

# **BOARD OF TRUSTEES**

**Temple University – Of The Commonwealth System of Higher Education**

## **PUBLIC SESSION**

**Tuesday, December 14, 2004, at 3:00 p.m.**

**Trustees only met in Executive Session at 2:30 p.m.  
for an informational briefing.**

**Feinstone Lounge, Sullivan Hall  
Liacouras Walk and Berks Mall**

## **MINUTES**

**Presiding Officer:  
Howard Gittis, Chair of the Board**

### **PARTICIPANTS**

**Trustees:** David Adamany, Joan H. Ballots, Jon A. Boscia, James F. Cawley, IV, Theodore Z. Davis, Loretta C. Duckworth, Richard J. Fox, Howard Gittis, Lewis F. Gould, Jr., Lacy H. Hunt, Edward Kassab, Lewis Katz, Susanna E. Lachs, Patrick V. Larkin, Theodore A. McKee, Mitchell L. Morgan, Daniel H. Polett, Milton L. Rock, Anthony J. Scirica, Jerry L. Volpe, Daniel J. Whelan, James S. White, Michael P. Williams

**Honorary Life Trustees:** John J. Contoudis, Louis J. Esposito, Edward H. Rosen

**Non-Voting Advisory Participant:** Nacem Thompson

**Ex-Officios:** Robert A. Rovner, Lori A. Shorr

**University Counsel:** George E. Moore

**Administration and Staff:** Larry P. Alford, Frank P. Annunziato, Clarence D. Armbrister, James C. Bausman, Jr., William T. Bergman, Tabb J. Bishop, Carl S. Bittenbender, William D. Bradshaw, Robert P. Bucholz, Theresa Burt, Martin S. Dorph, Richard M. Englert, Linda T. Frazer, Michael Gallagher, Marvin J. Gerstein, Thomas M. Healey, Sandra J. McDade, Vicki L. McGarvey, Adam P. Michaels, Timothy C. O'Rourke, Catherine M. Paster, Theresa M. Powell, Robert J. Reinstein, Gregory S. Rost, Richard Rumer, Ira M. Schwartz, Ann F. VanSant, William J. Wilkinson

**INVOCATION:** The invocation was given by Trustee Joan H. Ballots.

**Introduction of Guests:**

**Faculty:** Dr. Jane D. Evans, Dr. Anthony S. Kidawa, Dr. Ira G. Shapiro  
**Students:** Oscar A. Chow, Yosef Kalish, Ryan M. Phelan

**Approval of Minutes:** The minutes of the meeting of October 12, 2004, were approved.

\* \* \* \* \*

**Chairman's Report – Howard Gittis**

As we approach the beginning of a New Year, Temple can look back on this year with pride and forward to 2005 with a great deal of excitement and enthusiasm.

This year we had more than 17,000 applications for the freshman class; and we admitted a class of 3,900 with the strongest academic credentials in the University's history.

We recruited 57 new tenured and tenure-track faculty from fine institutions across the nation, including Princeton, Brown, Berkeley, UCLA, the University of Chicago, the University of Wisconsin at Madison, the University of Washington, the University of North Carolina at Chapel Hill, and similar institutions. This year we are seeking to recruit more than 100 additional faculty.

We opened a new Community Entertainment and Education Center on Cecil B. Moore to house WRTI, the Partnership School Program, and community service programs. Construction has begun on the revitalization of the townhouses at 1800 Liacouras Walk for student advising offices, the Student Health Services Department, and several other programs. Construction has also begun on the New Student Center. Both of these projects will be complete next fall.

We have made very good progress on the new Fox Business School and the Tyler School of Art. With the cooperation of the state government, architects have been selected for both projects. By the end of 2005 plans for both should be completed, and construction should begin at the end of 2005 or early in 2006.

Ground has been broken on the new Learning Center at Ambler, and we hope for completion in January 2006.

This Board of Trustees has made a strong commitment to revitalizing Temple's libraries. We have made the first commitment of additional funds to help make that happen. And the administration has recently announced the appointment of Larry Alford, deputy director of the University of North Carolina Libraries, as vice provost of libraries to coordinate and oversee the work of all of our libraries. I believe Mr. Alford is here today, and I ask him to stand to be recognized and be welcomed by all of us at Temple.

In the years ahead, we look forward to strengthening Temple's collections, improving service to users, and expanding our presently cramped library facilities.

We have taken a step toward preservation and re-use of a Temple landmark, the Baptist Temple. Roof and wall repairs have been completed, and a task force is now looking at the best uses that can be made of this important historical building.

New academic policies for students have reduced the number of incompletes and have strengthened standards for acceptable academic performance. With the cooperation of hundreds of teachers, we are now able to provide early academic assistance to many freshmen and sophomores who encounter difficulty with one of their college classes.

At our last meeting, the President reported that the Faculty Senate had not been able to approve a new program of general education. The Provost and President have since worked closely with the leadership of the Faculty Senate; and in today's Academic Affairs Committee report is a recommendation for approval of a new general education program that combines proposals made by the Faculty Senate and those advanced by the administration. In fall 2007, entering students will participate in a new, challenging general education curriculum that will emphasize analytical and writing skills and that will include comprehensive courses in social science, great literature from all ages and traditions, science and technology, and human behavior. Temple's general education program will become one of the most progressive in the country.

We continue to seek to strengthen our athletic programs. New playing fields are available this year at Ambler for our softball, baseball, and soccer teams. A new support and locker room facility will follow. We hope soon to address other issues relating to our intercollegiate athletic program, including football.

As some of us entered the building today, we were greeted by some faculty who are urging a conclusion to negotiations for a new collective bargaining contract. We share their commitment to conclude negotiations in a way satisfactory to the faculty and good for Temple. Just as Temple has moved into a position of national leadership in student admissions, curriculum, faculty recruiting, and facilities, there is very broad support among the Trustees for the adoption of faculty personnel policies that set standards of performance and review that fully meet or exceed the standards used by the best universities in the nation. We hope that these aspirations will be shared by the leadership of the faculty union, so that negotiations can move rapidly toward a conclusion that is good for Temple students and for the University's future as well as for the faculty.

This Board can conclude its work in 2004 with a sense of confidence that we have met our responsibility to provide stewardship for Temple University. The President has built a strong leadership team at Temple, and we look forward to continuing to work with him and his team to complete the major work that we have underway to build a strong and secure Temple University in the years ahead.

\* \* \* \* \*

## PRESIDENT'S REPORT – David Adamany

On behalf of the students, faculty, staff and administration, President Adamany thanked the Board members for their wise guidance and leadership this past year. In addition, President Adamany thanked the Faculty Senate leadership for working closely with administration to achieve the General Education Curriculum that has been endorsed by the faculty and administration. Faculty Senate President Daniel O'Hara was commended for providing remarkable leadership in helping to create a proposal acceptable to the faculty and administration.

President Adamany welcomed Larry P. Alford, the newly-appointed Vice Provost for Libraries and University Librarian. Larry will oversee all of Temple's 17 libraries, and will assume the position on February 15, 2005.

President Adamany announced the retirement of Tom Anderson, Associate Vice President for Community Relations. Tom has built remarkable relations with the surrounding community. He was instrumental in the development of many community-based programs including the science fair, nursing clinic in the community, and the tutoring program. Tom will stay on as a consultant to oversee the science fair.

In closing, President Adamany extended best wishes for the season and for the year ahead.

\* \* \* \* \*

## REPORTS AND RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Committee on Trustee Affairs – Theodore Z. Davis, Chair

### 1. Report

The report of the Committee on Trustee Affairs was accepted as presented in Agenda Reference 1.

### RECOMMENDATIONS FOR ACTION:

### 2. Election of University Trustee – Dr. Solomon C. Luo

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (11/29/04) and elected Dr. Solomon C. Luo to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for a term beginning December 14, 2004, and ending October 9, 2007, and further recommended that the members of the Board having been given notice of Dr. Luo's nomination on November 29, 2004, that the Board waive the requirement of 30 days' notice.

3. **Re-Election of Commonwealth Trustee – Joseph W. Marshall, III**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (11/29/04), and re-elected Joseph W. Marshall, III, for a term effective immediately and running through October 14, 2008, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, Mr. Marshall having been re-appointed by The Honorable John M. Perzel, Speaker of the House of Representatives of Pennsylvania.

Executive Committee – Anthony J. Scirica, Chair

4. **Report**

The report of the Executive Committee was accepted as presented in Agenda Reference 4.

**RECOMMENDATION FOR ACTION:**

5. **Borrowing Authority – January 1, 2005, through March 31, 2005**

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from January 1, 2005, through March 31, 2005.

Board of Directors, Temple University Health System, Inc. –  
Daniel H. Polett, Vice Chair

6. **Report**

The report of the Temple University Health System, Inc., was accepted as presented in Agenda Reference 6.

Audit Committee – Daniel J. Whelan, Vice Chair

7. **Report**

The report of the Audit Committee was accepted as presented in Agenda Reference 7.

Facilities Committee – Mitchell L. Morgan, Chair

8. **Report**

The report of the Facilities Committee was accepted as presented in Agenda Reference 8.

**RECOMMENDATIONS FOR ACTION:**

**9. Various Lecture Hall Upgrades, Phase III of III**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (11/10/04) that the officers be authorized to proceed with Phase III of the Lecture Hall Upgrades in various buildings at a cost not-to-exceed \$1,800,000. The funding and financing source being the Plant Development Fund.

**10. Mitten Hall Great Court – Air Conditioning and New Sound System/Acoustical Treatment**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (11/10/04) that the officers be authorized to proceed with the air conditioning installation and new sound system/acoustical treatment in Mitten Hall Great Court at a cost not-to-exceed \$1,089,000. The funding and financing source being the Plant Development Fund.

**11. Mitten Hall and Annex – Fire Alarm Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (11/10/04) that the officers be authorized to proceed with the replacement of the fire alarm in Mitten Hall and Annex at a cost not-to-exceed \$396,000. The funding and financing source being the Plant Development Fund.

**12. Asian Tobacco Education and Cancer Awareness Research**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (11/10/04) that the officers be authorized to enter into a month-to-month lease with 401 Broadway Realty Company for 220 square feet of space at 401 Broadway, New York, New York, at a cost not-to-exceed \$4,900. The funding and financing source being NIH Research Funds (#36-0910-115).

**13. Relocation and Expansion of Philadelphia Federal Credit Union on the Lower Level of the Student Center**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (11/10/04) that the officers be authorized to enter into a new lease agreement with the Philadelphia Federal Credit Union for the relocation and expansion of its space on the lower level of the Student Center.

14. **Johnson & Hardwick Student Housing – Major Renovations and Upgrades**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (11/10/04) that the officers be authorized to proceed with the major renovations and upgrades of Johnson & Hardwick Student Housing at a cost not-to-exceed \$4,504,000, substantially as set forth in Agenda Reference 14. The funding and financing source being Housing Reserve and Replacement Fund.

Academic Affairs Committee – Edward Kassab, Vice Chair

15. **Report**

The report of the Academic Affairs Committee was accepted as presented in Agenda Reference 15.

**RECOMMENDATIONS FOR ACTION:**

16. **Temple University Mission Statement**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (10/1/04) and the Development Committee (3/9/04), adopted the Temple University Mission Statement attached hereto as Agenda Reference 16.

17. **Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/29/04) and the President regarding the granting of faculty tenure.

18. **Terminate the Bachelor of Arts Degree in Organizational Studies in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/29/04) that the officers be authorized to terminate the Bachelor of Arts degree in Organizational Studies in the College of Liberal Arts.

19. **Restructure Curriculum of the Bachelor of Science in Nursing (B.S.N.) Degree in the College of Health Professions**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/29/04) that the officers be authorized to restructure the curriculum for the Bachelor of Science in Nursing degree in the College of Health Professions.

20. **Terminate the Bachelor of Science Degree in School Health Education in the College of Health Professions**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/29/04) that the officers be authorized to terminate the Bachelor of Science degree in School Health Education in the College of Health Professions.

21. **Establish the Doctor of Juridical Science Degree in the Beasley School of Law**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/29/04) that the officers be authorized to create the Doctor of Juridical Science degree in the Beasley School of Law.

22. **Establish an Additional Diploma Date for the Doctor of Dental Medicine Program in the School of Dentistry**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/29/04) that the officers be authorized to create an additional diploma date for the Doctor of Dental Medicine program in the School of Dentistry.

23. **Establish Concentrations and Academic Tracks in the Bachelor of Science in Engineering Technology (B.S.E.T.) program in the College of Engineering**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (11/29/04) that the officers be authorized to establish concentrations and academic tracks within the Bachelor of Science in Engineering Technology (B.S.E.T.) degree in the College of Engineering.

24. **Establishment of a General Education Curriculum for All Baccalaureate Students**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/9/04) and adopted a General Education Curriculum for all Baccalaureate Students, beginning with the 2007 fall semester, as set forth in Agenda Reference 24a and 24b.

Development Committee – Richard J. Fox, Chair

25. **Report**

The report of the Development Committee was accepted as presented in Agenda Reference 25.



**RECOMMENDATIONS FOR ACTION:**

**26. Naming Opportunity - Head Women's Basketball Coach Position**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Development Committee (12/2/04) that the head women's basketball coach position be named the John and Joan Ballots Endowed Head Women's Basketball Coach Position, in recognition of Joan Ballots' generous support of the Temple University Department of Intercollegiate Athletics.

**27. Naming Opportunity - College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Development Committee (12/2/04) that the History Department lounge, located in room 914 of Gladfelter Hall, be named the Russell F. Weigley CENFAD Seminar and Conference Room, in honor of the late Russell F. Weigley, an esteemed member of the University's History Department, a University Distinguished Professor, and co-founder of the Center for the Study of Force and Diplomacy, and in recognition of support for the Center shown by friends, colleagues and former students in honor of Professor Weigley and his outstanding contributions to the Center and to Temple University.

**28. Naming Opportunity - School of Medicine**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Development Committee (12/2/04) of a naming opportunity in the new School of Medicine building for an anonymous donor, in recognition of a Charitable Gift Annuity Agreement with the University, benefiting the School of Medicine, and his other lifetime support of the School of Medicine.

The following Committees did not meet during the reporting period:

Athletics  
Student Affairs

\* \* \* \* \*

**OFFICER'S REPORT**

**29. Secretary's Report – George E. Moore**

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated January 28, 2005, to candidates approved by the appropriate academic committees of the faculty.

**30. Treasurer's Report – Martin S. Dorph**

The Report of the Treasurer for the three month period ended September 30, 2004, was accepted as presented in Agenda Reference 30.

**OLD/NEW BUSINESS**

**ADJOURNMENT**