

# **BOARD OF TRUSTEES**

**Temple University – Of The Commonwealth System of Higher Education**

## **PUBLIC SESSION**

**Tuesday, October 11, 2005, at 3:00 p.m.**

**Feinstone Lounge, Sullivan Hall**

## **MINUTES**

**Presiding Officer:  
Howard Gittis, Chair of the Board**

### **PARTICIPANTS**

**Trustees:** David Adamany, Joan H. Ballots, Leonard Barrack, Theodore Z. Davis, Nelson A. Diaz, Loretta C. Duckworth, Richard J. Fox, Howard Gittis, Lacy H. Hunt, Edward Kassab, Lewis Katz, Susanna E. Lachs, Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall, III, Christopher W. McNichol, Mitchell L. Morgan, Milton L. Rock, Anthony J. Scirica, Daniel J. Whelan, James S. White, Michael P. Williams

**University Counsel:** George E. Moore

**Non-Voting Advisory Participants:** Oscar A. Chow, Jane D. Evans

**Ex-Officios:** Robert A. Rovner, Lori A. Shorr

**Administration and Staff:** Frank P. Annunziato, Clarence D. Armbrister, James C. Bausman, Jr., Tabb J. Bishop, William D. Bradshaw, Rhonda Brown, Robert P. Buchholz, Theresa Burt, Ainsley Carry, Richard Chant, Patrick Day, Martin S. Dorph, Richard M. Englert, Michael J. Gallagher, Sandra J. McDade, Vicki L. McGarvey, Adam P. Michaels, Timothy C. O'Rourke, Theresa A. Powell, Gregory S. Rost, Vanessa Rose, Richard Rumer, Ira M. Schwartz, Stuart P. Sullivan, Stephen Tustin, Ann F. VanSant, William J. Wilkinson

**INVOCATION:** The invocation was given by Trustee Loretta C. Duckworth.

### **Introduction of Guests:**

**Faculty:**

**Students:** Richard C. Drach, Ryan M. Phelan

**Approval of Minutes:** The minutes of the meeting of June 23, 2005, were approved.

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## PRESIDENT'S REPORT – David Adamany

Mr. Chairman:

Temple is off to an outstanding start for the new academic year.

Although we believe we have about reached our enrollment capacity, we again saw a small increase in total enrollment—from 34,078 to 34,309.

Our application pool for the freshmen class continues to grow, from 16,966 last year to 17,363 this year, and up 40 percent (from 12,436) in 2000.

The quality of the applicant pool and therefore the freshman class also continues to improve dramatically. The average SAT score was 1036 in 2000, 1088 last year and 1098 this year, or up 62 points in five years. To provide perspective, the average SAT score nationally is 1026 and in Pennsylvania 1003.

The average freshman enters this year with a grade point average of 3.29, up from 3.00 in 2000 and 3.24 last year.

We're very pleased that the number and percentage of minority students in the entering class has also increased, adding to Temple's national reputation for diversity. That reputation was confirmed again recently by the *Princeton Review* which ranked Temple No. 2 in diversity among the 361 top colleges and universities in the nation.

This fall the national spotlight has been focused on Hurricane Katrina and its devastating aftermath. Temple joined colleges and universities across the United States in making available educational opportunities for students from the many colleges and universities closed by the hurricane. We are proud that Temple's excellent national reputation and our known hospitality to all students has allowed us to serve so many displaced students. A total of 46 students from the New Orleans area enrolled at Temple this semester, including: 5 from Tulane; 13 from the University of New Orleans, the urban public university in that region; 5 from Loyola, a fine liberal arts college; and 13 from Xavier, one of the most prominent of this nation's historically black colleges.

Across the United States, colleges and universities have taken in these displaced students on a basis that gives the institutions of higher education in New Orleans an opportunity to survive and revive. All of us are taking students without tuition as long as they continue to pay tuition to their home institutions. This allows the colleges and universities in New Orleans to continue to pay faculty and staff, who would otherwise be laid off—adding to the tragedy in that region. Of course students who live in our dorms and join our dining programs—about 15 percent of those who have enrolled at Temple, pay for room and board. I want to also single out our neighbors at Brighthope Baptist Church for their efforts to house and provide support for students from New Orleans, particularly those students from Xavier.

There is much, much more going on at Temple—curricular revision, faculty recruitment, new construction, vibrant campus life, and research initiatives. I will try to provide reports on those developments at later meetings or in writing. However, I would like to conclude by saying a word about Temple's people.

First, I want the Board to know that 950 Temple faculty and staff attended a rally at the Liacouras Center to kick off the faculty-staff part of the campaign for Temple that is in the planning stages. More than 70 have stepped forward to serve on the University-wide steering committee that will be chaired by Dick Englert, the deputy provost, Alvin Greenspan, a retired professor of Engineering, and Audrey Uknis, one of our faculty physicians who is also associate dean of the Medical School. The rally was marked by very high spirits by those in attendance. I am confident that faculty and staff will enthusiastically and fully support the proposed campaign to strengthen Temple. I am proud to let you know that the University's deans and officers have already personally pledged almost \$700,000 to the campaign.

Second, I want to acknowledge Coach Bobby Wallace's announcement yesterday that he will be stepping aside as head football coach at the end of this season. I am grateful to Coach Wallace for serving Temple in the football program's most difficult time in our long history. He nurtured and sustained his team when we were dropped from the Big East Conference and no one knew whether or when we would again have a major conference affiliation. Coach Wallace kept his team together and spirits up when we struggled to create suitable practice facilities—which, with his help, we eventually did. He maintained team spirit again when it was unclear whether we would have a stadium in which to play. And I can personally attest that he mentored students, insisted on high standards of personal behavior by his athletes, and instilled in them the urgency to improve their academic performance. Those who measure Coach Wallace by a win-loss record that disappointed us all—and no one has been more disappointed than Bobby Wallace—will have missed the most important contribution that any of us can make: he profoundly influenced his players to practice and play hard against daunting odds, to be honorable on the field and off, and to get a good education that will be the basis for their later lives. Coach Wallace's legacy will be the contributions hundreds of young men who he coached will make as parents, community leaders, and productive citizens. I personally thank Coach Wallace for his service to Temple, knowing that his legacy in young men is profound and indelible.

Third, Mr. Chairman, it is my pleasure to introduce some newcomers to Temple. Rhonda Brown has come to us from Notre Dame to be associate vice president for multi-cultural affairs. Rhonda will be responsible for our affirmative action program, for assuring equity and fairness for employees and students who feel they have been treated unfairly, for expanding our relations with women-owned and minority-owned businesses, and for a mentoring program for freshmen for whom the adjustment to University life may be difficult.

Vanessa Rose met some of you at the meeting of the Joint Committees last spring, but many members of the Board did not have an opportunity to be introduced to her at that time. Vanessa comes as Associate Vice President for Management and Budget, heading our budget office and overseeing a small staff of analysts who are undertaking the examination of many of our non-academic operations to find opportunities for greater efficiency and effectiveness. Vanessa has come from Wayne State University where she headed the budget office, and she had many years of work in the private sector before assuming that responsibility.

Although he can not be with us today, I want to say a word about Keith Morrison, the new Dean of the Tyler School of Art. Keith is a distinguished painter and printmaker and a nationally known teacher of art. He has a wonderful record of arts administration at the San Francisco Art Institute, the University of Maryland, where he was dean for arts and humanities, the University of Illinois at Chicago, and most recently San Francisco State University, where he was dean of fine and creative arts. Keith comes at a turning point in Tyler's history, when its longstanding programs at Elkins Park—about 60 percent of the Tyler School's programs—are preparing to move to the main campus and to new facilities. At a critical moment in Tyler's history, Temple is fortunate to have recruited Dean Morrison.

I conclude, Mr. Chairman, by extending my thanks to Dick Chant, our retiring Budget Director. Dick is a Philadelphian, born and bred. He attended Northeast high school, earned his undergraduate degree from Temple in political science and his graduate degree from another prominent university in Philadelphia. He began his career in the City of Philadelphia Budget Bureau, rising to the position of Budget Director for the City. He achieved a balanced budget every year under Mayors Tate, Rizzo and Green. He came to Temple as Associate Vice President for Budget and Fiscal Planning in December 1983, when our budget was \$300 million. Despite the best efforts by Peter Liacouras and me, Dick achieved balanced budgets every year--in some very bad years and some reasonably good ones. The budget we adopted this year, which Dick skillfully created, is more than \$800 million, not including another \$120 million in grants and contracts that will be received during the year. When Dick came to Temple our operating surplus was \$593,000 and our cash and investments totaled \$9.8 million, including the Hospital. As he leaves Temple, we have an operating surplus of \$165 million and cash and investments of \$590 million, but not including the Hospital. In the words of a once popular song: "you've come a long way, baby." Dick and his wife Yvette will be retiring to Margate, New Jersey, to enjoy leisure time, hobbies, and some time with their four children. Dick, we thank you for your devotion and effective service to Temple, and we wish you well. (And please leave me your phone number, so I can call when I get into budget trouble.)

Mr. Chairman, this concludes my report.

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## **REPORTS AND RECOMMENDATIONS FOR ACTION STANDING COMMITTEES**

Committee on Trustee Affairs – Theodore Z. Davis, Chair

### **RECOMMENDATIONS FOR ACTION:**

#### **1. Election of Chair of the Board**

With Trustee Scirica in the Chair, and upon motion duly made and seconded, Howard Gittis, having been duly nominated by the Committee on Trustee Affairs (8/31/05) was re-elected as Chair of the Board of Trustees for the year 2005-2006, to serve until the next Annual Meeting of the Board of Trustees and until his successor shall have been elected and qualified.

(Secretary's Note: Mr. Gittis abstained and did not participate in this action.)

**2. Re-Election of University Trustees**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (8/31/05) and re-elected the following individuals for the term beginning October 11, 2005, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

**For Re-Election - 2005-2009**

- Frank Baldino, Jr.
- Leonard Barrack
- Lacy H. Hunt
- Milton L. Rock
- Anthony J. Scirica
- Edna S. Tuttleman

(Secretary’s Note: Trustees Barrack, Hunt, Rock and Scirica abstained and did not participate in this action.)

**3. Resolutions of Appreciation**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (8/31/05) and approved the Resolutions of Appreciation for the following individuals as set forth in Agenda Reference 3.

**Ex Officio Participants**

- Daniel T. O’Hara
- Naeem Thompson

**4. Election of Officers for 2005-2006**

Upon motion duly made and seconded, the officers listed below, having been duly nominated by the Committee on Trustee Affairs (8/31/05), were elected to serve until the next Annual Meeting of the Board or until their successors shall have been elected and qualified:

- |   |                        |
|---|------------------------|
| President -----   | David Adamany          |
| Provost -----   | Ira M. Schwartz        |
| Senior Vice President -----                               | Clarence D. Armbrister |
| Vice President, Chief Financial Officer, and Treasurer -- | Martin S. Dorph        |
| Vice President for Computer and Information Services --   | Timothy C. O’Rourke    |
| Vice President for Student Affairs -----                  | Theresa A. Powell      |
| Vice President for Research and Graduate Studies -----    | Kenneth J. Soprano     |
| Vice President for Development and Alumni Affairs ----    | Stuart P. Sullivan     |
| Vice President -----                                      | William T. Bergman     |
| Vice President -----                                      | Robert J. Reinstein    |
| *University Counsel and Secretary -----                   | George E. Moore        |

\* The Secretary will also serve as Secretary of the Boards of Visitors.

(Secretary’s Note: President Adamany abstained and did not participate in this action.)

5. **Re-Election of Board of Directors of Temple University Health System, Inc.**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (8/31/05) and re-elected the following individuals to the Board of Directors of Temple University Health System, Inc., for the term set forth below and until a successor has been duly elected:

**For Re-Election - 2005-2008**

Theodore Z. Davis

Clark S. Frame

Daniel H. Polett

Milton L. Rock

(Secretary's Note: Trustees Davis, Polett and Rock abstained and did not participate in this action.)

Executive Committee – Anthony J. Scirica, Chair

6. **Report**

The report of the Executive Committee was accepted as presented in Agenda Reference 6.

**RECOMMENDATIONS FOR ACTION:**

7. **Board and Standing Committees' Schedule of Meetings for 2005-2006**

Upon motion duly made and seconded, the Board of Trustees approved the Schedule of Meetings for the Board and Standing Committees for 2005-2006, as set forth in Agenda Reference 7, with meetings of the Board being held at 3:00 p.m. in Feinstone Lounge, Sullivan Hall, Liacouras Walk and Berks Mall.

8. **Borrowing Authority – November 1, 2005 through December 31, 2005**

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from November 1, 2005, through December 31, 2005.

Board of Directors, Temple University Health System, Inc. –  
Joseph W. Marshall, III, Chair & Chief Executive Officer

9. **Report**

The report of the Temple University Health System, Inc., was accepted as presented in Agenda Reference 9.

Chairman Gittis encouraged the members to visit the Health Science Center campus to see the construction of the new ambulatory care center, the parking garage, and the preparatory work for the new medical school building. He added that he is very proud of what is being accomplished.

Budget & Finance Committee – Patrick V. Larkin

**10. Report**

The report of the Budget & Finance Committee was accepted as presented in Agenda Reference 10.

Academic Affairs Committee – Leonard Barrack, Chair

**11. Report**

The report of the Academic Affairs Committee was accepted as presented in Agenda Reference 11.

**RECOMMENDATIONS FOR ACTION:**

**12. Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) and the President regarding the granting of faculty tenure.

**13. Establish Executive Master of Arts degree in Criminal Justice in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to create an Executive Master of Arts (M.A.) degree in Criminal Justice in the College of Liberal Arts.

**14. Establish Master of Science degree in Physical Therapy in the College of Health Professions**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to establish a Master of Science (M.S.) degree in Physical Therapy in the College of Health Professions.

**15. Establish Concentration in Pharmacodynamics within the Doctor of Philosophy and the Master of Science degrees in Pharmaceutical Sciences in the School of Pharmacy**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to add a concentration in Pharmacodynamics within the Doctor of Philosophy (Ph.D.) and Master of Science (M.S.) degrees in the School of Pharmacy.

**16. Restructure the Graduate Programs in Biomedical Science in the School of Medicine**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to restructure the graduate programs in Biomedical Science in the School of Medicine.

17. **Terminate Bachelor of Science in Engineering Technology in Environmental Engineering Technology in the College of Engineering**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to terminate the Bachelor of Science in Engineering Technology (B.S.E.T.) degree in Environmental Engineering Technology in the College of Engineering.

18. **Establish Cooperative Education Program in the College of Engineering**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to establish a Cooperative Education Program as an option for students in the undergraduate degree programs in the College of Engineering.

19. **Establish a Transcript Notation for the Certificate in Jewish Secular Studies in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to establish a transcript notation for the Certificate in Jewish Secular Studies program in the College of Liberal Arts.

20. **Restructure the Department of Dental Informatics and Rename it as the Department of Dental Public Health Sciences in the School of Dentistry**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/26/05) that the officers be authorized to restructure the Department of Dental Informatics and rename it as the Department of Dental Public Health Sciences in the School of Dentistry.

Facilities Committee – Mitchell L. Morgan, Chair

21. **Report**

The report of the Facilities Committee was accepted as presented in Agenda Reference 21.

**RECOMMENDATIONS FOR ACTION:**

22. **Laboratory Construction Project, Phase II: Kresge Hall, Sixth Floor**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/15/05) that the officers be authorized proceed with the construction of a new, state-of-the-art BSL-2 laboratory suite with support spaces on the sixth floor of Kresge Hall at a cost not-to-exceed \$3,000,000 with the funding and financing source being Designated Unexpended Capital Funds (FY 05 Year-End Surplus) and School of Medicine Alumni Gift Funds (#51-0620-603).



**23. Classroom Upgrades – Various**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/15/05) that the officers be authorized to proceed with the upgrade of various classrooms including 107 Gladfelter Hall, 220 Pearson Hall, 310 Ritter Hall, and Rooms A, B, C, and D on the first floor of Wachman Hall at a cost not-to-exceed \$753,000 with the funding and financing source being Plant Development Funds.

**24. Weiss Hall – Spalled Concrete Repairs**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/15/05) that the officers be authorized to proceed with the spalled concrete repairs in Weiss Hall at a cost not-to-exceed \$400,000 with the funding and financing source being Plant Development Funds.

**25. Purchase of Equipment and Furnishings for new Proteomics Core Research Facility**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/15/05) that the officers be authorized to proceed with the purchase of equipment for the new Proteomics Core Facility at a cost not-to-exceed \$715,000 with the funding and financing source being Tobacco Funds (#42-2401-191) and Medical School Initiatives (#10-0620-336).

**26. Laboratory Renovation, Medical Research Building, 7<sup>th</sup> floor**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/15/05) that the officers be authorized to proceed with the renovation of the laboratory on the seventh floor of the Medical Research Building at a cost not-to-exceed \$460,000 with the funding and financing source being Research & Development Funds (#10-0629-000) and Faculty Start Up Funds (#14-0515-200).

**27. Ophthalmology Renovations – Phase I: Design Assistance for the First Floor of the Cancer Center Building**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/15/05) that the officers be authorized to proceed with the design of approximately 11,500 square feet of space on the first floor of the Cancer Center Building for a new Ophthalmology suite at a cost not-to-exceed \$125,000 with the funding and financing source being TUP Capital Reserve (#18-0627-510).

Development Committee – Richard J. Fox, Chair

**28. Report**

The report of the Development Committee was accepted as presented in Agenda Reference 28.

29. **Naming Opportunity – School of Dentistry**

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Development Committee (10/11/05) and the Gift Acceptance Committee (6/13/05), and named the first floor dental clinic at 3223 N. Broad Street (the main dental clinic in the Department of Restorative Dentistry) the “Dr. Jack H. and Mildred Mishkin Clinic” in recognition of Dr. Mishkin’s generous support to the School of Dentistry; all of the foregoing contingent upon the execution of an irrevocable charitable remainder trust agreement.

The following Committees did not meet during the reporting period:

- Athletics
- Audit
- Student Affairs

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**APPOINTMENT OF STANDING COMMITTEES FOR 2005-2006**

30. **Nominations for Membership on the Executive Committee by the Chair of the Board**

Upon motion duly made and seconded, the Board of Trustees gave its approval, as required by Section 6.3.A. of the Bylaws, to the appointments to the Executive Committee made this day by the Chair of the Board and effective this date.

31. **Chair of the Board Announces Committee Assignments**

Informational item; no action required by the Board.

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**OFFICER’S REPORT**

32. **Treasurer’s Report – Martin S. Dorph**

The Report of the Treasurer was accepted as presented in Agenda Reference 32.

**OLD BUSINESS**

## **NEW BUSINESS**

Mr. Gittis stated that serving as Chairman of the Board for the past six years has been a rare privilege and great honor. Enormous progress has occurred at this remarkable institution over these past years. The Board has achieved great results, and we have a student body, faculty, and administrators who are dedicated to this University.

Six or seven years as Chair is long enough, and this is a good time for a change to occur. I, therefore, will serve this year as Chair, and I will be as diligent as ever, but this will be my last year. I want the Board to know that I will not serve as Chairman for the October 2006 term.

Thank you for electing me again and for all your support.

Vice Chair Scirica stated that it is with a heavy heart that he hears this information. On behalf of the Board of Trustees, we are deeply grateful for what Howard has done for this University, for the friendship and the guidance he has given us. No one has had more of an impact on this region. Although we share Mr. Gittis with New York, we know that he regards this as his home. We will honor him at the appropriate time.

President Adamany remarked that this is his 20<sup>th</sup> year serving as a University President and his 27<sup>th</sup> year as an administrator. Without hesitation, working with Howard Gittis has been the experience of a lifetime. The President stated that Mr. Gittis has had a profound impact on the University, and that it has been a privilege to work with him.

**ADJOURNMENT** The meeting adjourned at 3:40 p.m.