

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, October 9, 2007 at 3:30 p.m.

Feinstone Lounge, Sullivan Hall

MINUTES

Presiding Officer:

Daniel H. Polett, Chair of the Board

Note: The Trustees met for an information briefing at 2:30 p.m.

PARTICIPANTS

Trustees: Joan H. Ballots, Leonard Barrack, Jon A. Boscia, Nelson A. Diaz, Ronald R. Donatucci, Loretta C. Duckworth, Judith A. Felgoise, Richard J. Fox, Lewis F. Gould, Jr., Ann Weaver Hart, Lacy H. Hunt, Lewis Katz, Adrian R. King, Jr., Susanna E. Lachs, Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall, III, Theodore A. McKee, J. William Mills, III, Mitchell L. Morgan, Patrick J. O'Connor, Daniel H. Polett, Milton L. Rock, Robert A. Rovner, James S. White, Michael P. Williams

University Counsel: George E. Moore

Honorary Life Trustees: Peter J. Liacouras, Edward H. Rosen

Non-Voting Participant: Juan Galeano

Administration and Staff: Frank P. Annunziato, Clarence D. Armbrister, James C. Bausman, Jr., William T. Bergman, Carl Bittenbender, Eileen Bradley, William D. Bradshaw, Bonnie Brennen, Robert Buchholz, Theresa Burt, Franklin D. Campbell, Janet Carruth, Melissa Coopersmith, Richard M. Englert, Mark Eyerly, Gloria Frager, Deborah I. Hartnett, Susan Karakantas, Thomas Kupp, Larry Lemanski, Charles Leone, Sandra J. McDade, Vicki L. McGarvey, Timothy C. O'Rourke, Theresa A. Powell, Robert J. Reinstein, Vanessa Rose, Andrea Snow, Lisa Staiano-Coico, Stuart P. Sullivan, William Wilkinson, Gregory Zimmaro

Trustee Polett, Chairman of the Board, called the meeting to order.

INVOCATION:

The Invocation was given by Trustee Lacy H. Hunt

Introduction of Guests

Faculty: Therese A. Dolan
Students: Farzad Firoz, Nadine Mompremier

Approval of Minutes: The minutes of the meeting of June 21, 2007, were accepted as presented.

* * * * *

TRIBUTE TO HOWARD GITTIS

Chairman Polett addressed the Board to take a moment to remember our colleague and dear friend, Howard Gittis.

Howard's untimely passing last month was a major loss to the Temple University community, to this Board, and to each of us personally. He served this institution for more than 27 years, preceding me as chairman from 2000 through 2006.

Howard was truly one of a kind. He was one of the most brilliant people the region has seen, and he shared his gifts with the entire community through his countless civic endeavors. He was truly the personification of a servant-leader.

As an attorney, he was without equal. Ron Perlman has called him the smartest lawyer in the world. Others have said when he moved on to New York, he left the Philadelphia legal community at the top of his game.

Although Howard was a Penn graduate, he was wholly devoted to Temple. When we dedicated the Gittis Student Center in his honor, he said, "Of all the things I have endeavored to do in my life, my service to this university, next to my family, is the most significant to me."

All of us on the Board know how true that was. Howard was the heart and soul this university. Few have had a greater positive impact on our students' quality of education and quality of life. Temple University is the vibrant, successful institution it is today in large measure due to his dynamic leadership.

We will remember Howard for his service to others, for the love he felt for this institution and his tremendous dedication to students.

But most of all, we will remember him as a deeply generous friend.

Please join me in a moment of silence in honor of our friend and colleague, Mr. Howard Gittis.

<moment of silence observed>

Our responsibility as trustees is to ensure that Howard's legacy of commitment to Temple students lives on. And so, let us return to the business of the university, advancing Temple's mission in Howard's memory.

Chairman Polett then introduced Chancellor Peter J. Liacouras.

Chancellor Peter J. Liacouras addressed the Board.

Thank you, Chairman Polett and President Hart for this opportunity to honor the memory of my friend, Howard Gittis.

Howard and I met 53 years ago at Penn Law School. I was two years ahead of him in classes, not brains. In debates and analysis of political events, I considered him to be the quickest-witted and closest thing to a purely rational being. The next half century demonstrated that my early appraisal of Howard was understated. He was empowered with superior brainpower, discipline and a directness that could be both startling and reassuring.

At the same time, Howard was the most giving, generous and thoughtful friend one could have.

The “hard” part of Howard's persona was his ability to get directly to the heart of any issue. He seemed effortless in identifying the key elements of power, and manipulating them to his advantage. He never let extraneous matters invade his rational process whether the task involved counting votes, determining one's real interests, gauging the value of a project, or knowing when to stop.

On the other hand, the “soft” part of this man comprised his moral, ethical, compassionate, caring, generous qualities. Howard went all-out on this side as well. He felt passionately about education, social welfare, art, tolerance and democracy.

He could separate these two parts – the hard and soft – even as he implemented both of them unconditionally.

We all have unforgettable Howard Gittis memories. After the initial shock on learning of his death, we all recalled memorable times with him, and will share five of mine today.

They demonstrate the uncommon abilities of this fascinating, sophisticated individual who was mentor, leader, philanthropist, man of rare accomplishments in two careers, and my friend of half a century.

In legal philosophical terms, Howard Gittis was both a Positivist and a Realist.

He was a “positivist” in thoroughly comprehending the pertinent rules with uncanny analytical and persuasive ability, and using them to his advantage. He never believed that “rules” alone decide real controversies. After all, rules are ambiguous, run in pairs of opposites, and are therefore of marginal use in predicting or deciding actual controversies, particularly those highly emotional for the body politic. But mastery of the rules is an essential part in communicating the real underlying interests, and Howard was a wizard with rules.

Howard knew that human beings actually decide cases. That made him a “legal realist.” He centered his attention on the decision-maker (whether judge, juror, executive) and the choices confronting the decision-maker. It is, after all, the decision-maker who wields power. And it is power that is the dominant element in law – a point made by Thrasymachus in Plato's First Book of *The Republic*, when to Socrates' question, “what is justice?”, Thrasymachus proclaimed: “...Justice is nothing else than the interest of the stronger.”

Howard never forgot that lesson.

When Howard backed someone politically, it was because he was sure that person would win. Two incidents demonstrate this point.

In 1976, Howard represented Mayor Frank Rizzo before the Pennsylvania Supreme Court in the petition to nullify or “recall” his re-election. Like other laws, the pertinent law on this issue could be interpreted either way. A closely divided court on a very hot political issue was anticipated by the experts.

On the morning of the argument, I happened to be with Mayor Rizzo in his office two floors below the courtroom. He was nervous. When I told him that "Gittis took this case because he knows he will win, not for sentimental reasons toward you, Mayor," Rizzo laughed in some disbelief.

Of course, Howard was supremely confident that he could convince any reasonable person (judges included) with his forensic and related talents. He was without peer in confidence, and in the *Rizzo* case he was brilliant in his argument.

But he undertook the case – a case that solidified his reputation as a legal giant – only after he knew he would win. He had correctly assessed in advance how, and why, each Justice would vote. Howard could analyze and count, without sentimentality. He wasn't going to be satisfied in this endeavor with a brilliant presentation that ended in a loss.

Here he was a realist who knew that decision-makers (in this case, judges) count for more than the "law" (rules), and convincing the decision-makers by one's forensic skills can get you only so far.¹

So, in the *Rizzo* case, Howard Gittis, the Realist, knew everything pertinent about each of the seven Justices – their legal philosophies, biases, sources of political support, jealousies, black-white relationships with Rizzo and his supporters. Rizzo at that point was a nominal Democrat with popular up-state support for "keeping Blacks in their place." Howard knew their ambitions, those of their cohorts, and he knew and had apprised all of this prior to taking the case.

Another illustration of Howard's prowess is from 1981, when he was a new member of the Temple University Board of Trustees and I was one of three finalists in a heated contest for President in a transitional period. When I learned from another source that "Gittis is for you," I knew I would be elected despite the fact that the then-Chairman and fifteen of the most "powerful" Board members opposed me. Howard could count without sentimentality, and he could persuade like few persons I've known.

With Dick Fox and Reverend Henry Nichols leading the effort, the additional votes needed to win (18) were corralled, and I was elected. Howard had his "soft" reasons for supporting me, but the hard fact was he wanted to win. Like Rizzo, I "won" not because of my own prowess but because Gittis could count like no one else.

Howard's advice was strictly objective, even when he had a preference and a clear moral position. He separated those "soft" features from his "hard" advice. This leads to a third illustration.

In 1995, construction of a series of six Temple building projects had been delayed and then blocked, by the District Councilman, ostensibly for zoning and other technical reasons. At my request, Howard sat down with the official and called me with the proposed "deal": "\$6 million to a 'community action corporation' controlled by that official, or no construction." He said: "Pete, it's your call." I gave him the same answer we made to all similar offers: "No."

Howard, who had coldly presented the facts and choices, asked me if I was sure, and after I answered "Yes," he revealed his "soft" side and said: "I'm proud of you."

¹ To illustrate this point, consider the Emmett Till case in Mississippi in 1961 where a black teenager from Chicago was brutally murdered by the husband of a white woman at whom Emmett had whistled. If the decision-makers (jurors, judges) are sympathetic or active white supremacists, then all the forensic skills in the world would not dent their prejudice and tradition, and a clearly guilty defendant would be, and was acquitted. In less stark terms: ask yourself why in 2007 is such care taken in selecting "friendly" juries in all parts of the nation, with "friendly" defined in demographic and related terms that lead them to decide for you, and why do lawyers duck certain judges and do everything possible to get their cases in front of others ... even assuming everything is on the up and up?

As you know, we built them anyway. Today, they comprise "The Liacouras Center." We succeeded through Chairman Dick Fox's maneuvering at the State level to preempt local zoning law until the City capitulated, and by Jim White's unprecedented community-Temple agreement with our real neighbors, and by Howard's massaging of the local politicians.

On Howard's "soft" side was his support for folks down on their luck, in giving to others, and through his philanthropy without fanfare.

Thus, in 1992 he endowed a Professorship in the Law School in my name without ever alerting me or otherwise mentioning it. I found out about it after the fact from Dean Reinstein. His generosity was unconditional, and he did so anonymously on at least three occasions I know about.

Finally, if Howard took a liking to you, you were his friend for life. Some probably became sycophants by always wanting to please him, but from Howard's perspective all he wanted was your friendship, not your vote. Business was business. Somehow, when you became personal to him he had the remarkable ability to help you throughout your career and life ... separating the business ("hard") and personal ("soft") sides while going all-out on both sides.

Fortunately for Temple University, Howard Gittis the trustee was demanding, objective, forthright and committed to the mission. In his advice and supervision, he demonstrated his "hard" side. And just as anyone who knew Howard would expect, Temple became his "friend" and the object of his unconditional support and affection for the rest of his life.

About 10 years ago in his office, we had one of those quick exchanges that summarized his quick-wittedness, profound understanding of himself, and rationality in decision.

I said: "Howard, I want to experience another phase in my life, retire from this presidency, teach and write and contemplate the future of humankind."

He responded; "Pete, Why would you want to retire when you have everything going for you, and your health is good. I'm doing the opposite, never retiring. I want to keep doing what I most enjoy, making money, staying close to the levers of power, doing good for causes and people I believe in. That's why I just signed a 10-year extension to my personal service contract."

Howard never fooled himself. He chose rationally. He was the ultimate rational human being ... with a big heart as soft and unconcerned with rationality in his support of those in need as anyone I have met in a generation.

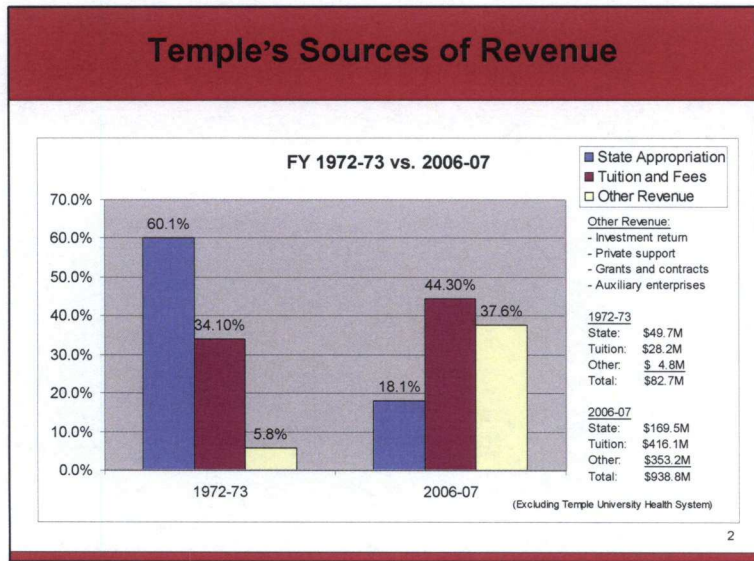
Here is a Penn guy who spent his final 25 years lifting Temple, the underdog university, to national status while maintaining fair access for economically poorer students. Howard Gittis was an authentic Temple hero, a remarkable human being, and my friend.

* * * * *

PRESIDENT'S REPORT – ANN WEAVER HART

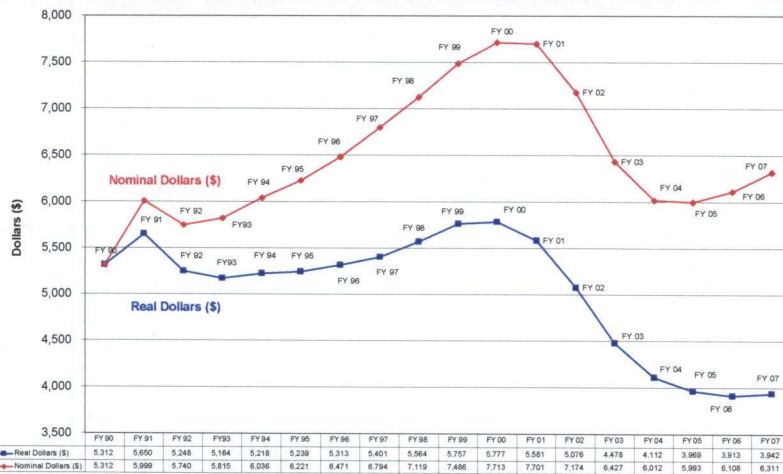


- Congratulations on an incredible launch to Temple University’s first comprehensive campaign Friday evening at the National Constitution Center.
- To achieve Temple’s ambitious agenda, we must change the way we think and act regarding the practice of philanthropy.
- Your leadership as members of the Board of Trustees is central to our success. I would like to recognize Chairman Dan Polett; campaign chair Len Barrack, his co-chairs, Patrick O’Connor, Loretta Duckworth, Judith Felgoise and Solomon Luo; Gala co-chairs Susanna Lachs, Loretta Duckworth, and Lynne Barrack; and development committee chair Dick Fox. Thank you all so much for your leadership in achieving this milestone.



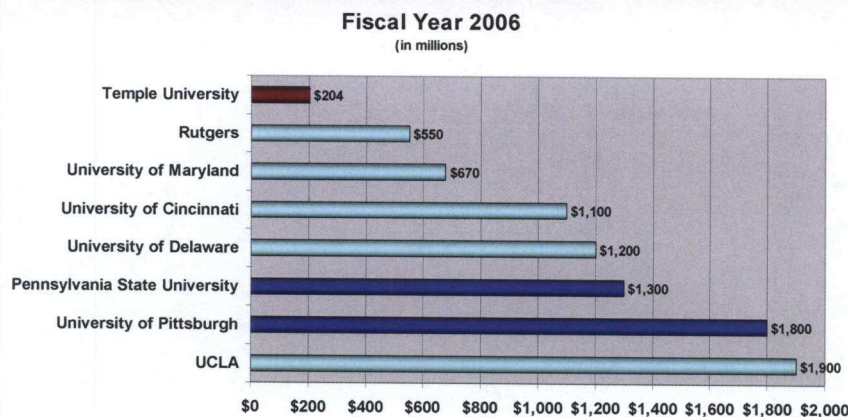
- Temple’s continued growth and success will require new and diverse sources of operating revenue, including private gifts.
- Financial support from the Commonwealth of Pennsylvania accounts for less than 20 percent of the University’s total revenue. A few decades ago state support accounted for more than 60% of our revenue.
- This reduction in funding has made Temple increasingly dependent on tuition and fees. This is especially disconcerting at a time when 70% of undergraduates demonstrate financial need.
- We can only maintain Temple’s commitment to access to excellence by enhancing new sources of revenue, including research funding, private and philanthropic support, and other auxiliary incomes.

Commonwealth Appropriation: \$ per Full-Time Equivalent Student



- This graph illustrates the trends in our Commonwealth appropriation per Full Time Equivalent Student. Though we are tremendously grateful to the Commonwealth of Pennsylvania for its ongoing commitment to Temple, we simply cannot continue to rely on state support as our primary source of operating revenue as in the past.
- As Temple's enrollment has grown, annual appropriation dollars have decreased significantly when measured on a per student basis.
- At the same time, the gap between unadjusted, nominal dollars and the real dollar value of Commonwealth support demonstrates that increases have not outpaced inflation.
- These trends underscore the importance of private gifts that build institutional resources.

Temple University's Endowment Compared to Peer Group

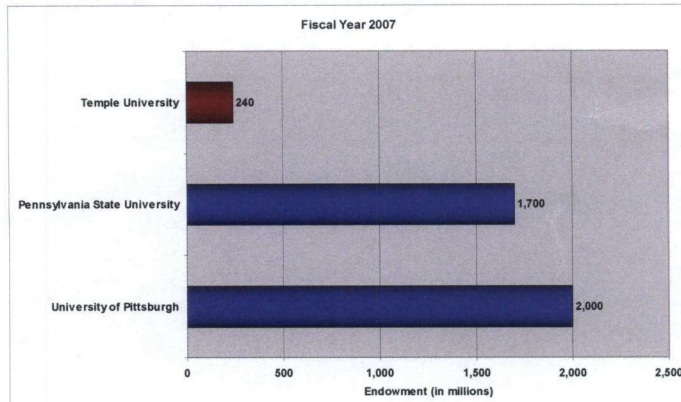


(Rounded to nearest \$10M)
Source: NACUBO and Council for Aid to Education

4

- A strong endowment is a requirement of a modern, public university.
- Temple has not kept pace with its peers, leaving us at a distinct competitive disadvantage.
- In fiscal year 2006, Temple's endowment was \$204 million, lower than institutions of similar size and type, including our Commonwealth-related peers, Penn State and the University of Pittsburgh.

Temple University's Endowment Compared to State-Related Peers

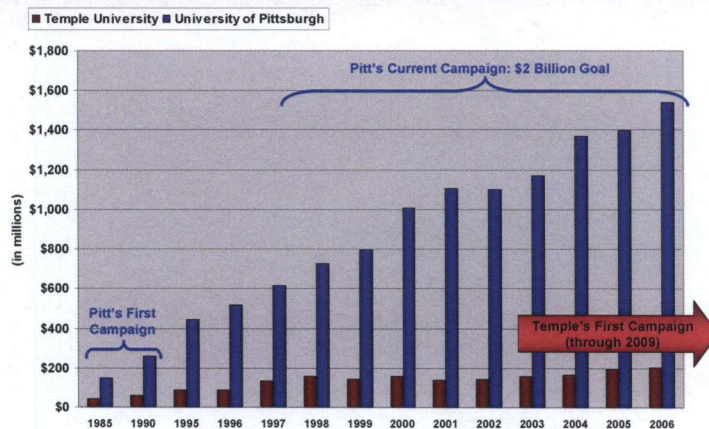


(Rounded to nearest \$10M)

5

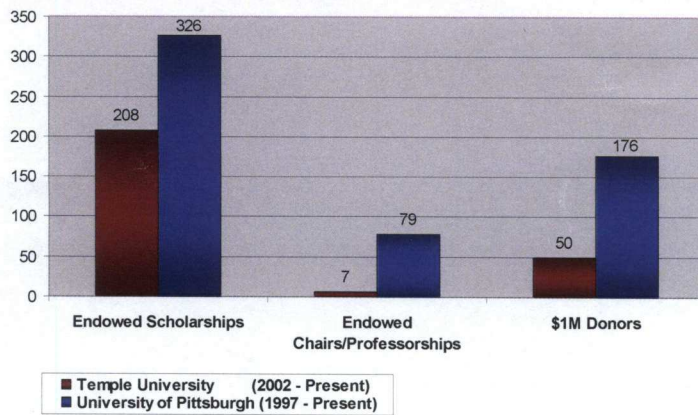
- Recent major gifts and investment returns have increased Temple's endowment to nearly \$240 million.
- However, endowments at peer institutions have also increased: as Temple added nearly \$40 million, Penn State increased more than \$400 million and Pitt increased more than \$200 million.
- Endowment strength is an important part of the overall financial picture analysts examine in determining long-term debt ratings.
- A recent Moody's Investor Services report highlighted Temple's strengths in market position, operating performance and resource levels.
- However, the report also cited poor investment performance as a negative factor. Moody's rated Temple at A1, two grades below Penn State University and the University of Pittsburgh, both at AA2.
- Recent asset class diversification is improving performance of Temple's portfolio.

Growth in Endowment: Temple vs. University of Pittsburgh



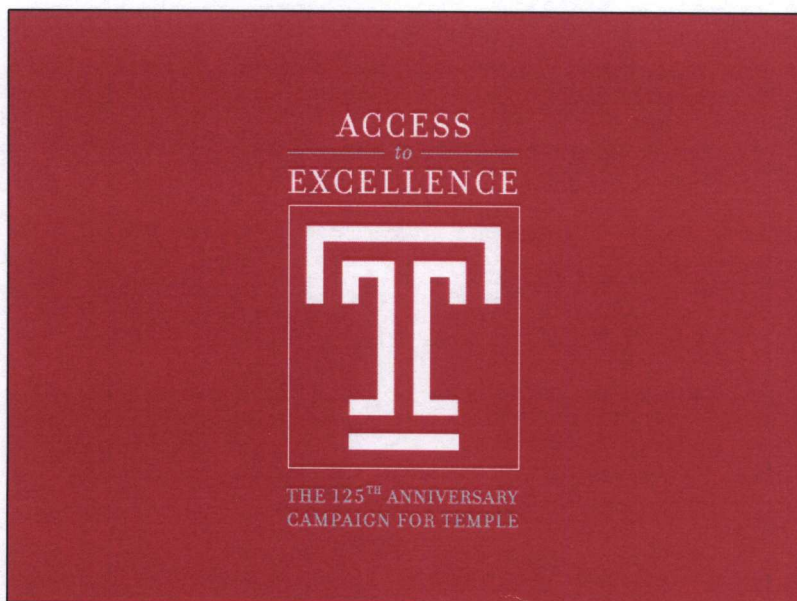
- A closer look at the University of Pittsburgh reveals the profound difference a sustained fundraising program can make. Both Temple and Pitt became state-related institutions in 1965. At the time, the two had similar financial profiles.
- More than two decades ago, Pitt launched its first comprehensive campaign.
- Since then, Pitt has made continuous investments in its Advancement program and is on track to surpass \$2 billion in a decade-long comprehensive campaign. The result has been substantial growth in its institutional endowment.

Campaign Progress: Temple University and the University of Pittsburgh



7

- The campaign has also enabled Pitt to increase endowed scholarships, chairs and professorships.
- While we are grateful to those who have provided funds for endowed scholarships at Temple, we must create additional endowed chairs and professorships so that we can remain competitive in faculty recruiting.
- Pitt's story also demonstrates the importance of attracting gifts of \$1 million and above.
- Temple would have to more than triple the number of donors at the \$1 million level to run a campaign approaching at the same level.



- The launch of the Access to Excellence campaign represents the beginning of a new era of philanthropy for Temple.
- Temple has more than 240,000 alumni world-wide. In the Greater Philadelphia region, one in every eight residents with a college degree is a Temple graduate.
- We will use this campaign to build a new community around Temple and connect our alumni and friends to the future of the University.

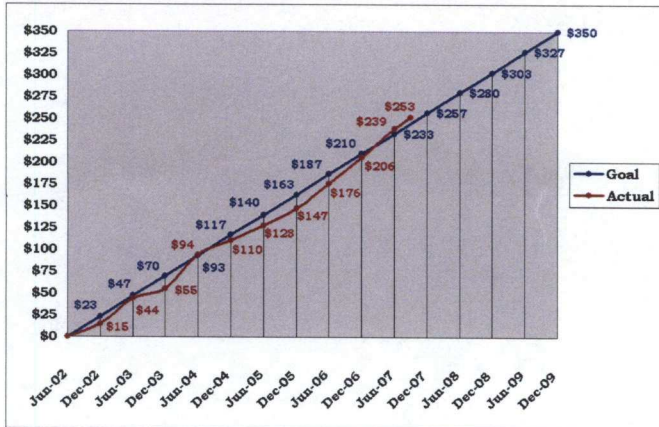


- Many of you have seen our new billboards and television spots that creatively highlight the Temple “T” in powerful words such as commitment, initiative, and determination.
- The Access to Excellence campaign will mobilize our alumni and friends as never before.
- This new advertising initiative was designed to build a sense of community by publicly celebrating Temple’s defining characteristics.
- In addition to this advertising campaign, we also have significantly increased communications with constituencies through magazines, newsletters, email, and websites.



- Engaging and building a new community of leadership for the university will be crucial to our ongoing success.
- In the past five years, we have established a new tier of alumni and volunteer leadership by creating the President’s Advisory Board, Boards of Visitors in the schools and colleges, and a national network of alumni clubs and affinity groups.
- More than 1,500 alumni and friends now dedicate their time and resources as members of boards, councils and advisory committees.

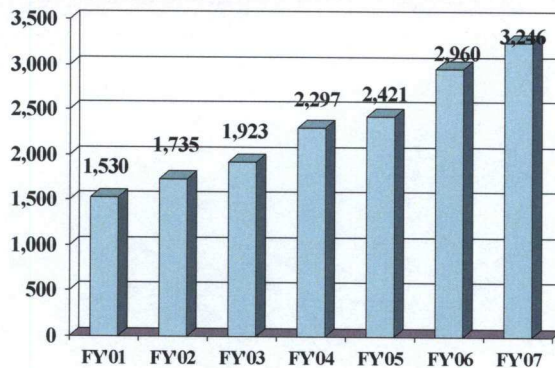
Campaign Giving to Date



11

- We enter the public phase of the campaign with great momentum.
- This past fiscal year was Temple's strongest fundraising year on record, with \$63.5 million in total gifts.
- We are confident that we will surpass the new \$350 million campaign goal.
- This is a wonderful tribute to you, our trustees, and our leadership.

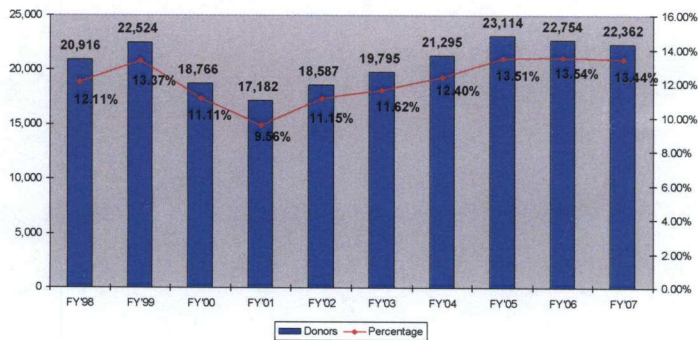
Conwell Society Members



12

- Our work in this campaign focuses not just on meeting today's needs, but on building a foundation for Temple's future growth.
- We must cultivate relationships with alumni and friends who can support the university for decades to come.
- We have placed major emphasis on expanding the Conwell Society – donors of \$1,000 and over.
- The \$1,000 donors of today are the six and seven-figure donors of tomorrow.

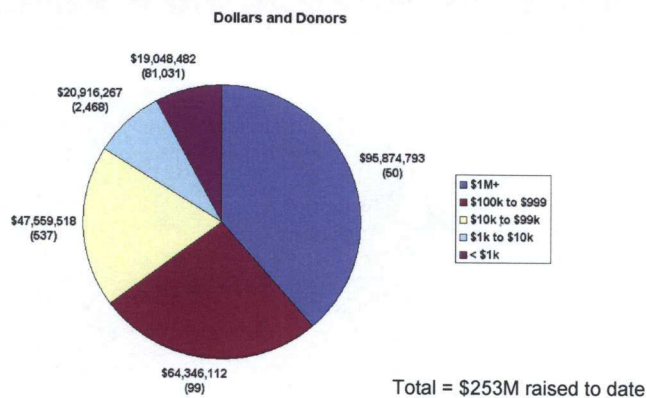
Alumni Donors FY'98 – FY'07



13

- About 13 percent of Temple alumni make gifts in any given year—slightly above average for large, public, urban research universities.
- Approximately 1/3 of Temple alumni have made a gift.
- While some may believe that we can reach our goal through many smaller gifts from all alumni, the science of development demonstrates otherwise.

Six and Seven-Figure Gifts



14

- Consider this. For the \$253 million raised to date:
 - 40% of campaign funds raised have come from gifts of \$1 million or more
 - 149 donors have given 63 percent of dollars of the campaign, or \$160 million
 - 4 percent of the total donors have contributed 92.5 percent of the dollars
 - 99 percent of all donors contributed only 16 percent of total funds raised.
- As is the case with other universities, Temple's campaign goals will be achieved through six and seven-figure gifts
- Please join us tonight for the Chairman's Dinner, where we will honor the wonderful donors who have moved the university forward with gifts of \$1 million and above.

President's Report: Creating a Culture of Philanthropy



Temple University Board of Trustees



- In every area--faculty, students, facilities and campus improvements, research, and community engagement--Temple is on its way to securing its place as one of the top urban research universities in the country.
- We can only achieve that goal by creating a new culture of philanthropy – a culture driven by personal connections between Temple University and those we have prepared for success.
- Temple plays an important role in the community and in the lives of our graduates and friends. We must become their primary focus for personal investment and giving.
- We have the history, we have the programs, and we have the determination. Now is the time to take a dramatic leap forward through the Access to Excellence campaign.

* * * * *

REPORTS AND RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Committee on Trustee Affairs – Patrick J. O'Connor, Chair

1. Report

The report of the Committee on Trustee Affairs was accepted as presented in Agenda Reference 1.

RECOMMENDATIONS FOR ACTION:

2. Re-Election of Chair of the Board

With Vice Chair of the Executive Committee, Trustee Gould, in the chair, and upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/12/07), re-elected Daniel H. Polett as Chair of the Board of Trustees for the year 2007-2008, to serve until the next Annual Meeting of the Board of Trustees or until his successor shall have been elected and qualified.

Following the election, Mr. Polett thanked the Board members for their support and stated that he is proud to serve as Board Chair.

[Secretary's Note: Trustee Polett abstained and did not participate in this action.]

3. **Election of Edna S. Tuttleman as Honorary Life Trustee**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/12/07), elected Edna S. Tuttleman as an Honorary Life Trustee.

4. **Election of University Trustees**

a. **For Election to 2007-2011 Term**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/12/07), elected Jane Scaccetti to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for the term beginning October 9, 2007, and ending October 11, 2011.

b. **For Re-Election to 2007-2011 Term**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/12/07), re-elected the individuals listed below to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for the term beginning October 9, 2007, and ending on October 11, 2011.

<u>Term: 2007-2011</u>	<u>Initial Year of Appointment</u>
Ann Weaver Hart	2006
Susanna E. Lachs	2004
Solomon C. Luo	2004

[Secretary's Note: Trustees Hart, Lachs and Luo abstained and did not participate in this action.]

c. **For Re-Election to 2007-2009 Term**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/12/07), re-elected the individual listed below to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for a term beginning October 9, 2007, and ending on October 13, 2009.

<u>Term: 2007-2009</u>	<u>Initial Year of Appointment</u>
Jon A. Boscia	2003

[Secretary's Note: Trustee Boscia abstained and did not participate in this action.]

5. **Resolutions of Appreciation**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/12/07), approved the Resolutions of Appreciation as follows:

Trustees

Edna S. Tuttleman
Daniel J. Whelan

Ex Officio Participants

Jane D. Evans – President, Faculty Senate
Raysean Hogan – President, Temple Student Government

6. Election of Officers for 2007-2008

Upon motion duly made and seconded, the Officers listed below, having been duly nominated by the Committee on Trustee Affairs (9/12/07), were elected to serve until the next Annual Meeting of the Board or until their successors shall have been elected and qualified:

President -----	Ann Weaver Hart
Provost and Senior Vice President for Academic Affairs--	Lisa Staiano-Coico
Executive Vice President -----	Clarence D. Armbrister
Senior Vice President, Chief Financial Officer, Treasurer -	Anthony E. Wagner
Senior Vice President for Research and Strategic Initiatives-	Larry F. Lemanski
Senior Vice President for Institutional Advancement-----	Stuart P. Sullivan
Vice President for Human Resources -----	Deborah I. Hartnett
Vice President for Computer and Information Services ---	Timothy C. O'Rourke
Vice President for Student Affairs -----	Theresa A. Powell
Vice President -----	William T. Bergman
Vice President -----	Robert J. Reinstein
*Senior Vice President, University Counsel and Secretary-	George E. Moore

* The Secretary will also serve as Secretary of the Boards of Visitors.

[Secretary's Note: President Hart abstained and did not participate in this action.]

7. Re-Election of Board of Directors of Temple University Health System, Inc.

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Temple University Health System, Inc. ("TUHS"), and the Committee on Trustee Affairs (9/12/07), re-elected the individuals listed below to the Board of Directors of TUHS, each for the term set forth below or until a successor has been duly elected:

<u>Term: 2007-2010</u>	<u>Initial Year of Appointment</u>
Lewis F. Gould, Jr.	2006
Lon R. Greenberg	2006

[Secretary's Note: Trustee Gould abstained and did not participate in this action.]

8. Re-election of Board of Directors of Temple Educational Support Services, Ltd.

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation Committee on Trustee Affairs (9/12/07), re-elected the individuals listed below as Directors of Temple Educational Support Services, Ltd., to hold such office until their successors have been appointed and qualified.

<u>Term: 2007-2008</u>	<u>Initial Year of Appointment</u>
Leonard Barrack	2002
Nelson A. Diaz	1997
Lewis F. Gould, Jr.	1997
Ann Weaver Hart (Ex Officio)	2006
Joseph W. Marshall, III	2002
Patrick J. O'Connor	2002
Daniel H. Polett (Ex Officio)	1996
Anthony E. Wagner (Treasurer)	2007
George E. Moore (Secretary)	1996

[Secretary's Note: Trustees Barrack, Diaz, Gould, Hart, Marshall, O'Connor, and Polett abstained and did not participate in this action.]

Executive Committee – Lewis F. Gould, Jr., Vice Chair

9. Report

The report of the Executive Committee was accepted as presented in Agenda Reference 9.

RECOMMENDATIONS FOR ACTION:

10. Board and Standing Committees' Schedule of Meetings for 2007-2008

Upon motion duly made and seconded, the Board of Trustees approved the Schedule of Meetings for the Board and Standing Committees for 2007-2008, as set forth in Agenda Reference 10, with meetings of the Board being held at 3:30 p.m. in Feinstone Lounge, Sullivan Hall, Liacouras Walk and Berks Mall.

11. Borrowing Authority – November 1, 2007, through December 31, 2007

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from November 1, 2007, through December 31, 2007.

Board of Directors, Temple University Health System, Inc. –
Joseph W. Marshall, III, Chief Executive Officer

12. Report

The report of the Board of Directors of Temple University Health System was accepted as presented in Agenda Reference 12.

Facilities Committee – Mitchell L. Morgan, Chair

13. Report

The report of the Facilities Committee was accepted as presented in Agenda Reference 13.

RECOMMENDATIONS FOR ACTION:

14. Klein Hall – Final Design and Construction Bid Documents for Heating and Chilled Water Distribution Systems Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/4/07) that the officers be authorized to proceed with final design and construction bid documents for heating and chilled water distribution systems replacement in Klein Hall at a cost not-to-exceed \$168,000, with the funding and financing source being the 2008 Plant Development Contingency Fund.

15. **Creation of Office Space for Technology Infrastructure Upgrade Staff**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/4/07) that the officers be authorized to proceed with the creation of office space for Technology Infrastructure Upgrade staff members at a cost not-to-exceed \$940,000 with the funding and financing source being Unexpended Plant Funds.

16. **College of Science and Technology – Design of Renovation and Renewal Projects for Classrooms, Research and Infrastructure – Barton Hall, Beury Hall, Bio Life Sciences Building and Wachman Hall**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/4/07) that the officers be authorized to proceed with the design of the College of Science and Technology renovations and improvements in classrooms, research facilities and administrative spaces in Barton Hall, Beury Hall, Bio Life Sciences Building and Wachman Hall at a cost not-to-exceed \$300,000 with the funding and financing source being the Plant Development Fund.

Academic Affairs Committee – Leonard Barrack, Chair

17. **Report**

The report of the Academic Affairs Committee was accepted as presented in Agenda Reference 17.

RECOMMENDATIONS FOR ACTION:

18. **Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) and the President regarding the granting of faculty tenure.

19. **Restructure the Curriculum for the Bachelor of Science in Landscape Architecture in Ambler College**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) that the officers be authorized to restructure the curriculum for the Bachelor of Science in Landscape Architecture in Ambler College.

20. **Restructure the Curricula for the Bachelor of Music, Bachelor of Science, and the Bachelor of Fine Arts Programs in the Boyer College of Music and Dance**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) that the officers be authorized to restructure the curriculums for the Bachelor of Music, Bachelor of Science, and the Bachelor of Fine Arts Programs in the Boyer College of Music and Dance.

21. **Rename the Bachelor of Arts in the Department of Greek and Roman Classics from Greek and Roman Classics to Classics in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) that the officers be authorized to rename the Bachelor of Arts in the Department of Greek and Roman Classics from Greek and Roman Classics to Classics in the College of Liberal Arts.

22. **Establish a Concentration in Classical Languages and Literature and a Concentration in Classical Civilizations for the Renamed Bachelor of Arts in Classics in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) that the officers be authorized to Establish a Concentration in Classical Languages and Literature and a Concentration in Classical Civilizations for the renamed Bachelor of Arts in Classics in the College of Liberal Arts.

23. **Establish a Doctor of Philosophy (Ph.D.) in Public Health in the College of Health Professions**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) that the officers be authorized to establish a Doctor of Philosophy (Ph.D.) in Public Health in the College of Health Professions.

24. **Establish an Educational Specialist Degree (Ed.S.) in School Psychology in the College of Education**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) that the officers be authorized to establish an Educational Specialist Degree (Ed.S.) in School Psychology in the College of Education.

25. **Transfer of One Faculty Member from the Department of Physiology to the Department of Microbiology and Immunology in the School of Medicine**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/25/07) that the officers be authorized to transfer one faculty member from the Department of Physiology to the Department of Microbiology and Immunology in the School of Medicine.

Development Committee – Richard J. Fox, Chair

26. **Report**

The report of the Development Committee was accepted as presented in Agenda Reference 26.

RECOMMENDATION FOR ACTION:

27. **Naming of Classroom 437, School of Pharmacy**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Development Committee (10/4/07), approved the naming of Classroom 437 in the School of Pharmacy, in honor of Burton Greenblatt, in recognition of his generous support to the School of Pharmacy.

Budget & Finance Committee – Lewis F. Gould, Jr., Chair

28. **Report**

The report of the Budget & Finance Committee was accepted as presented in Agenda Reference 28.

Student Affairs Committee – Patrick J. O’Connor, Chair

29. Report

The report of the Student Affairs Committee was accepted as presented in Agenda Reference 29.

Audit Committee – Patrick V. Larkin, Vice Chair

30. Report

The report of the Audit Committee was accepted as presented in Agenda Reference 30.

The Athletics Committee did not meet during the reporting period.

APPOINTMENT OF STANDING COMMITTEES FOR 2007-2008

31. Nominations for Membership on the Executive Committee by the Chair of the Board

Upon motion duly made and seconded, the Board of Trustees approved, as required by Section 6.3.A. of the Bylaws, the appointments to the Executive Committee made this day by the Chair of the Board and effective this date.

32. Chair of the Board Announces Committee Assignments

Informational item; no action required.

Chairman Polett stated that if any Trustees would like to make changes to the Committee Assignments to let him know.

OFFICER’S REPORT

33. Treasurer’s Report – Anthony E. Wagner

The Investment Reports for the Three Months Ended June 30, 2007, and grants and contracts awarded between April 1, 2007, and June 30, 2007, be received, was accepted as presented in Agenda Reference 33.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT