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**MINUTES**

**BOARD OF TRUSTEES - SPECIAL MEETING**  
**Temple University - Of The Commonwealth System of Higher Education**  
**Thursday, June 25, 1998**

**2:45 P.M. -- EXECUTIVE SESSION: BOARD OF TRUSTEES**  
**(TRUSTEES ONLY)**

**3:00 P.M. -- PUBLIC SESSION: EXECUTIVE COMMITTEE**

**3:05 P.M. -- PUBLIC SESSION: BOARD OF TRUSTEES**

**Feinstone Lounge, Sullivan Hall**  
**Park and Berks Malls**

**Presiding Officer, Richard J. Fox**  
**Chairman of the Board**

**ATTENDANCE:**

Members: Joan H. Ballots, Michael L. Browne, Francis J. Catania, Peter D. DePaul, Nelson A. Diaz, Louis J. Esposito, Richard J. Fox, Lewis F. Gould, Jr., Clifford S. Green, Edward Kassab, Peter J. Liacouras, Joseph W. Marshall, III, Daniel H. Polett, Robert A. Rovner, Isadore A. Shrager

Ex Officio Participants: Donald L. Walters, Shontae White

Administration and Staff: James C. Bausman, Beverly L. Breese, Corrinne A. Caldwell, Richard A. Chant, Albert R. Checcio, Martin S. Dorph, Richard M. Englert, Jay G. Falkenstein, Thomas R. Freitag, George H. Ingram, Robert H. Lux, Leon S. Malmud, Arthur C. Papacostas, Robert J. Reinstein, Valaida S. Walker, James S. White

University Counsel: George E. Moore

General Counsel: Peter Mattoon

Trustee Members Absent: John J. Contoudis, William H. Cosby, Jr., Paul A. Dandridge, Theodore Z. Davis, Robert C. Donatucci, Jane S. Fumo, Paul P. Giordano, Howard Gittis, Mitchell G. Leibovitz, William W. Rieger, Lacy H. Hunt, Milton L. Rock, Edward H. Rosen, Anthony J. Scirica,

James H. Shacklett, III, Edna S. Tuttleman, James A. Williams

## **BOARD OF TRUSTEES - EXECUTIVE SESSION (TRUSTEES ONLY)**

The Trustees met in Executive Session to receive a briefing on personnel and real estate matters.

## **EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES - PUBLIC SESSION**

### **Recommendations for Action**

1. Fringe Benefits

On motion duly made and seconded, the Executive Committee of the Board of Trustees accepted the report and recommendation of the Executive Compensation Committee regarding employee fringe benefits and compensation.

2. Election of Law Foundation Directors

On motion duly made and seconded, the Executive Committee of the Board of Trustees elected the following individuals as "appointive directors" to the Board of Directors of the Law Foundation to fill the terms as indicated: 1996 - 1999: Edward Kassab and Isadore A. Shrager, 1997 - 2000: Francis J. Catania and Paul A. Dandridge, 1998 - 2001: Clifford S. Green and Anthony J. Scirica.

## **BOARD OF TRUSTEES - PUBLIC SESSION**

### **INVOCATION**

The Invocation was given by Trustee Daniel H. Polett.

### **Approval of Minutes**

On motion duly made and seconded, the Minutes of May 12, 1998, were approved as distributed.

**President's Report to the Board of Trustees      (FINAL)**  
**June 25, 1998**

A year ago, the Board adopted Strategic Initiatives with a three year "timeline" of actions aimed at repositioning Temple University to become an outstanding institution in a radically changing current and future environment for higher education in the region, nation and world.

I can report today that the University Community has responded remarkably well to this challenge, and we're on schedule to complete this transition by July 1, 2000.

The Six Strategic Initiatives ("SI"), you will recall, are:

**SI #1: Repositioning Temple as a Regional University**

**SI #2: Reinvigorating and Transforming Temple's Flagship  
Main Campus into a Residential Community of  
Scholars -- "Temple Town"**

**SI #3: Preserving Temple's Academic Excellence as a Public Research University with Outstanding Graduate and Professional Education; or, as some prefer, Preserving Temple's Status as a Carnegie I University**

**SI #4: Undergraduate Admissions**

**SI #5: Responding to Students with Simplified Systems and Responsive People**

**SI #6: "The Plan to Renew Temple's Mission" and Increased Productivity; Financial Stability and Restraint; Tuition Policies and the State's Annual Appropriation; Fund-Raising.**

At the next meeting of the Board (on October 13), I will present a comprehensive report on Strategic Initiatives. Today's report will be briefer, selective and focused primarily on today's agenda. For those keeping score, 28 of 30 specific initiatives identified for 1997 (see SI, pages 12-13) were achieved, and we're on course for 1998 and 1999.

**I.**

Four "industries" are driving our economic future. They are: Tourism, Technology, Health Care, and the Global Economy. They're not fads. They are long-term growth areas with jobs for the future. Temple is repositioning itself to respond effectively to these four areas in its educational programs and research.

Of three major educational initiatives timed for 1998, two involve Tourism and Technology.

The new School of Tourism was approved on May 12. A new College of Science and Technology is before you today for approval. Both schools would become operational next week.

A possible reorganization of Temple's considerable resources and educational programs in the Health fields will be considered in 1999.

That leaves the Global Economy -- the fourth growth field for the next decade. I'm pleased to report that Temple has moved towards the front of the university line in those developments, primarily through the strong leadership of Vice President Bob Reinstein and Dean of Business & Management Moshe Porat and their faculties.

To highlight the globalization of education, I'd like Vice President Bob Reinstein, along with Trustees Ed Kassab, Lewis Gould and Nelson Diaz, to describe a recent trip to Tokyo, Seoul and Beijing. This will highlight the respect for Temple University's international educational programs at the highest level of three nations. Photographs taken by Trustee Diaz afford a backdrop. [VP Reinstein gave his report.]

## II.

During this past year, the Board's Strategic Planning Committee, chaired by Dan Polett, and Task Forces led by Trustees Ed Rosen and Ed Kassab, respectively, have played a key leadership role. Faculty members, led by Senate President Don Walters, have afforded perspective and helped energize the debates. Student and alumnae(I) leaders have contributed. And the leadership of Acting Provost Corrinne Caldwell, Tyler Dean Rochelle Toner, Tourism Professor Betsy Barber, Executive Vice President Jim White, CFO Marty Dorph, Vice President and Dean Dick Englert, Vice President Art Papacostas, and Presidential Assistant Professor Kyriakos Kontopoulos has been exceptional throughout this process. The staff work has also been outstanding.

Now, for the issues before us.

### 1. Moving Tyler from Elkins Park to Main: SI #3 and #2

This matter, understandably, has engendered passion and beautiful artistic expression, especially when first recommended last year by Provost England. Since then, with some notable exceptions, the discussion has turned to how best to preserve Tyler Art as an excellent and affordable part of the University.

Summarizing the Task Force's and President's Recommendations: the goal is to insure that Tyler remains an outstanding art school well into the 21st century, and to do so in a cost-effective manner which benefits Tyler and the rest of the University.

The proposed move, we believe, will benefit Tyler students educationally and culturally by becoming physically part of this outstanding, comprehensive university, while preserving

**Tyler's unique identity as an art school on Main.**

**The move will, by the new proximity and synergism, also benefit Temple's other fine arts and performing arts students, faculty and programs in Music, Theater and Dance.**

**The move will help enrich the education and culture of 25,000 Temple students, faculty, staff and alumni(ae) already on Main, and reap benefits for members of the larger Philadelphia community.**

**The move also makes sense financially, from both the capital investment and annual operating standpoints.**

**However, the move would disappoint many alumni(ae) and students whose experiences with Tyler were overwhelmingly in Elkins Park. Art is created in all of life's venues and teaching is peripatic, but infatuation or nostalgia about a familiar physical venue often blurs those truths.**

**Change is always difficult to achieve, and to accept. The question is not what's popular but what's right to insure an excellent art school well into the future and one that benefits the entire university.**

## **2. Welcoming the Temple University School of Podiatric Medicine: SI, #3**

**The merger of the Pennsylvania College of Podiatric Medicine into the University as Temple's fourth professional school, approved on May 12, is effective on July 1. Podiatry joins Law, Dentistry, and Medicine, and the four catapult Temple University to #1 nationally in first-professional (post-college) students at a public university, exceeding Michigan, Ohio State and Minnesota Universities.**

**The research potential of Podiatry, as part of the Health Sciences Center and in collaboration with the University's newly formed College of Science and Technology, is excellent.**

**I congratulate Senior Vice President Leon S. Malmud for his imaginative and effective leadership in this effort, and we also owe Dick Englert another vote of thanks for accepting the responsibilities as the Acting Chief Administrative Officer on July 1 and until a Dean is appointed. We expect that won't be a long time because the Dean's Search Committee, chaired by Pharmacy Dean Peter H. Doukas, appears to be on schedule for an early Summer report to the President.)**

## **3. Reorganizing Arts and Sciences [CAS]: SI, #3**

**After fifteen months of discussion and lively debate, the Board has before it today the recommendation of its Education Policies Committee to reorganize the College of Arts and Sciences into two colleges. In this process, the Board benefitted from recommendations,**

suggestions and the perspectives of faculty including a presentation to E.P.C.

o The new College of Science and Technology [CST]

For Temple to maintain its "Carnegie Research I University" profile (or similar appellation) in the future, we believe an organizational model different than CAS is needed -- one that focuses new human and material resources directly on science and technology, with resulting synergies from interdisciplinary research and teaching.

CST's focused efforts would span: maintenance of the Carnegie Research I University status; major improvement in undergraduate science education in all sciences and technologies, including the educational experience for all undergraduate majors; selective addition of highly qualified, funded researchers as part of Centers such as biotechnology/biomedical sciences, neuroscience, materials science, computer science and information technology; establishment of a center for science education; rehabilitation of all science laboratories and buildings. The College of Engineering would also be included as a "college" within the purview of CST.

A distinguished scientist would be named Acting Dean on July 1, and with the faculty and Provost, the Acting Dean would map out an ambitious agenda for CST.

o The College of Liberal Arts [CLA]:

The other parts of CAS (humanities, social sciences, psychology) will continue as the College of Liberal Arts led by Dean Carolyn Adams with a renewed commitment to the liberal education of our students.

4. The new Temple University School of Tourism:      SI, #3

The Board's decision in May to establish a School of Tourism is significant as another well-considered response to long-term changes in the market. Tourism is the world's #1 industry, and will soon become Pennsylvania's #1 industry.

The School of Tourism becomes effective on July 1.

A blue-ribbon Search Committee has been organized to identify and recommend candidates for the pioneering Director.

The Director and faculty will be challenged to select those areas of tourism that promise the greatest opportunities for students and for faculty research benefitting this international industry.

New funds for the School of Tourism initially will come from "The Plan to Renew Temple's Mission" endowment.

**5. Undergraduate Admissions:      SI, #4**

One of the Strategic Initiatives, you will recall, is "undergraduate admissions." Implementation is on schedule, in quality and quantity.

o For Fall 1997: The plan was for a decrease from 1996 of -5% in new UGs: 4,333 to 4,117 freshmen and transfers). The actual change was an increase of +2.5%, to 4,418.

o For Fall 1998: The plan was for +10% increase over Fall 1996 of new Ugs 4,117 to 4,529 (freshmen and transfers). As of June 24, 1998, 4,531 new UGs are expected.

The quality of the entering classes, by objective criteria, has also increased as planned.

**6. Undergraduate Retention:      SI,    #5 and #3**

"Retention" of matriculated Undergraduates has increased by more than 2%. This is encouraging news. An additional increase of 1% is projected for Fall 1998.

**7. Total Matriculated Undergraduates at Temple    SI, # 5 and #3**

If, as expected, the "retention" rate increases by another 1% for Fall 1998, and the "new admissions" come in as projected:

The matriculated Undergraduate Student Body at Temple University will increase by 2% over last year (15,337 versus 15,075).

**8. "Temple Town" and some Main Campus projects:    SI, #2**

With the transition of Main into a residential community of scholars and in collaboration with our neighbors, "Temple Town" is taking hold.

Many projects are coming on line in 1998 and 1999. Another major new privately-financed project in "Temple Town" is expected to be announced by Mayor Rendell later this year, and discussions for a Hotel and Conference Center on Temple property Broad Street are continuing.

The 1998-99 projects include:

o The Tuttleman Learning Center: scheduled to open in June 1999

o New Student Residence Hall: scheduled to open in September 1999

- o New Student Fieldhouse: scheduled to open in May 1999**
- o Barnes and Noble in Vivacqua Hall at The Apollo of Temple: scheduled to open in late December 1998**
- o Restaurant in I.B.C. Student Recreation Center (next to Vivacqua) at The Apollo of Temple: scheduled to open in November 1998**
- o "The Entertainment, Community & Education Center" (Part 6, at The Apollo of Temple): final design expected by Fall, and scheduled to open in June 1999**
- o Park Mall Redevelopment into mixed use, retail and restaurants, office, apartments, and a Bed and Breakfast: Fall 1999 opening appears feasible.**

## **9. The University's Financial Performance in 1998-99**

**SI, #6**

**For the sixteenth consecutive year, the University has operated with a balanced budget.**

### **III.**

**I would like to thank the students, faculty, staff, and graduates for helping make this past year an intellectually exciting and educationally good year. And to the members of this Board of Trustees who volunteer their efforts and expertise on behalf of a university, who do so with a selflessness and commitment to the University's noble mission that is a standard for all of us, and who are entrusted with the long term well-being of the University: thank you, and congratulations.**

**[Following the President's Report, the Board of Trustees approved all of the recommendations]**

Mr. Fox commented that the list of items just gone through in the President's Report is an amazing tribute to the leadership of President Liacouras and the leadership of all the faculty, staff and administration in making it happen. He said that it is not the Trustees, but is President Liacouras and the others who work with him at the University; the Board reviews, advises and consents. The Apollo of Temple is a testament to Peter J. Liacouras. It was his dream and he persevered. Mr. Fox said that The Apollo of Temple has changed what Temple University is perceived to be by the people of Philadelphia.

Mr. Fox stated that we all should feel very good about where we are today. It is never easy at Temple University; we are not the fat cats. We are a university dedicated to enhancing the educational opportunities of students who might not have gotten there otherwise. He said that he personally feels good about what happened at Temple University over the last years and



congratulated the Board, the President and the staff for making it happen.

The Board applauded.

## **REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES**

Committee on Educational Policies - Isadore A. Shrager, Chairman

### 1. Consideration for Tenure

On motion duly made and seconded, the Board of Trustees, pursuant to the procedures outlined in the Temple University Faculty Handbook, approved the recommendation of the Educational Policies Committee and the President, regarding the granting of faculty tenure. (The list of those recommended for tenure is on file in the Office of the Provost.)

Prior to the Board's consideration of the remaining Educational Policies Committee recommendations, Professor Donald L. Walters, President of the Faculty Senate made the following remarks regarding the recommendations on the reorganization of the schools and colleges.

Professor Walters stated that since March 31, 1997, much effort has gone into the analysis first brought forward by Dr. England. The Faculty Senate requested and received an extension of time to further consider the recommendations through a process that culminated in a meeting of the University Faculty Senate on May 19, 1998. In that meeting discussions took place which led faculty to recognize the need for many of the changes being proposed.

The actions of the Faculty Senate are set forth in a letter from Dr. Walters to President Liacouras dated May 22, 1998. The letter was distributed to Trustees as Agenda Reference 3b.

Dr. Walters expressed appreciation to the Deans, Acting Provost Caldwell and other members of the administration for working with the Faculty Senate through this process.

Mr. Fox thanked the Faculty Senate for their help in this process.

### 2. Moving Tyler School of Art from Elkins Park Campus to the Main Campus

On motion duly made and seconded, the Board of Trustees voted unanimously, upon the recommendation of the Educational Policies Committee, to accept the President's recommendation endorsing the Tyler Task Force's recommendation, and authorized the officers to take all necessary and appropriate actions to move the Tyler School of Art from the Elkins Park Campus to the Main Campus by the 2000-2001 academic year in accordance with the President's recommendation, including explicitly and without limitation the condition that all necessary approvals

are obtained to acquire and use the full block bordered by 11th Street, Berks Street, Warnock Street, and Montgomery Avenue as part of a "mini-campus" for the School.

3. Reorganization of the College of Arts and Sciences into Two New Colleges

On motion duly made and seconded, the Board of Trustees voted unanimously to approve the recommendation of the Educational Policies Committee and authorized the officers to reorganize the College of Arts and Sciences into two new colleges, effective July 1, 1998, designated as the "College of Science and Technology," including the College of Engineering as a college within the College, and the "College of Liberal Arts".

4. Discontinue the College of Health, Physical Education, Recreation and Dance

On motion duly made and seconded, the Board of Trustees voted unanimously to approve the recommendation of the Educational Policies Committee and authorized the officers to discontinue the College of Health, Physical Education, Recreation and Dance, effective July 1, 1998, and move and/or change reporting relationships of the departments in the College as follows:

- Move Department of Sports Management and Leisure Studies to the new School of Tourism and Hospitality Management, in accordance with the Board's action on May 12, 1998.
- Move the Department of Physical Education to the College of Education.
- In 1998-99, the Department of Dance will report administratively to the Provost through the dean of the Esther Boyer College of Music.
- In 1998-99, the Department of Health Studies will report administratively to the Provost in consultation with the Dean of the School of Social Administration.

5. Move Department of Communications Sciences from the School of Communications and Theater to the College of Allied Health Professions

On motion duly made and seconded, the Board of Trustees voted unanimously to approve the recommendation of the Educational Policies Committee and authorized the officers to move the Department of Communications Sciences from the School of Communication and Theater to the College of Allied Health Professions, effective July 1, 1998.

6. Reporting Relationship for Architecture

On motion duly made and seconded, the Board of Trustees voted unanimously to approve the recommendation of the Educational Policies Committee and authorized the officers to change the reporting relationship of the Architecture component of the Architecture, Landscape Architecture and Horticulture Program, so that for 1998-99, Architecture will report administratively to the Provost in consultation with the Dean of the Tyler School of Art, while Landscape Architecture and Horticulture will continue reporting administratively to the Dean of Temple University Ambler.

Executive Committee - Howard Gittis, Chairman

7. Tentative University Budget for 1998-1999

Vice President Dorph informed the Trustees that, because our enrollment came in at only a 2.5% decline, we will end the year with no use of the Quasi-endowment and a surplus of about \$945,000.

He pointed out that the Tentative University Budget for 1998-1999 (Budget) is in the format of the proposed reorganization. Over all, the Budget increases by about 2.5%-2.75%, depending on Practice Plan accounting. The over all Budget is balanced with an assumed use of \$6.6 million of the Quasi-endowment, \$3 million of which is proposed to meet University contingencies. The other \$2.3 million is for one-time expenditures, and the remaining \$1.3 million is for the need to become year 2000 (Y2K) compliant.

President Liacouras thanked Vice President Dorph, who chairs the University Budget Review Committee, a committee composed of all officers, except the President, and three faculty members. The President said that this Budget is primarily the result of that Committee's hearings and deliberations.

President Liacouras said that Vice President Dorph is an exceptional leader of persons who do not necessarily agree and thanked him again for his leadership.

On motion duly made and seconded, the Board of Trustees voted unanimously to adopt a Tentative University Budget for 1998-1999, as set forth in Highlights of the University's Tentative Budget for 1998-99, June 25, 1998, which is attached as SUPPLEMENT I to the official copy of these Minutes on file in the Office of the Secretary.

Committee on Student Affairs - Clifford Scott Green, Chairman

8. Tuition Schedule for 1998-1999

On motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Student Affairs voted unanimously to approve the Proposed Tuition Rates for 1998-1999, as set forth in Temple University 1998-99 Tuition Schedule Fall, Spring, First Summer Session, Second Summer Session, which is attached as SUPPLEMENT II to the official copy of these Minutes on file in the Office of the Secretary.

9. General Activities, Computer and Technology, Student Health

Services and Student Recreation Fees for 1998-1999

On motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Student Affairs, voted unanimously to approve the General Activities, Computer and Technology, Student Health Services and Student Recreation Fees for 1998-1999, as set forth in SUPPLEMENT II to the official copy of these Minutes on file in the Office of the Secretary.

10. Formal Designation of Student Recreation Fund as Restricted Quasi-Endowment

On motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Student Affairs and pursuant to the Board's action on June 26, 1997, voted unanimously to authorize the officers to establish a restricted quasi-endowment fund entitled Student Recreation Quasi-Endowment Fund, to be funded with uncommitted revenues from the Student Recreation Fee and with withdrawals to be made to fund student recreation activities, programs and facilities upon the recommendation of the Student Recreation Board, as set forth in SUPPLEMENT III to the official copy of these Minutes on file in the Office of the Secretary.

Committee on Campus Planning and Plant Management - Louis J. Esposito, Chairman

Mr. Esposito commended and paid tribute to the people who represent the faculty, management and campus planning program. He said they have done wonders with this campus.

The Board applauded.

**Recommendations for action:**

11. Old Medical School Asbestos Removal

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to proceed with the asbestos removal project in the Old Medical School at a cost not-to-exceed \$420,000, with the Funding and Financing Sources being the Plant Development Fund.

12. Lease Amendment for Marlton, New Jersey Sports Medicine Group

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to enter into a fourth amendment to lease for the continued occupancy of Suite 104, One Greentree Center, Marlton, New Jersey, by the Departments of Orthopedics and Diagnostic Imaging for a cost not-to-exceed \$858,264, with the Funding Source being Practice Plan Revenue.

13. Sub-lease from Temple Physicians, Inc. - 9331 Old Bustleton Avenue

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee that the officers authorize a five-year lease agreement between Temple University School of Medicine and Temple Physicians, Inc. for a 5023 square foot space at 9331 Old Bustleton Ave., to be used for the delivery of Orthopedic and Sports Medicine services and for a newly established Arthritis & Joint Center, with rent and utility costs not-to-exceed \$431,400 (\$86,280 annually), with the Funding Source being Practice Plan Revenue.

14. Sale of 207 West Union Avenue

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to sell 207 W. Union Avenue, Bound Brook, New Jersey, for a price no less than \$145,000 less closing costs.

15. Intensive Outpatient Program

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to approve costs associated with leasing approximately 7,000 square feet at 3141 Germantown Avenue, installation of telecommunications equipment and the purchase and relocation of new and surplus office furniture and equipment for a cost not-to-exceed \$106,200, with the Funding Sources being Psychiatry's Practice Plan and Psychiatry's IOP Contract.

16. Advanced Academic Technology Expenditures for 1998-99

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to proceed with the purchase and installation of computer and other technology equipment in an amount not-to-exceed \$8,000,000, with the Funding and Financing Sources being the Plan to Renew Temple's Mission, Computer & Technology Fee, VP for CIS "10" Fund Budget and Technology Quasi-Endowment.

17. New Alumni/ae Development Information System

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to proceed with the purchase and installation of an Alumni/ae Development Information System in an amount not-to-exceed \$625,146, with the Funding Source being the Campaign for Temple Budget and the Financing Source being the Plant Fund.

Temple Educational Support Services, Ltd., Edward H. Rosen, Chairman

**Report for Information:**

18. Trustees' Visit to TUJ Graduation, Temple University Korea, and

Temple University China  
(Messrs. Kassab, Gould, Diaz)

This Report was given by Robert J. Reinstein, Vice President and Dean of the School of Law.

Mr. Reinstein reported that the University's involvement in international programs began 30 years ago, saying that we were at the forefront of universities in providing opportunities of study abroad for our own students and also for educational exchanges for students abroad. He thanked Chancellor Marvin Wachman, who founded Temple University Japan when he was President of the University. Mr. Reinstein stated that Dr. Wachman also made the initial overtures in China with the awarding of an honorary degree to President Deng.

Another of the University's major international programs is in Rome, Temple University Rome. Mr. Reinstein said that the program experienced a record enrollment this year, 150 students in the Fall and 170 in the Spring and said that enrollments next year are expected to be 10% higher than they were this year.

Mr. Reinstein said that the School of Law offers a Summer program at the Rome Campus. In addition to the Rome Summer program, the Law School offers programs in Athens and Tel Aviv. The School of Communications and Theater offers a program in London, and the School of Business and Management offers programs in Paris, Ghana, Rome, London and Japan.

Mr. Reinstein showed slides of Temple University Japan (TUJ), including slides of this year's commencement. The program was founded in 1982. Two hundred students received Temple University Japan degrees in Arts and Sciences, Teaching of English as a Second Language and in Law. Five Ph.D.'s were also awarded.

Mr. Reinstein told the Board that Temple University Japan is physically located in down town Tokyo, and the program is operated without a Japanese partner. Enrollments have increased; the Corporate Education Program is doing very well, and the graduate programs are strong. Also, an Executive MBA is offered at TUJ.

Mr. Reinstein reported that Temple University Japan is presenting a balanced budget. The budget being presented today is now balanced, this since the document was distributed to Trustees.

After attending Commencement at TUJ, the delegation of Trustees and administrators went on to Korea. Temple has 300 alumnae/I in Korea, about 100 of whom are professors at Korean universities. Many of these alumnae/I are graduates from what is now the Esther Boyer College of Music. In fact, Mr. Reinstein said, some of the them gave a concert in honor of President Liacouras.

The University has begun one program in Korea, a Corporate Education Program for employees of City Bank and Motorola. Plans to institute some of the TUJ programs in Korea were put on hold because of the condition of the Korean economy. Mr. Reinstein reported that a fairly large number of Korean students are enrolled on our Philadelphia campus.

The University delegation next traveled to China for an audience with the President of China, and for that visit, the delegation was joined by Drs. Niu and Tuan, retired Temple professors. Ms. Adelaide Ferguson, Assistant Dean of the School of Law, was also a member of the delegation. Mr. Reinstein thanked Ms. Ferguson for all of the work she has done in supervising the international programs.

Mr. Reinstein reported that the Law Program in China will be the first of its kind and said that the President of China was very impressed with our program. The University gifted the President of China with pieces of art created by the students at the Tyler School of Art.

The program offered in China will be an MA in Law with a focus on American and International law. It will be offered at the down town campus of the China University of Political Science and Law (CUPSL).

President Liacouras said that this program in China would not have gotten to first base without the leadership of Robert J. Reinstein.

**Recommendation for Action:**

19. Temple University Japan Operating Budget FY 1998-1999

On motion duly made and seconded, the Board of Trustees, upon the recommendation of the Board of Directors of Temple Educational Support Services, Ltd., (6/19/98) approved the Temple University Japan Operating Budget FY 1998-1999, as set forth in Temple University Japan 98-99 Budget Draft, 5/7/98, SUPPLEMENT IV to the official copy of these Minutes on file in the Office of the Secretary.

Board of Directors - Temple University Health System, Inc., Howard Gittis, Chairman

**Recommendations for Action:**

20. Temple University Health System, Inc. (TUHS), Tentative Budget 1998-1999

Recommendation: That the Board of Trustees accepted the recommendation of the Temple University Health System, Inc., Board of Directors and approve the TUHS Tentative Budget 1998-1999 as given in AGENDA REFERENCE 20.

**The recommendation regarding the Temple University Health System, Inc. (TUHS) Tentative Budget 1998-1999 was tabled.**

21. Authorization to Temple University Health System, Inc. (TUHS) to include Temple University School of Podiatric Medicine in the Compliance Plan for Billing of Medical Services to Governmental Health Plans

On motion duly made and seconded, the Board of Trustees approved the recommendation (6/24/98) of the Board of Directors of Temple University Health System, Inc. (TUHS), and authorized the Board of Directors of TUHS to include the Temple University School of Podiatric Medicine in the compliance plan for the billing of medical services to all governmental health plans, with the same responsibilities and annual reporting obligations as set forth in the resolution of the Board of Trustees of June 27, 1996.

### **Report for Information**

22. Report on Billing Compliance Plan

The captioned Report was received as distributed in Agenda Reference 22.

23. **ANNOUNCEMENT AND RATIFICATION OF PREVIOUS BOARD ACTION**

**On motion duly made and seconded, the Board of Trustees ratified the following action taken during the Conference Call of the Executive Committee on 6/12/98, all Trustees having been invited to participate.**

Approval of the Acquisition of Episcopal Hospital

Recommendation: That the Executive Committee, acting on behalf of the Board of Trustees, upon the recommendation of the Board of Directors of Temple University Health System, Inc. (6/12/98), approve the Resolution attached as AGENDA REFERENCE 23, and authorize the acquisition of Episcopal Hospital by Temple University Health System, Inc., on the terms and subject to the conditions of the Acquisition Agreement and the Contribution and Indemnity Agreement.

### **OLD BUSINESS**

24. Merger of PCPM Retirement Plan into Basic Tax-Sheltered Annuity Plan of the University

On motion duly made and seconded, the Board of Trustees, pursuant to its action on March 10, 1998, and May 12, 1998, approved the merger of the Pennsylvania College of Podiatric Medicine Defined Contribution Retirement Plan into the Basic Tax-Sheltered Annuity Plan of the University, effective as of July 1, 1998, as more fully set forth in the Resolutions of the Board of Trustees of Temple University - Of The Commonwealth System Of Higher Education, SUPPLEMENT V to the official copy of these Minutes on file in the Office of the Secretary.

25. Transfer of PCPM Accounts and Signature Authority

On motion duly made and seconded, the Board of Trustees approved the Resolution of the Board of Trustees of Temple University - Of The Commonwealth System Of



Higher Education, SUPPLEMENT VI to the official copy of these Minutes on file in the Office of the Secretary, and authorized the officers to execute any and all documents to effectuate the transfer of the PCPM Accounts to the University.

#### **ADJOURNMENT**

On motion duly made and seconded, the meeting of the Board of Trustees was adjourned at 4:20 P.M.