

**MINUTES**

**The Board of Trustees**

**Temple University - Of The Commonwealth System of Higher Education**

Tuesday, December 8, 1992  
3:00 P.M., Feinstone Lounge, Sullivan Hall  
Park and Berks Malls

**Attendance:**

Voting Members - Richard J. Fox, Chairman; Harry P. Begier, Francis J. Catania, John J. Contoudis, Theodore Z. Davis, Louis J. Esposito, Lewis F. Gould, Eleanor S. Hofkin, D. Donald Jamieson, Irving K. Kessler, Peter J. Liacouras, Joseph W. Marshall, III, R. Anderson Pew, Daniel H. Polett, Milton L. Rock, Edward H. Rosen, Anthony J. Scirica, Isadore A. Shrager, Francis R. Strawbridge,

being a quorum of the Board of Trustees

Ex Officio Trustee - Charles Fuget (representing Secretary of Education, Donald M. Carroll)

Ex Officio Participants - Mark H. Haller (Faculty), Leonard Mellman (Alumni)

Honorary Life Trustees - William L. Rafsky, Murray H. Shusterman

Invited Guests - Faculty - Glenn F. Bengel, Boris Iglecicz, Thomas Marino, Peter A. Tasch

Students - Colin Hall, Bryce E. Weatherly

Administration and Staff - James C. Bausman, Jr., Steven R. Derby, James W. England, Jay Falkenstein, Jack E. Freeman, Thomas R. Freitag, C. Robert Harrington, Robert Lux, Leon S. Malmud, Rosalind Meyers, Jesse Milan, Timothy O'Rourke, Arthur C. Papacostas, David V. Randall, A. Kent Rayburn, Robert S. Reinstein, Laurent J. Remillard, Valaida S. Walker, James S. White, Beverly L. Breese

General Counsel - Peter Mattoon

University Counsel - George E. Moore

Voting Members Absent - William H. Cosby, Jr., Paul A. Dandridge, Peter D. DePaul, Robert C. Donatucci,

Howard Gittis, Clifford Scott Green, Judith E. Harris,  
Lacy H. Hunt, Brian J. O'Neill, William W. Rieger,  
Anthony Hardy Williams, James A. Williams,  
Walter E. Williams, Clare L. Wofford

Ex Officio Participant Absent - Fabio Polanco (Student)

Prayer was offered by Mr. Daniel Polett.

Mr. Fox welcomed Commissioner Charles Fuget and Honorary Life Trustees William Rafsky and Murray Shusterman. He introduced the faculty and student guests.

President Liacouras did not give a report at this meeting.

#### REPORTS AND RECOMMENDATIONS FOR ACTION

1. Approval of Minutes - Regular Meeting of October 13, 1992

The captioned Minutes were approved as distributed.

#### Executive Committee Report and Recommendation for Action

Mr. Fox called attention to the Report of the Executive Committee (Agenda Reference 2).

2. Borrowing Authority - 1/1/93 - 3/31/93

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Executive Committee (11/19/92) that the officers be authorized to borrow for operating purposes of the University \$30 million, on terms which the officers believe best for the University, such authority to cover the period from January 1, 1992, through March 31, 1993.

3. Audit Committee Report

Mr. Begier called attention to the Report of the Audit Committee (Agenda Reference 3).

4. Athletics Committee Report

Mr. Pew called attention to the Athletics Committee Report (Agenda Reference 4).

He noted that the University has some outstanding athletics teams. The most outstanding team effort was by our Women's Fencing Team. It had a record of 17-1 and won the 1992 NCCA Women's Fencing Championship. In golf, we finished first in the Atlantic 10. In Men's Gymnastics our record is 13-3 and we are

ECAC Division I Gymnastics Team champs. In the overall NCAA rankings, we finished ninth. In Women's Field Hockey we won the first Atlantic 10 Conference title with a record of 12-5-2. In Women's LaCrosse we finished 11-5 and ranked in the top six in NCAA Division I. Men and Women's Crew continue to perform well. In Men's Crew we won the Dad Vail Regatta nine times in the last ten years. In Women's Crew, we took first place at the Murphy, Kerr and Bergen Cup Regattas.

The Athletics Committee met on December 7th and received a report on the football program. There was also a discussion of impending NCAA legislation which will be considered at the NCAA Annual Convention.

5. Business and Finance Committee

The Business and Finance Committee meets jointly with the Executive Committee. Its report is found in Agenda References 1 and 5.

6. Campus Planning and Plant Management Committee

Judge Jamieson called attention to the report of the Campus Planning and Plant Management Committee (Agenda Reference 6) and the recommendations for action contained in Items 7, 8, 9, 10, and 11.

President Liacouras explained that these items were being brought directly to the Board because the next meeting of the Joint Committee would not be held until late January, 1993.

7. Health Sciences Center - Starcam Upgrade with MAC Interface

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of Campus Planning and Plant Management Committee (12/4/92) that the officers be authorized to purchase the Starcam Upgrade with MAC interface to complete the implementation of the clinical instrument network system in the Nuclear Medicine Department at the Hospital at a cost not-to-exceed \$64,000, as authorized in the 1992-93 Hospital Budget, with the funding source being Hospital excess of Revenues over Expenses and the Financing Source being Equity or Leasing.

8. Health Sciences Center - Addition of Two Laminar Air Flow Rooms to Bone Marrow Transplant Unit

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (12/4/92) that the officers be authorized to proceed with the purchase and installation of two additional laminar air flow rooms in the Bone Marrow Transplant

Unit at a cost not-to-exceed \$300,000, as authorized in the 1992-93 Hospital Budget, with the Funding Source being the Hospital Excess of Revenues over Expenses and the Financing Source being the Hospital Current Invested Cash.

9. Amendment to Recommendation Regarding Health Sciences Center - Coronary Intravascular Ultrasound

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (12/4/92) to approve the amendment which increases the cost in the recommendation that the officers be authorized to purchase an Intravascular Ultrasound at the Hospital at a cost not-to-exceed \$70,000 (originally approved by the Campus Planning and Plant Management Committee on 11/6/92 and the Joint Executive and Business and Finance Committee on 11/19/92), to a cost not-to-exceed \$85,000, as authorized in the 1992-93 Hospital Budget, with the Funding Source being the Hospital Excess of Revenues over Expenses and the Financing Source being the Hospital Current Invested Cash.

10. Renovation of East Hall and Installation of Fire Resistant Doors in Cooney Apartments

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (12/4/92) that the officers be authorized to renovate East Hall (Ambler Campus), and install fire resistant doors in all our Cooney Apartments (Main Campus) at a cost not-to-exceed \$256,000, with the Funding Source being the University Housing Renewal and Replacement Fund.

11. Rock Hall Renovations

Mr. Pew noted that these renovations will take place only to the extent of funding available.

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (12/4/92) that the officers be authorized to proceed with negotiations with two low bidders to achieve a construction contract for the renovation of Rock Hall, the terms and conditions of which shall be subject to approval by the officers and University Counsel, at a construction cost not-to-exceed \$2,946,400 and a total project budget not-to-exceed \$4,000,000, with the funding Source being the Plant Development Fund and the Financing Source being the 1991 Bond Issue: \$2,200,000; Private Gift: \$1,300,000 and Proceeds from New School Funds: \$500,000.

12. Development Committee

Mr. Fox reported that he and Howard Gittis, Chair of the Development Committee, have been meeting with members of the Board in an effort to enlist Board support for the endeavor to secure funds necessary to match the State's funding for the new Recreation and Convocation Center and the new classroom building. He is asking members of the Board to do what they can to support this effort. He and Mr. Gittis have already had some significant results. He thanked those who have already made a commitment to the fund.

13. Educational Policies Committee

Mr. Shrager called attention to the report of the Educational Policies Committee (Agenda Reference 12). President Liacouras asked Provost England to tell the Board about the Proposal to Create Learning Communities at Temple University.

Dr. England reported that, as a result of the review of the Core Curriculum last year, it was evident that it was a very creative curriculum. We need to address, however, the way we teach students and the way they come to relate to the University. Our retention rate, although better than most other large public universities, is not very good.

Research on why students are successful indicates that it has to do with the experience in their first year of college. If we can do something to make that student bond with us, we will be better able to keep that student and thereby increase our retention rate.

The Learning Communities Proposal takes a freshman class and breaks it into small groups. The groups will certainly be no larger than 100, and preferably in the range of 25 or so and will be focused around the academic interests of the students in the group. The group will be provided resources for curriculum development and community building activities, and the students will come to see the University through the channel of these learning communities.

We hope to bring curricular counseling and academic advising to the students. The goal is to keep the groups together through the four years at the University. The group will be block scheduled for at least three of the four courses in the freshman year. We hope the students will experience the kinds of relationships with faculty that students at non-large universities experience.

Dr. England said our greatest challenge will be to find resources so that we can meet the faculties' interest in participating in this program. He mentioned that a foundation is

looking favorably upon the proposal.

Mr. Rosen asked how this will be presented to the students. Dr. England said we will try to use this as an element of student recruitment. We will develop a brochure that will describe the program and give instruction on the process of enrollment. The intent is to mail the brochure with the letter which informs the student of admission to the University.

Mr. Shrager noted that the members of the Educational Policies Committee were very enthusiastic about this program. Mr. Fox added that it is a very exciting program and does fill a major need at the University.

14. Employee Relations Committee

Mr. Kessler called attention to the report of the Employee Relations Committee (Agenda Reference 13).

15. Board of Governors

Mr. Polett called attention to the report of the Board of Governors (Agenda Reference 14). He remarked that the Hospital continues to do well and ran considerably ahead of budget in September and October. Preliminary numbers for the month of November indicate that the Hospital will stay within budget for the month.

16. Committee on Trustees

Mr. Shrager called attention to the report of the Committee on Trustees (Agenda Reference 15).

REPORT OF THE OFFICERS

17. Treasurer's Report

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation that the list of gifts received for the Quarter ended September 30, 1992; grants and contracts awarded between July 1, 1992 and September 30, 1992, and the purchases and sales of securities for the First Quarter Fiscal Year 1993, be accepted.

18. Secretary's Report

On motion duly made and seconded, the Board of Trustees voted to approve the presentation of degrees-in-course dated January 29, 1993, to candidates approved by the appropriate academic committees of the faculty.

NEW BUSINESS

19. School of Law Board of Visitors

Mr. Fox reported that the School of Law Board of Visitors had its first meeting. He congratulated Dean Reinstein and Judge Scirica, Chair of the Board of Visitors. The School of Law Board is the first of fourteen Boards of Visitors to be established. We hope that all will be established by the end of the next school year. We cannot establish Boards in some colleges until deans searches are completed.

ADJOURNMENT

The meeting of the Board of Trustees was adjourned at 3:35 P.M.