about Temple's potential in Taiwan.

Temple University Japan 25th Anniversary



12. Temple University Japan 25th Anniversary

- The last leg of our journey took us to Temple University Japan.
- The anniversary event hosted by U.S. Ambassador Thomas Schieffer at his private residence in Tokyo was a celebration of Temple University Japan's success.
- TUJ is an example of how international relationships can pay dividends for many years.
- When Temple University Japan was established 25 years ago, the idea of introducing American-style education in Japan was considered radical. But the university's unwavering support of this bold endeavor has paid off.
- Today, TUJ enrolls more than 3000 students in 11 majors and sends students from Japan to study here at Temple's Main Campus. More than 2700 Temple alumni live in Japan.
- The event reinforced TUJ's important position in Japanese education and the local and international communities in Japan.

President's Report Opportunities in Asia

Board of Trustees Meeting
December 11, 2007



13. Concluding Slide

- Our trip opened a new chapter in Temple University's historic presence in Asia. We returned home with a great sense of excitement for the many opportunities that are opening to the university in this rapidly advancing part of the world.
- To take Temple's international presence to the next level, we need to further understand and leverage existing relationships. We are now embarking on an analysis of Temple's many international connections.
- That report will provide a starting point for the work ahead:
 - We will incorporate globalization fully into our academic and financial planning frameworks.
 - We will continue to engage alumni around the world to serve as ambassadors of Temple University.
 - We will provide international opportunities for faculty, by redirecting resources so that they may teach, study and conduct research abroad.
 - And we will continue to strengthen our international recruiting and engagement, by attracting international students to Temple University to enrich the Temple learning environment and providing greater opportunities for U.S. students to study abroad.
- Through all of these initiatives, and many more, we will secure Temple's success on the global stage.

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**REPORTS AND RECOMMENDATIONS FOR ACTION
STANDING COMMITTEES**

Committee on Trustee Affairs – Patrick J. O'Connor, Chair

1. Report

The report of the Committee on Trustee Affairs was accepted as presented in Agenda Reference 1.

RECOMMENDATIONS FOR ACTION:

2. Re-Election of Commonwealth Trustees

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Commonwealth appointing authorities and the Committee on Trustee Affairs (11/19/07), re-elected the following individuals for a term effective immediately and expiring October 2011, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education:

Lewis F. Gould, Jr.

Patrick J. O'Connor

Secretary's Note: Pursuant to the Temple University Commonwealth Act, Mr. Gould has been re-appointed by The Honorable Joseph B. Scarnati III, President Pro Tempore of the Senate of Pennsylvania, and Mr. O'Connor has been re-appointed by The Honorable Dennis M. O'Brien, Speaker of the House of Representatives of Pennsylvania.

Secretary's Note: Trustee O'Connor abstained and did not participate in this action.

3. Election of Board of Directors of Temple University Health System, Inc.

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Board of Directors of Temple University Health System, Inc. ("TUHS"), and the Committee on Trustee Affairs (11/19/07), elected the following individuals to the Board of Directors of TUHS for the 2007-2010 term or until a successor has been duly elected.

For Election:	Ronald R. Donatucci
For Re-Election:	Daniel T. Dempsey

Secretary's Note: Trustee Donatucci abstained and did not participate in this action.

Executive Committee – Patrick J. O'Connor

4. Report

The report of the Executive Committee was accepted as presented in Agenda Reference 4.

RECOMMENDATION FOR ACTION:

5. Borrowing Authority – January 1, 2008, through March 31, 2008

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from January 1, 2008, through March 31, 2008.

Academic Affairs Committee – Leonard Barrack, Chair

6. Report

The report of the Academic Affairs Committee was accepted as presented in Agenda Reference 6.

RECOMMENDATIONS FOR ACTION:

7. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Academic Affairs Committee (12/4/07) and the President regarding the granting of faculty tenure.

8. Restructuring Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/4/07) that the officers be authorized to restructure curricula in the various schools and colleges as listed:

- Bachelor of Science in Health Information Management in the College of Health Professions;
- Master of Science in Cell Biology in the School of Medicine;
- Master of Science in Biochemistry in the School of Medicine;
- Master of Science in Microbiology and Immunology in the School of Medicine;
- Master of Science in Pharmacology in the School of Medicine;
- Master of Science in Physiology in the School of Medicine; and
- Doctor of Philosophy Degree in Political Science in the College of Liberal Arts.

9. Establish Curricula in the Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/4/07) that the officers be authorized to establish curricula in the various schools and colleges as listed:

- Master of Science Degree in Molecular Biology and Genetics in the School of Medicine;
- Master of Science Degree in Clinical Research and Translational Medicine in the College of Health Professions;

- Master of Science Degree in Kinesiology in the College of Health Professions, including termination of Master of Education in Kinesiology;
- Four Concentrations for the Master of Science Degree in Kinesiology in the College of Health Professions;
- Four Concentrations for the Doctor of Philosophy Degree in Kinesiology in the College of Health Professions;
- Four Concentrations in the Master of Education (M.Ed.) Graduate Certificate Program in Curriculum, Instruction, and Technology in Education in the College of Education; and
- Minor in Social Work in the School of Social Administration.

10. Establish a New Department of Bioengineering in the College of Engineering

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/4/07) that the officers be authorized to establish a new Department of Bioengineering in the College of Engineering.

11. Create a Transcript Notation for a Certificate in Business Administration in the Fox School of Business and Management

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/4/07) that the officers be authorized to create a transcript notation for a Certificate in Business Administration in the Fox School of Business and Management.

Development Committee – Leonard Barrack, Vice Chair

12. Report

The report of the Development Committee was accepted as presented in Agenda Reference 12.

RECOMMENDATION FOR ACTION:

13. Bernard Osher Foundation Grant

Upon the recommendation of the Development Committee (12/11/07), the Board of Trustees approved a one-year grant of \$100,000 from the Bernard Osher Foundation to support lifelong learning programs at the Temple Association of Retired Persons (TARP), subject to an agreement between the University and the Foundation regarding use of the name Osher Lifelong Learning Institute for the program.

Facilities Committee – Mitchell L. Morgan, Chair

14. Report

The report of the Facilities Committee was accepted as presented in Agenda Reference 14.

RECOMMENDATIONS FOR ACTION:

15. Temple Event Center at the Baptist Temple – Restorations

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/6/07) that the officers be authorized to proceed with the Temple Event Center at the Baptist Temple - Restorations, at a cost not-to-exceed \$23,262,000, with the funding and financing source being State Capital Funds.

16. Paley Library – High Voltage Switchgear Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/6/07) that the officers be authorized to proceed with the Paley Library - High Voltage Switchgear Replacement, at a cost not-to-exceed \$350,000, with the funding and financing source being Plant Development Fund.

Healthcare Enterprise Committee – Frank Baldino, Jr., Chair

17. Report

The report of the Healthcare Enterprise Committee was accepted as presented in Agenda Reference 17.

Athletics Committee – Robert A. Rovner

18. Report

The report of the Athletics Committee was accepted as presented in Agenda Reference 18.

Audit Committee – J. William Mills, III, Chair

19. Report

The report of the Audit Committee was accepted as presented in Agenda Reference 19.

Budget & Finance Committee – Christopher W. McNichol, Vice Chair

20. Report

The report of the Budget & Finance Committee was accepted as presented in Agenda Reference 20.

Student Affairs Committee – Patrick J. O'Connor, Chair

21. Report

The report of the Student Affairs Committee was accepted as presented in Agenda Reference 21.

Temple Educational Support Services, Ltd. – Joseph W. Marshall, III

22. Report

The report of the Temple Educational Support Services was accepted as presented in Agenda Reference 22.

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OFFICERS' REPORT

23. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated January 25, 2008, to candidates approved by the appropriate academic committees of the faculty.

24. Treasurer's Report – Anthony E. Wagner

The Treasurer's Report for the period ended September 30, 2007, was accepted as presented in Agenda Reference 24.

**OLD BUSINESS
NEW BUSINESS
ADJOURNMENT**