

FINAL

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

Tuesday, October 8, 2002, at 3:00 p.m.

Feinstone Lounge, Sullivan Hall
Liacouras Walk and Berks Mall

MINUTES

Presiding Officer:
Howard Gittis, Chair of the Board

PARTICIPANTS

Trustees: David Adamany, Frank Baldino, Jr., Joan H. Ballots, Leonard Barrack, Francis J. Catania, Nelson A. Diaz, Donald W. Ewart, Richard J. Fox, Howard Gittis, Lewis F. Gould, Jr., Clifford Scott Green, Lacy H. Hunt, Edward Kassab, Joseph W. Marshall, III, Christopher W. McNichol, Mitchell L. Morgan, Patrick J. O'Connor, Daniel H. Polett, Milton L. Rock, Edward H. Rosen, Anthony J. Scirica, Isadore A. Shrager, Edna S. Tuttleman, James S. White

Non-Voting Advisory Participants: T. J. Baker, John J. Contoudis, William D. Nathan, Marvin Wachman

University Counsel: George E. Moore

Guests: **Faculty:** Dr. Anthony S. Kidawa, Dr. Daniel T. O'Hara, Dr. Ira G. Shapiro
Students: Bryan B. Carter, Alex B. Norman, Charles Postell

Administration and Staff: James C. Bausman, Jr., Tabb Bishop, William Bradshaw, Robert P. Buchholz, Janet Carruth, Richard Chant, Martin S. Dorph, Richard M. Englert, James Fitzsimmons, Harriet Goodheart, Thomas Healey, Susan Karakantas, Linda M. Mauro, Sandra McDade, Timothy C. O'Rourke, Catherine M. Paster, Theresa A. Powell, Robert J. Reinstein, Gregory S. Rost, Richard Rumer, Ira M. Schwartz, Stuart P. Sullivan, Ann F. VanSant, William J. Wilkinson, Sophia T. Wisniewska

INVOCATION: The invocation was given by Trustee Joan H. Ballots

Approval of Minutes

On motion duly made and seconded, the minutes of the meeting of June 27, 2002, were approved as distributed.

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PRESIDENT'S REPORT – David Adamany

Mr. Chairman: I have a brief report today that covers just a few matters. I want welcome the Board of Trustees to the beginning of a new semester at Temple. The music and activity on campus today are part of Home-Coming week.

Freshman and transfer student enrollment is strong, as we will see from some power point charts that will be shown in a moment. But I first want to provide a picture of overall institutional enrollment change over the past five years.

- Total enrollment in the University has risen from 27,157 in fall 1998 to 32,626 this fall.
- Undergraduate enrollment is the largest component of this, with an increase from 17,355 to 21,590.
- But both graduate student enrollment and professional school enrollment have also increased. Graduate student enrollment has increased from 7,041 to 7,827; and professional school enrollment has increased from 2,761 to 3,209.

This enrollment increase has been accompanied by very strong improvements in quality indicators.

As the power point slide shows, freshman admissions applications have increased 74%, to 15,253, and admissions have risen by 59%, to 9,393. The entering class has increased 61%, to 3,616.

Most important, the average SAT score of the entering class is 1068, up from 1021 five years ago, a considerably stronger than the national average of 1020. Thirty-eight percent of the entering class has SAT scores above 1100 compared to 27 percent five years ago.

The next slide shows that transfer applications, admissions, and enrollments have also increased. The dual admissions programs with four community colleges have helped stimulate this change. There has also been a small improvement in the grade point averages of transfer students. What is important to note here is that the average transfer student now has a solid B average before coming to Temple.

I will soon be sending the Board of Trustees a more detailed analysis of our admissions picture. Also, at the next meeting of the Academic Affairs Committee, the Provost and the enrollment services officers and I will be discussing the question whether Temple should now expect to freeze the size of the entering freshman class and limit the growth in the number of transfer students simply to accommodate the dual admission students. Even those steps would cause Temple's undergraduate enrollments to grow for the next three years, because this year's sophomore, junior, and senior classes are all smaller than the freshman class.

One of the pressures that has arisen from enrollment growth is for student housing on the campus. Not only are freshmen eager to live on campus, but increasingly upperclassmen are also demanding housing. We continue to house 700 students away from campus and provide bus service for them. About 300 students now live in private residences in the surrounding neighborhood, including five newly renovated or constructed townhouses on 16th Street. Last year the Board of Trustees approved the lease of the Kardon Box Company warehouse to a private developer to create apartments. That building is now open, and it houses approximately 480 students.

With your indulgence I will show you a TV news report of the ribbon cutting ceremony. (*News video here*)

The Atlantic Terminal Building, formerly a brewery, is adjacent to Kardon and was part of the lease arrangement with Philadelphia Management. About 38 apartments are now being fitted out in the Atlantic Terminal, with projected completion for the beginning of the spring semester.

We have now largely reached our capacity to enlarge housing options for this year and next year, except for about 100 beds in a potential conversion near the campus. That may be a further reason for constraining enrollment.

Finally, Mr. Chairman, I want to mention that this next year will be devoted intensely to review of our undergraduate academic programs. The agenda is long. The Provost is taking the leadership in working with the Academic Senate to review our policy on awarding the grade of incomplete, our policy on late withdrawal from classes, and our policy with respect to providing students full academic information on the syllabus for each class. Most important, the Faculty Senate will continue deliberations on a sweeping revision of our Core Curriculum, including our important writing intensive requirements and math requirements. Professor Bill Nathan, this year's Senate President, has constituted a very large committee, consisting of many of the leading teachers and scholars from across the campus, to work on revising the central curriculum for undergraduates. The Senate faces this and a half dozen other important academic policy issues sent them by the administration over the past several months; and I am deeply grateful for their wise advice and full cooperation in these matters.

Our searching scrutiny of academic quality this year will also extend to our graduate programs where we expect to seek an increase in admissions standards for graduate students and some changes in qualifications for graduate faculty.

All of you will hear much more about these initiatives in the months to come. And I especially want to thank in advance the members of the Board's Academic Affairs Committee whose agenda will be full with these and other academic initiatives during the forthcoming year.

Thank you again for this time on the agenda, and welcome to the 2002-2003 academic year.

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**REPORTS AND RECOMMENDATIONS FOR ACTION
STANDING COMMITTEES**

Committee on Trustee Affairs – Anthony J. Scirica

1. Report

The Report of the Committee on Trustee Affairs was received as given in Agenda Reference 1.

RECOMMENDATIONS FOR ACTION

2. Election of Chair of the Board

With Trustee Scirica in the Chair, and on motion duly made and seconded, Howard Gittis, having been duly nominated by the Committee on Trustees (9/4/02), was re-elected as Chair of the Board of Trustees for the year 2002-2003, to serve until the next Annual Meeting of the Board of Trustees or until his successor shall have been elected and qualified.

Following the election, Mr. Gittis thanked the Board members for their support and commitment to the University.

3. Election of Isadore A. Shrager as Honorary Life Trustee

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and elected Isadore A. Shrager as an Honorary Life Trustee, effective immediately.

Trustee Scirica remarked that Mr. Shrager has been a member of the Temple family for three decades, and was pleased that he would remain a member of the Board, serving as Honorary Life Trustee.

(Secretary's Note: Mr. Shrager abstained and did not participate in this action.)

4. Election of Louis J. Esposito as Honorary Life Trustee

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and elected Louis J. Esposito as an Honorary Life Trustee, effective immediately.

Trustee Scirica remarked that Mr. Esposito has served the University has a member of the Board for more than twenty years, and will continue to serve as an Honorary Life Trustee.

(Secretary's Note: Mr. Esposito abstained and did not participate in this action.)

5. Resolutions of Appreciation

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and approved the Resolutions of Appreciation for the following individuals as set forth in Agenda Reference 5:

Trustees

Louis J. Esposito
Isadore A. Shrager

Ex Officio Participant

Michael L. Goetz

At the direction of the Board, the Secretary will deliver to Louis J. Esposito and Isadore A. Shrager Resolutions of Appreciation for their participation on the Board of Trustees.

At the direction of the Board, the Secretary will deliver to Michael L. Goetz the Resolution of Appreciation for his participation on the Board of Trustees while serving as President of the Temple University Faculty Senate.

6. Election of University Trustees

a. For Re-Election to 2002-2006 Term

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and re-elected the following individuals for the term beginning October 8, 2002, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

**For Re-Election
2002-2006**

William H. Cosby, Jr.
Nelson A. Diaz
Lewis Katz
James S. White
(vacancy)

(Secretary's Note: Trustees Diaz and White abstained and did not participate in this action.)

b. For Election to 2002-2006 Term

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and elected the individual listed below for the term beginning October 8, 2002, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

**For Election
2002-2006**

Mitchell L. Morgan

c. For Election to 2002-2004 Term

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and elected the individual listed below, being the President of the General Alumni Association, for the term beginning October 8, 2002, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

**For Election
2002-2004**

Donald W. Ewart

7. Election of Board of Directors of Temple University Health System, Inc.

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and re-elected certain members of the Board of Directors of Temple University Health System, Inc., for the term set forth below and until their successors have been duly elected:

**For Re-Election
2002-2005**

- Theodore Z. Davis
- Clark S. Frame
- Daniel H. Polett
- Milton L. Rock

Mr. Gittis remarked that Mr. Marshall, the Health System’s CEO, and the Health System’s Board of Directors have done a tremendous job in their efforts to improve the deficit facing the Health System.

8. Election of Officers for 2002-2003

On motion duly made and seconded, the officers listed below, having been duly nominated by the Committee on Trustee Affairs (9/4/02), were elected to serve until the next Annual Meeting of the Board or until their successors shall have been elected and qualified:

- PresidentDavid Adamany
- ProvostIra M. Schwartz
- Vice President, Chief Financial Officer, and TreasurerMartin S. Dorph
- Vice President for Student AffairsTheresa A. Powell
- Vice President for Development and Alumni Affairs.....Stuart P. Sullivan
- Vice President for Administration..... Richard M. Englert
- Vice President for Computer and Information Services.....Timothy C. O’Rourke
- Vice PresidentWilliam T. Bergman
- Vice PresidentThomas F. Maxey
- Vice PresidentRobert J. Reinstein
- *University Counsel and Secretary.....George E. Moore
- **Assistant Secretary.....Janet Carruth

* The Secretary will also serve as Secretary of the Boards of Visitors.
 ** The Assistant Secretary will also serve as Assistant Secretary of the Boards of Visitors.

Mr. Gittis congratulated President Adamany and his team for their work over the past year.

(Secretary’s Note: President Adamany abstained and did not participate in this action.)

9. **Election of Law Foundation Appointive Directors**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (9/4/02), and reappointed the following individuals to the Law Foundation for the term indicated:

2002-2005
Edward Kassab
Isadore A. Shrager

(Secretary's Note: Trustees Kassab and Shrager abstained and did not participate in this action.)

Executive Committee – Anthony J. Scirica, Chair

10. **Report**

The Report of the Executive Committee was received as given in Agenda Reference 10.

RECOMMENDATIONS FOR ACTION:

11. **Board and Standing Committees Schedule of Meetings**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Executive Committee that the Scheduled Meetings for the Board and Standing Committees for 2002-2003, were accepted as set forth in Agenda Reference 11, with meetings of the Board being held at 3:00 p.m. in Feinstone Lounge, Sullivan Hall, Liacouras Walk and Berks Mall.

12. **Borrowing Authority – November 1, 2002 through December 31, 2002**

On motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from November 1, 2002, through December 31, 2002. (Resolution is attached as Agenda Reference 12)

Board of Directors, Temple University Health System, Inc. –
Joseph W. Marshall, III, Chair & Chief Executive Officer

13. **Report**

The Report of the Temple University Health System was received as given in Agenda Reference 13.

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Mr. Gittis remarked that the Health System is in the black for the first two months of the current fiscal year after applying special governmental assistance and investment income, and congratulated Mr. Marshall and his team for their efforts in bringing about this turn-around.

Facilities Committee – Howard Gittis, Chair of the Board

14. Report

The Report of the Facilities Committee was received as given in Agenda Reference 14.

RECOMMENDATIONS FOR ACTION

15. Conwell/Carnell Halls – Piping Replacement

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/20/02), that the officers be authorized to replace the piping in Conwell and Carnell Halls at a cost not to exceed \$1,300,000. The funding and financing source is the Plant Development Fund.

16. Ambler Performance Space

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/20/02), that the officers be authorized to design and construct added shell space in the Ambler Learning Center for the Ambler Performance Space at a cost not to exceed \$650,000. The funding and financing source is the Plant Development Fund.

17. Biomedical Research Infrastructure Enhancement – Purchase/Installation of Analytical Equipment for Biomedical Research – Sort-Enhanced, High Speed Flow Cytometer

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/20/02), that the officers be authorized to acquire the requested equipment at a cost not to exceed \$516,490. The funding and financing source is the Pennsylvania Department of Health.

18. Carnell Hall, 11th and 12th Floors, Restoration

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (9/20/02), that the officers be authorized to proceed with design and construction to renovate the 11th and 12th floors of Carnell Hall at a cost not to exceed \$579,000. The funding and financing source is the Plant Development Fund.

Budget & Finance Committee – Edward H. Rosen, Chair

19. Report - The Committee did not meet during the period.

Committee on Development – Richard J. Fox, Chair

20. Report

The Report of the Committee on Development was received as given in Agenda Reference 20.

Mr. Fox highlighted the report noting that following a report by an external consultant, the University expects to launch the largest fund raising campaign in Temple's history. If approved by the Board, the campaign will start in the spring.

Mr. Gittis congratulated Mr. Fox on the work of the Development Committee.

RECOMMENDATION FOR ACTION

21. Approval of University Gift Acceptance Policy

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Development Committee (9/12/02), and approved the Gift Acceptance Policy as set forth in Agenda Reference 21.

Committee on Academic Affairs – Isadore A. Shrager, Chair

22. Report

The Report of the Committee on Academic Affairs was received as given in Agenda Reference 22.

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RECOMMENDATIONS FOR ACTION

23. Consideration of Tenure – John Michael Daly

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/23/02), pursuant to procedures outlined in the Temple University Faculty Handbook, and approved the recommendation of the President regarding the granting of tenure to John Michael Daly, Dean of the Medical School, and also recommended Board approval of this recommendation.

Mr. Gittis remarked that Dr. Daly is a world renowned cancer specialist and an academician of the highest caliber who served as Chair of the Surgery Department at Cornell University. With this appointment, Dr. Daly will be returning to his alma mater and his Philadelphia roots.

24. Clinician Educator Track in the School of Dentistry

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/23/02), that the *Rules for the Clinician Educator Track* at Temple University School of Dentistry be amended to increase the limit on the total number of Clinician Educator Track faculty in the School of Dentistry to 45% of the number of full-time faculty from 30% of the number of presidential faculty.

25. Approval of Policy on Establishing, Restructuring and Terminating Academic Programs

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (9/23/02), and adopted the Policy on Establishing, Restructuring and Terminating Academic Programs as set forth in Agenda Reference 25.

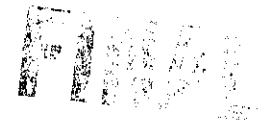
Student Affairs Committee – Clifford Scott Green, Chair

26. Report – The Committee did not meeting during the period.

Audit Committee – James H. Shacklett, III, Vice Chair

27. Report

The Report of the Audit Committee was received as given in Agenda Reference 27.



Committee on Athletics – Lewis Katz, Chair

- 28. Report** – The Committee did not meet during the period.

Mr. Gittis reported that he has pleased to announce that a new agreement has been reached with Women’s Head Basketball Coach Dawn Staley who has done a phenomenal job of raising the awareness level of the program to national prominence.

Mr. Gittis also reported that negotiations are still underway with the Philadelphia Eagles for use of the new stadium. The Athletics Committee and the Board will approve the final agreement.

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APPOINTMENT OF STANDING COMMITTEES FOR 2002-2003

- 29. Nominations for Membership on the Executive Committee by the Chair of the Board**

On motion duly made and seconded, the Board of Trustees gave its approval, as required by Section 6.3.A. of the Bylaws, to the appointments to the Executive Committee made this day by the Chair of the Board and effective this date.

- 30. Chair of the Board announces Committee Assignments**

Informational item; no action required by the Board.

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OFFICER’S REPORT

- 31. Treasurer’s Report – Martin S. Dorph**

The Report of the Treasurer was received as given in Agenda Reference 31.

Old/New Business

Mr. Fox briefly commented on the recent trends in the stock market and suggested that a meeting of the Investment Subcommittee should be called.

Mr. Gittis invited the members to the ribbon-cutting ceremony for the Tuttleman Advising Center, immediately following the Board meeting.

Adjournment