

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, March 13, 2007, at 4:00 p.m.

Feinstone Lounge, Sullivan Hall
Liacouras Walk and Berks Mall

MINUTES

Presiding Officer:

Daniel H. Polett, Chair of the Board

Note: The Trustees met for an information briefing at 2:30 p.m.

PARTICIPANTS

Trustees: Joan H. Ballots, Theodore Z. Davis, Nelson A. Diaz, Ronald R. Donatucci, Loretta C. Duckworth, Ann Weaver Hart, Lacy H. Hunt, Lewis Katz, Susanna E. Lachs, Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall, III, Theodore A. McKee, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Harry J. Mullany, III, Patrick J. O'Connor, Daniel H. Polett, Robert A. Rovner, James S. White, Michael P. Williams

University Counsel: George E. Moore

Non-Voting Participants: Jane D. Evans, Judith B. Felgoise

Administration and Staff: Frank P. Annunziato, Clarence D. Armbrister, James C. Bausman, Jr., William T. Bergman, William D. Bradshaw, Robert Buchholz, Theresa Burt, Janet Carruth, Melissa Coopersmith, Richard M. Englert, Gloria Frager, Jessica Giordano, Deborah Hartnett, Sandra McDade, Vicki L. McGarvey, Timothy C. O'Rourke, Theresa A. Powell, Robert J. Reinstein, Vanessa Rose, Stuart P. Sullivan, William Wilkinson, Gregory Zimmaro

Trustee Polett, Chairman of the Board, called the meeting to order.

INVOCATION: The invocation was given by Trustee Joan Ballots.

Introduction of Guests:

Faculty: Zdenka Joan Delalic, Lewis R. Gordon, Steven Jay Gross, Leonard J. Swidler
Students:

Approval of Minutes: The minutes of the meeting of December 12, 2006, were approved.

President's Report

International Programs and Presence

March 13, 2007



Slide #1—Title Slide

As stewards of higher education, we must confront a simple fact:

If we do not internationalize, we will be increasingly left behind in a dynamic and changing world.

Globalization



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Slide #2—Globalization of Education (Parthenon Photo)

What is global education?

Incorporates an international dimension into teaching, research, and community service.

Educates citizens of the world whose work is capable of transcending national boundaries.

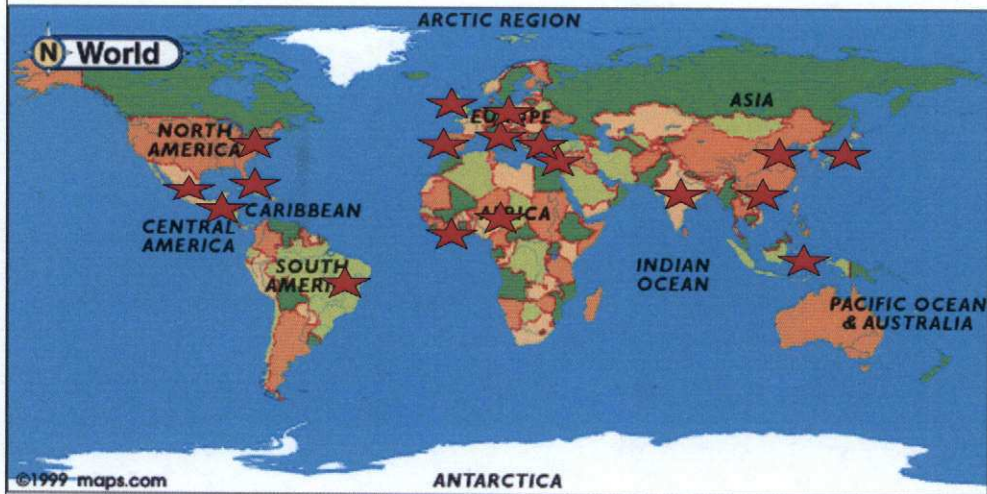
NASULGC Commission on International Programs

I am chair-elect of the Commission on International Programs at the National Association of State Universities and Land Grant Colleges (NASULGC).

Mission of Commission: International study must move from the periphery to the center of our institutional teaching, research, and engagement commitment.

Global Temple

★ = Temple Program



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Slide #3—Global Temple

Today Temple is poised to be a truly global university.

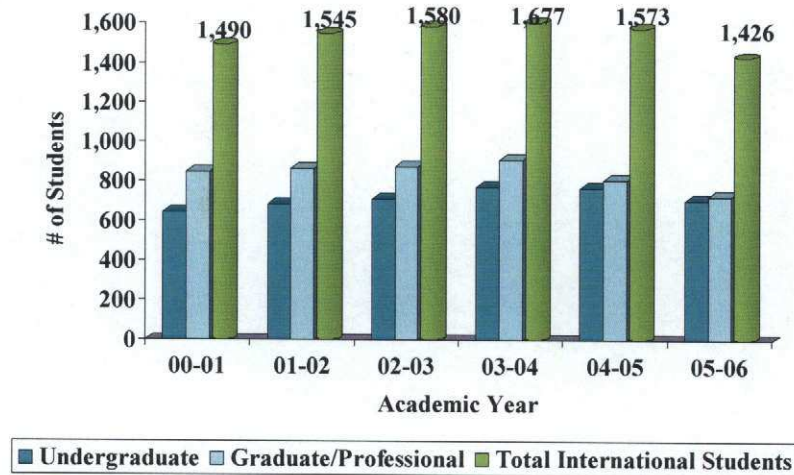
Temple is better positioned than many similar institutions to be an international university.

International studies is a requirement for all undergraduates

In both the current core curriculum and new Gen-Ed program.

Our international academic programs are excellent, with many committed faculty and staff. Last year, 54 Temple faculty traveled to teach abroad at our campuses and program.

International Students at Temple



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Slide # 4, 5, 6—An International Student Body

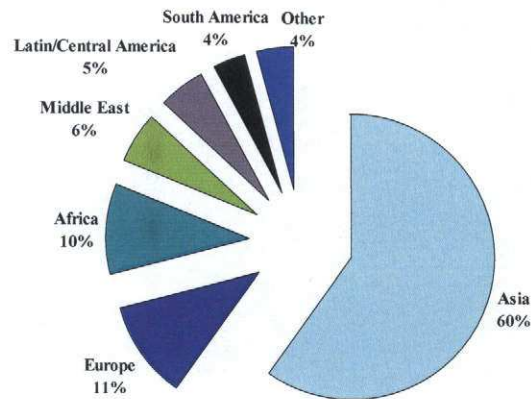
Our student body is increasingly international, with students coming to Philadelphia and studying abroad.

[Slide 4 and Slide 5] Last year, 1,426 international undergraduate, graduate and professional students studied on Temple's Main Campus (2005-06), primarily from Asia.

[Slide 6] Temple ranks 64th of the 143 colleges and universities in the country with more than 1,000 international students. Philadelphia has the 6th highest number of international students in the country.

Our faculty is also increasingly international with 359 international scholars participating in programs at Temple last year (2005-06). This marks a 72.5 % increase in five year period.

Origins of International Students



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International Students Populations across the Country

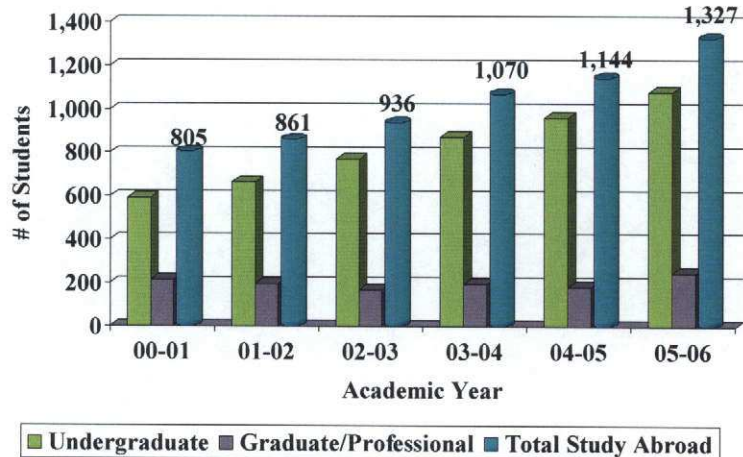
	Metropolitan Area	2005/06
1	New York, NY	50,542
2	Los Angeles, CA	34,700
3	Boston, MA	23,325
4	Washington, DC	17,576
5	Chicago, IL	15,683
6	Philadelphia, PA	12,556
7	San Francisco, CA	12,355
8	Dallas, TX	12,260
9	Houston, TX	11,633
10	Miami, FL	11,177
	Total of top 10	201,807

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Study Abroad Trends

* Reflects a 65% increase since 2001



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Slide #7—Study Abroad

The number of Temple students studying abroad is on the rise.

1,327 students studied abroad (2005-06), an increase of 65% since 2001.

Temple's professional students are extremely international, e.g. an astonishing 25% of Temple's JD students studied abroad this year.

Temple lags significantly behind our peers.

Percentage of undergraduates who study abroad in 04-05:

Temple 12.9%

Pitt 25.6%

Penn State 16.4%

There are many institutions with much higher rates.

Today's students are presented with two main challenges to international study:

Perception that they will have difficulty graduating in four years.

Data do not support this at the some other university.

Temple has not studied this issue.

Vice Provost for Undergraduate Studies Peter Jones is working to ensure that our students have the opportunity to study abroad without increasing their time to graduation.

General education courses will be available at our Tokyo campus.

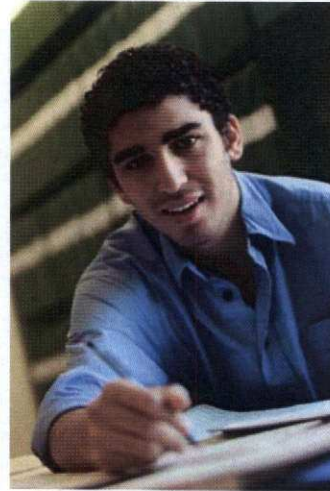
Financial support

Temple provides only \$200,000 annually in financial support to study abroad students.

Opportunity to develop scholarship funds and other resources.

Distinctive Scholarships

- Temple's first Marshall Scholar in 20 years, composer Mena Hanna, MUS 06, will pursue a Masters of Philosophy in Musicology at Oxford University.



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Slide #8—Distinctive Scholarships

While Temple scholarship dollars are limited, our students routinely win competitive regional and national scholarships for study abroad.

This year marked Temple's first Marshall Scholarship winner in over 20 years—Mena Hanna will pursue an MPhil in Musicology at Oxford University.

Over the past 10 years, an average of 34% of our Fulbright applicants have received funding for graduate study and research around the world, well above the nation average of 21%.

We also have a distinctive record with our students being awarded:

Federal grants from the Benjamin A. Gilman International Scholarships for undergraduates

Minority International Research Training grants for students in the health professions.

St. Andrew's Society of Philadelphia, a private foundation that awards grants for study in Scotland.

International Campuses



Temple Japan, Tokyo



Villa Caproni, Temple Rome

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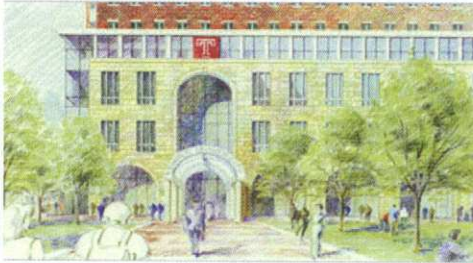
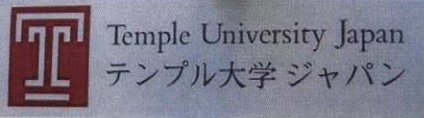


Slide #9—International Campuses and Major Programs

Temple has a distinctive presence in the global community.

Our international campuses and major study abroad programs are:

High quality, academically distinguished and have excellent relations with the foreign communities where they reside.



- Founded in 1982
- Largest foreign campus in Japan, nearly 2,000 students.
- Recognized by The Foreign Ministry of Education
- Authorized to issue visas to international students

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Slide #10—Temple Japan—is a good example

The oldest and largest foreign university in Japan. Founded in 1982 by President Marvin Wachman to provide American higher education to Japanese students. It was the first “Foreign University” recognized by the Japan’s Ministry of Education. Now we are joined by Stanford and Johns Hopkins.

TUJ can sponsor foreign visas and provide international students the opportunity to complete a four-year degree in Japan.

The international character of the TUJ student body is notable.

There are now almost 2,000 students and enrollment growth continues.

Although the program started off almost entirely with Japanese students, TUJ has become an international campus.

40% of new students are Japanese

40% from the United States

20% international

New Building: You will recall, at the December 13, 2006 Board of Trustees Meeting, the Board approved initial financing to begin planning for a new Temple Japan Educational Center in central Tokyo.

Temple Japan’s 25th Anniversary Celebration- June 2008: Plan to create program similar to Rome 40th with TUJ alumni, leadership, and friends.

Temple Rome



Temple Faculty Jan Gadeyne at the Roman Forum at Pompeii

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Slide #11—Temple Rome

Celebrating its 40th anniversary this year.

Founded in 1966 with 36 Temple art students studying at the Villa Caproni. One alumnus attending the 40th anniversary celebration was among these 36.

Now Temple Rome is one of longest-standing programs in Italy.

Considered the “gold standard” among study abroad experiences.

Temple Rome is recognized by its peers and accreditors as one of the finest study abroad programs in Italy, where there are more than 100 programs.

Academics/Studies:

Visual arts, liberal arts, Italian studies, architecture, landscape architecture, international business, and law.

Law School in Beijing, China



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Slide #12—Beasley School of Law in Beijing

Established at the invitation of the Chinese government in 1999 in conjunction with Tsinghua University School of Law in Beijing.

The first foreign law degree-granting program offered in the People's Republic of China.

Mission to train Chinese legal professionals to create a modern legal system to facilitate China's emergence into the global market economy.

Has educated over 600 Chinese judges, government officials, private attorneys, and law professors.

Funded by:

More than \$12 million from the Department of State, sponsored by Senator Arlen Specter.

\$9.5 million from the Starr Foundation since 1998.

Law School's International Programs

Ranked in top 20 by U.S. News and World Report in international law programs

Fox School of Business and Management



International MBA Students in Shanghai



CIBER-Building Bridges to the Middle East
Students from Fox and Dubai Women's College

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Slide #13—Fox School of Business and Management

Fox School of Business and Management makes international focus a priority.

U.S. News & World Report 2007 Rankings:

International Business Undergraduate Program: Top 10 in the Nation

International MBA Program: Top 20 in the Nation

Financial Times 2006 Rankings:

International MBA program rated in the top 10 in all five of their global categories, including #1 for International Mobility of our graduates.

SCAT in London and Education in Jamaica



School of Communication and Theater



College of Education

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Slide # 14—London and Jamaica

School of Communication and Theater in London

Offers semester or year abroad experiences in London.

Internships at British or American television, film, and video production houses; advertising agencies; magazines; and theaters.

College of Education program in Jamaica:

In 1997, then Dean of the College of Education Trevor Sewell created a partnership between Temple and Church Teachers College that offers Temple degrees in early childhood and elementary education.

Ninety-five teachers have graduated since the program's inception, and 43 more are currently enrolled.

Experiences



Mexico



India



Brazil

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Slide #15—Summer Programs, Service Learning, and Other International Experiences

Temple's exchange, summer programs, and service learning opportunities around the world also include experiences in Brazil, Costa Rica, France, Germany, Ghana, India, Jamaica, Mexico, Spain, and the United Kingdom, among others.

For summer 2007, the International Programs Office is offering 17 undergraduate programs, 15 of which are Temple faculty led.

Service Learning Last year, as an undergraduate Josh Meyer (now a graduate student in civil engineering) raised funding for an environmental project in Rio de Janeiro, Brazil, to build hydroponic gardens on rooftops in Rio's *favelas*. Every year since 1997, dental students and professors spend a week in Haiti, providing free dental care. This year, 16 Temple students and four administrators participated in an "alternative winter break" in a "service immersion project" in Tijuana, Mexico. They spent seven days working alongside local community members. Over 100 students applied for the 16 available slots!

Global Alumni



Eliezer Rivlin, LL.M. '86
Supreme Court of Israel



Honorable William Alexander Scott
TYL'64, Premier of Bermuda



Barbara Chase-Riboud TYL'56
Artist, Paris, France



Sultan Ahmed Bin Sulayem, FOX'81
Royal Family of Dubai

Phattarasak Vannasaeng, LL.M. '95
Supreme Court of Thailand



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Slide #16—Alumni More than 6,000 Temple alumni live abroad providing an international network for Temple. Many are distinguished national leaders. You can see a few on this slide. Four are Supreme Court Justices in their countries.

Global Future



Tokyo



Costa Rica

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Slide #17—Opportunities for the Future Growth Challenges

Questions for the Future for all of us

Are international dynamics and knowledge integrated into all majors, including the professions?

Is internationalization included in school or college strategic plans?

Are faculty searches international, and is global experience valued?

Are we expanding international opportunities for student study, research and internships?

How can we overcome financial, curricular and administrative barriers to make studying abroad feasible and affordable for students?

How can we recruit more international students to Temple at both the undergraduate and graduate levels?

How can we encourage every undergraduate to get and use a passport during their years at Temple, so that they can take advantage of a globalized access to excellence?

These are important discussions for us to begin — and to begin today. Thank you all for your support of Temple's continued growth around the globe.

**REPORTS AND RECOMMENDATIONS FOR ACTION
STANDING COMMITTEES**

Committee on Trustee Affairs – Patrick J. O'Connor, Chair

1. Report

The quarterly report of the Committee on Trustee Affairs was accepted as presented in Agenda Reference 1.

Executive Committee – Nelson A. Diaz, Committee Member

2. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 2.

RECOMMENDATIONS FOR ACTION:

3. Borrowing Authority – April 1, 2007, through June 30, 2007

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from April 1, 2007, through June 30, 2007.

4. Request to Change Authorized Signers for the Temple University Welfare Benefit/Post Retirement Trust

Upon motion duly made and seconded, the Board of Trustees authorized the individuals specified in Agenda Reference 4 to administer the Temple University Welfare Benefit/Post Retirement Trust, and specifically to substitute Anthony E. Wagner for Deborah Hartnett.

5. Request to Revise Signing Authorities for University Bank Accounts

Upon motion duly made and seconded, the Board of Trustees authorized the individuals specified in Agenda Reference 5 to sign checks on behalf of the University, and specifically to substitute Anthony E. Wagner for Clarence D. Armbrister. (See Agenda Reference 5)

Board of Directors, Temple University Health System, Inc. –
Joseph W. Marshall, III, Chair and Chief Executive Officer

6. Report

The quarterly report of the Temple University Health System was accepted as presented in Agenda Reference 6.

RECOMMENDATIONS FOR ACTION:

7. **Amendments to the Retirement Savings Plans for Employees of Temple University and Temple Physicians, Inc.**

Upon motion duly made and seconded, the Board of Trustees approved Amendment 2007-1 to the Retirement Savings Plan for Employees of Temple University and Amendment 2007-1 to the Retirement Savings Plan for Employees of Temple Physicians, Inc., as set forth in the Resolutions attached at Agenda Reference 7, pages 5 to 9, and authorized the officers to take all necessary and appropriate actions to accomplish the foregoing.

8. **Approval of Proposed Series 2007 Temple University Health System Debt Refinancing and Restructuring**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Board of Directors of Temple University Health System, Inc., (3/2/07), approved the financing of projects by the Temple University Health System Obligated Group, as set forth in the Resolution attached hereto as Agenda Reference 8, pages 6 to 10, and authorized the officers to take all necessary and appropriate actions to accomplish the foregoing.

Budget & Finance Committee – Christopher W. McNichol, Vice Chair

9. **Report**

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 9.

Academic Affairs Committee – James S. White, Committee Member

10. **Report**

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 10.

RECOMMENDATIONS FOR ACTION:

11. **Tenure Matters**

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Academic Affairs Committee (2/26/07) and the President regarding the granting of faculty tenure. (The tenure dossiers of the individuals regarding the granting of tenure are on file in the Office of the Provost.)

That the Board of Trustees also approved the recommendations of the Academic Affairs Committee (2/26/07) and the President regarding the removal of faculty tenure as set forth in Agenda Reference E-1.

12. **Restructuring of the Curriculum for the Bachelor of Science in Sport and Recreation Management in the School of Tourism and Hospitality Management**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to restructure the curriculum for the Bachelor of Science in Sport and Recreation Management in the School of Tourism and Hospitality Management.

13. **Restructuring of the Curriculum for the Bachelor of Science in Tourism and Hospitality Management in the School of Tourism and Hospitality Management**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to restructure the curriculum for the Bachelor of Science in Tourism and Hospitality Management in the School of Tourism and Hospitality Management.

14. **Rename Program in the College of Science and Technology by Terminating the Bachelor of Arts Degree in Computer and Information Science and Establishing the Bachelor of Arts Degree in Computer Science**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to rename a program in the College of Science and Technology by terminating the Bachelor of Arts degree in Computer and Information Science and establishing the Bachelor of Arts degree in Computer Science as specified in Agenda Reference 14.

15. **Rename Program in the College of Science and Technology by Terminating the Bachelor of Science Degree in Computer and Information Science and Establishing the Bachelor of Science Degree in Computer Science**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to rename a program in the College of Science and Technology by terminating the Bachelor of Science degree in Computer and Information Science and establishing the Bachelor of Science degree in Computer Science as specified in Agenda Reference 14.

16. **Restructuring of the Curriculum for the Bachelor of Business Administration (B.B.A) in the Fox School of Business and Management**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to restructure the curriculum for the Bachelor of Business Administration (B.B.A) in the Fox School of Business and Management.

17. **Terminate the Concentrations in the Bachelor of Business Administration in Business Management in the Fox School of Business and Management**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to terminate the concentrations in the Bachelor of Business Administration in Business Management in the Fox School of Business and Management as specified in Agenda Reference 17.

18. Terminate the Concentrations in the Bachelor of Business Administration in International Business in the Fox School of Business and Management

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to terminate the concentrations in the Bachelor of Business Administration in International Business in the Fox School of Business and Management as specified in Agenda Reference 18.

19. Modify Policy on Emeritus Status in Faculty Handbook

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (2/26/07) that the officers be authorized to modify the policy on Emeritus Status in the Faculty Handbook as specified in Agenda Reference 19.

Facilities Committee – Mitchell L. Morgan, Chair

20. Report

The quarterly report of the Facilities Committee on Trustee Affairs was accepted as presented in Agenda Reference 20.

RECOMMENDATIONS FOR ACTION:

21. Health Science Center Steam System – Steam Plant Repairs, Park Street Steam and Condensate Piping Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/1/07) that the officers be authorized to proceed with the Health Science Center Steam System-Steam Plant Repairs, Park Street Steam and Condensate Piping Replacement, at a cost not-to-exceed \$1.3 million, with the funding and financing source being the Plant Development Fund.

22. Speakman Hall – Fire Alarm/Sprinkler System Upgrades

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/1/07) that the officers be authorized to proceed with the upgrades to the Fire Alarm/Sprinkler System in Speakman Hall, at a cost not-to-exceed \$1.5 million, with the funding and financing source being the Plant Development Fund.

23. Smart Classroom Plan, Phase V

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/1/07) that the officers be authorized to proceed with the conversion of 16 classrooms to level 3 smart classrooms in the following buildings: 1700, Anderson, Engineering, Pearson, Ritter Annex, Weiss, Old Dental School, and Pharmacy, at a cost not-to-exceed \$690,140, with the funding and financing sources being as follows: Computer Services Technology Fees (#10-7730-610--\$605,440), College of Liberal Arts Technology Fees (#10-1801-610--\$33,000), College of Education Technology Fees (#10-1901-610--\$33,000), Music Technology Fees (#10-2201-610---\$15,400), and School of Communications and Theater Technology Fees (#10-1901-610--\$3,300)

Development Committee – Loretta C. Duckworth, Committee Member

24. Report

The quarterly report of the Development Committee was accepted as presented in Agenda Reference 24.

RECOMMENDATIONS FOR ACTION:

25. Naming of the Advanced Education in General Dentistry Clinic – Kornberg School of Dentistry

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Development Committee (3/13/07) that the Advanced Education in General Dentistry Clinic be named for Ray and Dolores Leidich in recognition of their generous support of the Kornberg School of Dentistry.

26. Request for Quasi-Endowment – Inge Probstein Estate Gift

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Development Committee (3/13/07) and the President and authorize the officers to quasi-endow \$136,000 of the \$140,000 from the estate of Inge Probstein, with income generated by the quasi-endowment to be deposited into the spending account named the *Inge Probstein Endowment for English*.

Athletics Committee – Lewis Katz, Chair

27. Report

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 27.

Student Affairs Committee – Patrick J. O'Connor, Chair

28. Report

The quarterly report of the Student Affairs Committee was accepted as presented in Agenda Reference 28.

Secretary's Note: The Housing Rates for 2007-2008 were approved by the Executive Committee, acting on behalf of the Board of Trustees, on 2/15/07. (See Executive Committee Quarterly Report, Agenda Reference 2)

29. Report

The quarterly report of the Temple Educational Support Services was accepted as presented in Agenda Reference 29.

The Audit Committee did not meeting during the reporting period.

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OFFICERS' REPORT

30. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated May 17, 2007, to candidates approved by the appropriate academic committees of the faculty and the presentation of degrees-in-course dated June 10, 2007, to candidates approved by the appropriate academic committees of the faculty in Tokyo, Japan.

31. Treasurer's Report – Susan J. Karakantas

Upon motion duly made and seconded, the Board of Trustees approved and accepted the Investment Reports for the Six Months Ended December 31, 2006, and grants and contracts awarded between October 1, 2006, and December 31, 2006, said report identified as Agenda Reference 31.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT