

MINUTES

The Corporation of Temple University

Temple University - Of The Commonwealth System of Higher Education

Tuesday, October 11, 1988

2:55 P.M., Feinstone Lounge, Sullivan Hall,
Park and Berk Malls

Attendance:

Members - President Peter J. Liacouras, presiding officer;
Nicholas A. Cipriani (elected today), Patricia J. Clifford,
Louis J. Esposito, Chaka Fattah, Richard J. Fox,
Lacy H. Hunt, D. Donald Jamieson, Irving K. Kessler,
R. Anderson Pew, Milton L. Rock, Edward H. Rosen,
Anthony J. Scirica, Isadore A. Shrager, Murray H. Shusterman,
Francis R. Strawbridge (elected today)

being a quorum of the Corporation

Administration and Staff - Laurent J. Remillard (elected
today), Steven R. Derby, Martin Goldberg, Leon S. Malmud,
Robert G. Scanlon, H. Patrick Swygert, Michael Jhin,
Kathy Gosliner, William G. Sites, Sandra Featherman,
Beverly L. Breese, William C. Seyler

General Counsel - Peter Mattoon

University Counsel - Robert J. Reinstein

The meeting was opened with prayer by Mrs. Clifford.

ACTIONS OF THE CORPORATION

1. Approval of Minutes, Annual Meeting, October 13, 1987

On motion duly made and seconded, the Minutes of the Annual Meeting of October 13, 1987 were approved as distributed.

2. Election and Re-Election of University Trustees

On motion duly made and seconded, the Secretary was instructed to cast the unanimous ballot of the Corporation for the election, and re-election, of the following individuals to membership on the Board of Trustees as nominated by the Committee on Trustees (6/23/88), to serve for the terms indicated:

For Re-Election

Patricia J. Clifford	(1988-92)
Richard J. Fox	(1988-92)
Howard Gittis	(1988-92)
Henry H. Nichols	(1988-92)

For Election

Nicholas A. Cipriani (1988-92 - Alumni Trustee)
Francis R. Strawbridge (1988-91)

The President welcomed the newly elected Trustees to the Corporation, noting that we have not received word yet from the Commonwealth appointing authorities, but when we do, these appointments will be called to the attention of the Board.

3. Approval of Actions, Officers and Trustees, 1987-88

On motion duly made and seconded, the Corporation ratified, confirmed, and approved the actions during the preceding year of the Temple University Corporation and its officers, and of the Board, and its officers.

There being no further business, the Annual Meeting of the Temple University Corporation was adjourned at 3:05 P.M.

MINUTES

The Board of Trustees

Temple University - Of The Commonwealth System of Higher Education

Tuesday, October 11, 1988

3:06 P.M., Room 200, Sullivan Hall,
Park and Berk Malls

Attendance:

Members - Richard J. Fox, Chairman; Francis J. Catania,
Nicholas A. Cipriani (elected today), Patricia J. Clifford,
Louis J. Esposito, Chaka Fattah, Lewis F. Gould, Jr.,
Lacy H. Hunt, D. Donald Jamieson, Irving K. Kessler,
Peter J. Liacouras, Edward F. Mannino, R. Anderson Pew,
Milton L. Rock, Edward H. Rosen, Anthony J. Scirica,
Isadore A. Shrager, Murray H. Shusterman,
Francis R. Strawbridge (elected today)

being a quorum of the Board of Trustees;

Honorary Life Trustee - Albert (Reds) Pearson

Invited Guests - Faculty - Jenny Schultz, Paul Swann,
William Woodward, Maurice Wright

Students - Jay Messenger, Jim Murphy,
Glenn Sapadin

Administration and Staff - Barbara L. Brownstein, Steven R. Derby,
Martin Goldberg, Leon S. Malmud, Laurent J. Remillard,
Robert G. Scanlon, H. Patrick Swygert, Michael Jhin,
William G. Sites, Kathy Gosliner, Sandra Featherman,
Beverly L. Breese, William C. Seyler

General Counsel - Peter Mattoon

University Counsel - Robert J. Reinstein

Members Absent - John J. Contoudis, Bill Cosby, Paul A. Dandridge,
Peter D. DePaul, Howard Gittis, Clifford Scott Green,
K. Leroy Irvis, Harold E. Kohn, Mitchell G. Leibovitz,
Henry H. Nichols, Brian J. O'Neill, William W. Rieger,
Clare L. Wofford

The Chairman of the Board, Mr. Fox, introduced and welcomed Mr. Strawbridge and Judge Cipriani, two newly elected Trustees.

The Chairman also welcomed and introduced the guests from the faculty and the student body.

ACTIONS OF THE BOARD OF TRUSTEES

1. Approval of Minutes - Regular Meeting of May 10, 1988

On motion duly made and seconded, the Minutes of the Regular Meeting of May 10, 1988 were approved as previously mailed to members.

Committee on Trustees Report and Recommendations for Action

Mr. Shrager, Chairman of the Committee on Trustees, called attention to the Report of this Committee (Agenda Reference 1), and then recommended approval of the matters covered by Items 2 through 7 of these Minutes.

2. Amendment of the By-Laws - Article II, Section 1-B

On motion duly made and seconded, in keeping with the recommendation of the Committee on Trustees (6/23/88), the Board of Trustees voted to amend Article II, Section 1-B of the By-Laws by deleting the language cited below (deleted material is stricken through):

- "B. The twenty-four Trustees shall be divided into four classes of six Trustees each. Six Trustees shall be elected each year at the annual meeting of the Corporation in October for a term of four years, or until their successors are duly elected and qualified, commencing at the annual meeting at which elected. ~~If, immediately--prior-to-the-expiration-of-his-term,-a-Trustee-shall-have-served-as-such-for-a-period-of-six-or-more-consecutive-years,-he-shall-not-be-eligible-for-re-election-as-a-Trustee-until-the-annual-meeting-at-which-his-term-expires,-except-that-any-Trustee-holding-office-immediately-prior-to-the-October-1969-meeting-of-the-Corporation-shall-be-eligible-prior-to-the-October-1969-meeting-of-the-Corporation-shall-be-eligible-for-re-election-to-one-additional-four-year-term-before-this-restriction-shall-apply-to-him-and-except-that-not-more-than-three-Trustees,-nominated-by-the-Committee-on-Trustees, who,-by-reason-of-this-restriction,-would-otherwise-be-ineligible-for-re-election-at-the-annual-meeting-at-which-their-terms-expire,-shall-be-eligible-for-re-election-at-that-annual-meeting-to-one-additional-four-year-term-before-this-restriction-shall-apply-to-them.~~

~~"Notwithstanding-the-above,-a-Trustee-who-has-served-as-Chairman-of-the-Board-of-Trustees-for-a-period-of-not-more-than-two-years-immediately-preceding-the-annual-meeting-at-which-his-term-as-Trustee-expires,-and-who-would-otherwise-be-ineligible-for-re-election-by-reason-of-the-above-restriction,-shall,-if-nominated-by-the-Committee-on-Trustees,-be-eligible-for-re-election-at-that-annual-meeting-to-a-special-additional-term-of-four-years-before-this-restriction-shall-apply-to-him."~~

3. Amendment of the By-Laws - Article IV, Section 1-A
Adding the Chairman of the Board of Governors of
Temple University Hospital to the Membership of the
Executive Committee of the Board of Trustees

On motion duly made and seconded, in keeping with the recommendation of the Committee on Trustees (9/30/88), the Board of Trustees voted to amend Article IV, Section 1-A of the By-Laws, as follows (underlined material is added):

"A. The Executive Committee shall consist of the Chairman of the Board of Trustees, the President, the Chairman of the Board of Governors of Temple University Hospital, and eleven members of the Board appointed by the Chairman of the Board, subject to the approval of the Board."

4. Election of Chairman of the Board

For consideration of this item, Mr. Fox relinquished the Chair to Judge Scirica, Chairman of the Executive Committee.

On motion duly made and seconded, the Secretary was instructed to cast the unanimous ballot of the Board for the election of Richard J. Fox as Chairman of the Board of Trustees for the year 1988-89, Mr. Fox having been duly nominated by the Committee on Trustees 6/23/88.

The Secretary cast the ballot and Judge Scirica declared Mr. Fox elected, whereupon he resumed the Chair as Chairman of the Board of Trustees.

5. Election of Laurent J. Remillard as Vice President,
Chief Financial Officer and Treasurer

On motion duly made and seconded, in keeping with the recommendation of the Committee on Trustees (9/15/88), the Board of Trustees elected Laurent J. Remillard as Vice President, Chief Financial Officer and Treasurer, effective 10/3/88, to serve until the next annual meeting of the Board or until his successor shall have been elected and qualified.

6. Election of Officers for 1988-89

On motion duly made and seconded, the Board of Trustees elected the officers listed below, said officers having been duly nominated by the Committee on Trustees (9/15/88), to serve until the next Annual Meeting of the Board, or until their successors shall have been elected and qualified:

Peter J. Liacouras.....President
H. Patrick Swygert.....Executive Vice President
Barbara L. Brownstein.....Provost
Laurent J. Remillard.....Vice President and Chief Financial Officer
Laurent J. Remillard.....Treasurer
Leon S. Malmud.....Vice President for Health Sciences Center
Steven R. Derby.Vice President for Development and Alumni/ae Affairs

Martin Goldberg.....Vice President
Robert G. Scanlon.....Acting Vice President
Michael Jhin.....Chief Executive Officer, Temple University Hospital
Robert J. Reinstein.....University Counsel
William C. Seyler.....Secretary*
Beverly L. Breese.....Assistant Secretary**

- * - The Secretary will also serve as Secretary of the Board of Visitors
- ** - The Assistant Secretary will also serve as Assistant Secretary of the Board of Visitors

7. Election of Frances B. Rauch as an Honorary Life Trustee

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Committee on Trustees (9/15/88) that Frances B. Rauch be elected an Honorary Life Trustee in keeping with the By-Laws (Article II, Section 5-A) and by virtue of her long and dedicated loyalty to Temple University.

The Chairman asked the Secretary to notify Mrs. Rauch of her election as an Honorary Life Trustee. (The Secretary notified Mrs. Rauch of her election on October 12, 1988.)

8. President's Report

President Liacouras congratulated Chairman Fox on the most successful year that has ended, noting that he is speaking for all Trustees in thanking Chairman Fox for the leadership he has provided. The President also thanked all members of the Board of Trustees for their commitment and loyal services to Temple University.

The President also thanked the students, the faculty, all of the administrators and staff, and the alumni for their full support to the President and to the administration.

The President thanked Hillel Levinson and Chuck Schalch for their loyal service as Trustees. They are both alumni of Temple University and their terms as Trustees have ended.

The President seconded Mrs. Clifford's eloquent and moving statement about the meaning of what we are about at the University.

The President has made several reports in the past three months in terms of enrollment, the accomplishments of our faculty, and the work of our administrators and loyal staff. The President wishes that the members of the Registrar's Office, the accounting office in the Hospital, and the members of the Woodhaven staff could be here so that we could thank them for the outstanding services they are performing. These people are, of course, compensated but the real compensation is in believing what the University stands for. Too often these people, who make Temple University Work, go unnoticed. The President wants to underline our appreciation for our loyal staff.

9. Board Chairman's Report on the Trip to the Temple-Japan Program

Mr. Fox said that a number of Trustees and Temple staff spent a week in Japan with the Temple-Japan faculty, administration and

students to discuss with Dr. Higashi and other people some problems which developed out of the success of the Temple-Japan Program. A number of years ago we had to deal with a problem that developed because of the management of this program. That has been remedied and past deficits have been made up. There are more than 1500 students in a first class building which was built as a teaching facility. We are discussing with Dr. Higashi the proposal he has for expanding the Temple-Japan program into a significantly greater effort. Dr. Higashi will be here at the end of October for further discussions. We have set up some basic principles in dealing with this "success" problem in the Temple-Japan program. We presented Dr. Higashi with a memo that will be distributed to the Board, dealing with the kinds of things Temple would like to see happen before we enlarge the Temple-Japan program.

Mr. Fox thinks the Temple-Japan program is an area of great opportunity. Japan is an amazing place, having made tremendous strides in recent years. The Temple-Japan program is obviously an asset to Temple University, which we are just starting to understand. It is Mr. Fox's hope that we will be able to make the Philadelphia area aware of the fact that Temple University has an important presence in Tokyo. It is also his hope that we will be able not only to have Temple faculty teaching Japanese students, but also to have Temple students in Japan. Then we will have an opportunity to bring back to our region, people who will be knowledgeable about Japan and Japanese culture, which will be a great help to our City and region.

Mr. Fox referred to a seminar on dealing with Japan, which is being sponsored by Henry Wendt of Smith Kline Beckman, noting that Temple is the only major presence in Japan, and it is his impression that we have not made this known to any great extent. One of the things the administration is dealing with are the steps to tell the largest possible community of the special assets we are developing in Japan. There is a tremendous opportunity in the Temple-Japan program that we are going to capitalize on. It will take careful study and thought before we react to Dr. Higashi's dream of an expanded Temple-Japan program. We will continue these discussions and keep the Board informed and ask for the Trustees' in-puts. This is very important and it has gone unheralded in many areas. Mr. Fox believes this has the potential for great impact on Philadelphia and this region in terms of dealing with Japan, which is a major trading partner of the USA.

10. Board Chairman's Report on Development Planning for the Wilkie Buick Site and the East Campus Development Project

Mr. Fox said that the University has been able to recruit an individual to head up the real estate--construction efforts that will be part of the development of the Wilkie Buick Site and the East Campus Development Project. The person comes from the Rouse Company in Baltimore, and he will be our in-house developer who will focus his total efforts in taking the preliminary plans we have and moving those to a completed project. At its 10/6 meeting, the Executive Committee took the first step in authorizing the administration to employ architects and engineers to develop schematics--and this will be done under the aegis of the newly recruited development person. We will then have in place the basic preliminaries for the most exciting development program for the university in 20 years.

In 1988-89, Mr. Fox hopes that by the fall of 1989 we should be positioned to start to move on this program. It takes a little longer to accomplish these things in an academic institution because of the consensus that is needed. There have been Task Force meetings and their Reports are now in. We will be talking again with the people we talked to earlier to insure that the end product will be something that is positive for our neighbors. We will be moving forward and will come back to the Board with basic plans for the East Campus and for the Wilkie Buick Site.

Executive Committee Report and Recommendations for Action

Judge Scirica, Chairman of the Executive Committee, called attention to the Report of that Committee (Agenda Reference 8) and recommended approval of the matters covered in Items 11 through 14 of these Minutes.

11. Borrowing Authority - 10/6/88 - 12/31/88

On motion duly made and seconded, the Board voted to approve the recommendation of the Business and Finance Committee and the Executive Committee (10/6/88) that the officers be authorized to borrow for operating purposes of the University \$30 million on terms which the officers believe best for the University, such authorization to cover the period from October 6, 1988 through December 31, 1988. (Resolution attached as SUPPLEMENT I)

12. Final University Budget for 1988-89

On motion duly made and seconded, the Board voted to approve the recommendation of the Executive Committee (10/6/88) that the Final University Budget for 1988-89 be adopted, said Budget being attached as SUPPLEMENT II.

13. Final Hospital Budget for 1988-89

On motion duly made and seconded the Board voted to approve the recommendation for the Executive Committee (10/6/88) and of the Hospital Board of Governors (9/6/88) that approval be given to the Final Hospital Budget for 1988-89, said Budget being attached as SUPPLEMENT III.

14. Place, Dates and Time of Board Meetings - December 1988 through October 1989

On motion duly made and seconded, the Board voted to approve the recommendation of the Executive Committee (10/6/88) that the December 13, 1988 meeting of the Board be held in the Feinstein Lounge, Sullivan Hall, Park and Berks Malls, at 3:00 P.M.; and that the March 14, May 9, and October 10, 1989 meetings of the Board also be held at the same place and at the same time.

Hospital Board of Governors Report and Recommendation for Action

Dr. Rock, Chairman of the Hospital Board of Governors, called attention to the Report of the Board of Governors (Agenda Reference 13), noting that Dr. Philip Hamilton has been appointed as Professor and Chairman of the Department of Obstetrics-Gynecology. Dr. Malmud, Vice

President for the Health Sciences Center, said that Dr. Hamilton comes to Temple from the University of Wisconsin Campus at Milwaukee. He will be joining us in March 1989 and will be making trips to Philadelphia between now and then. Dr. Hamilton is committed to the major mission of the Ob-Gyn Department (improving the infant mortality rate in the North Philadelphia census tract), as well as to our academic and research goals. Dr. Hamilton is our first choice for this position, and we are pleased to have him join us.

15. Election of Members to the Board of Governors of Temple University Hospital

On motion duly made and seconded, the Board of Trustees, in accordance with the Trustees By-Laws (Article IV, Section 13) and in accordance with the Governors By-Laws (Article III, Section 2A and 2B), elected the persons listed below to membership on the Board of Governors, Temple University Hospital, for the terms indicated, effective October 11, 1988, these persons having been duly nominated by the Board of Governors on 10/4/88; and the Board instructed the Secretary to cast a unanimous ballot for the election of these persons:

Re-elected for Three Year Terms (1988-1991)

Alice W. Ballard
John C. Haas
Donald van Roden

Dr. Rock also noted that the Board of Governors elected the following officers at its 10/4/88 meeting:

Chairman	-	Milton L. Rock
Vice Chairman	-	Daniel H. Polett
Secretary	-	William C. Seyler
Assistant Secretary	-	Beverly L. Breese

Educational Policies Committee Report and Recommendations for Action

Mr. Shrager, Chairman of the Educational Policies Committee, called attention to the Report of that Committee (Agenda Reference 15), and recommended approval of the matters covered in Items 16, 17 and 18 of these Minutes.

16. Tenure for Faculty for 1988-1989

On motion duly made and seconded, the Board of Trustees, pursuant to the procedures outlined in the Temple University Faculty Handbook, voted to approve the recommendations of the President and the Educational Policies Committee (8/15/88) regarding the granting of Faculty Tenure. (The list of the six Faculty recommended for Tenure is on file in the Office of the Provost.)

17. Approval of Master of Science Degree in Nursing

Mr. Shrager said that the Educational Policies Committee had a very lively and informative meeting when this Master of Science Degree in Nursing was discussed. We are interested in seeing that we keep many of our own nurses at Temple Hospital as is possible, so that we do not have to use the more expensive agency nurses.

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Educational Policies Committee (8/15/88) for a Master of Science Degree in Nursing as outlined in SUPPLEMENT IV.

18. Reorganization of Departments in the School of Dentistry

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Educational Policies Committee (8/15/88) for the reorganization of Departments in the School of Dentistry, as outlined in SUPPLEMENT V.

Referring back to Item 17 of these Minutes (Master of Science Degree in Nursing) Mr. Pew noted that the Graduate Board had approved this Master's Degree "contingent upon adequate resources being available to mount the program"--and he asked if the Educational Policies Committee had determined that adequate resources are available. Mr. Shrager said that the Committee was satisfied that adequate resources are available for this program.

Report of Athletics Committee

Mr. Pew, Chairman of the Athletics Committee, called attention to the Report of that Committee (Agenda Reference 20), noting that on 10/7/88 the Task Force Report on The Role of Intercollegiate Athletics was distributed to all Trustees. He suggested that Mr. Kessler, the Chairman of this Task Force might want to comment briefly on the Report.

Mr. Kessler said that early in its work the Task Force reviewed the revenue sports (football and men's and women's basketball). There was a great deal of confusion about the costs of the football program. Mr. Kessler said the football costs are about one-half million dollars. The Task Force found that Men's and Women's sports are receiving equal treatment. We were gratified to learn that the graduation rate of varsity athletes was higher than the rate for students generally. The Task Force made a number of points about what should be done with regard to club sports and recreational services. Mr. Kessler urged the Trustees to read the Task Force report which, as indicated above, has already been distributed. Mr. Fox joined Mr. Kessler in urging the Trustees to read this Task Force Report which gets at some of the mythology regarding the funding of our athletics program. He thanked Mr. Kessler and the members of the Task Force for a job well done. The Report throws positive light on the whole subject of our Intercollegiate Athletics program.

Mr. Kessler said that some of the people who are opposed to varsity sports fail to recognize the attention that these sports bring to the University. While we can't attribute the increase in our enrollments directly to sports alone, the fact that we were number one in basketball certainly had some impact in this area. Estimates indicate that the value of the publicity we get from our sports programs amounts to about \$10 million annually, taking into account what we would have to pay in terms of advertising rates, etc. Mr. Kessler also noted that many of the people who are opposed to varsity sports fail to recognize that there are students at Temple University who would not be here if we did not have varsity sports.

Mr. Pew noted that the Athletics Department under its Director, Charlie Theokas, has created a long range plan, and the Board can use that plan as a yardstick to assess the program.

Report of Audit Committee

Mr. Kessler, Chairman of the Audit Committee, reported that the Committee had met just prior to today's Board meeting and had received the 1987-88 Consolidated University Financial Statement and the Hospital Financial Statements. The printed Statements will be distributed to all Trustees at the end of October. Because of time limitations, the Committee was unable to review the activities of the Department of Internal Audits, or to meet with the outside auditors. The Committee will schedule an early meeting to cover these items.

Report of Campus Planning and Plant Management Committee

Mr. Esposito, Chairman of the Campus Planning and Plant Management Committee, reported that the Committee had recommended authorization of the beginning of feasibility planning for the Wilkie Buick Site and for the East Campus Development Project. It also recommended that requests for proposals from architects be prepared covering the reuse of College Hall for approximately 100 students. Recommendations were also made for the construction of a central chiller in the basement of College Hall at a cost not to exceed \$1.3 million. This chiller was originally planned for the top of the Computer Building, but engineering studies showed this not to be feasible, so the siting was moved to College Hall basement.

The Campus Planning and Plant Management Committee also recommended the installation of a computerized energy management system in Ritter Hall and Ritter Annex; the expenditure of \$59,000 to create new offices for the Development Office; the purchase of a Gallstone/Kidney Stone Lithotripter at a cost not to exceed \$950,000; and the replacement of the existing Magnetic Resonance Imaging (MRI) Unit at a cost not to exceed \$3.1 million.

Mr. Mannino said that the Audit Committee meeting (which just concluded prior to the beginning of the Board meetings) had talked about reimbursable costs--and he asked if we were satisfied that we can recover enough of the costs of the above expensive equipment in terms of being reimbursed by third party payors. The President said we were so satisfied, and Dr. Malmud said that financial studies were made on both the Lithotripter and the MRI Unit. Mr. Mannino asked if we need any outside approvals for the purchase of these items. Dr. Malmud said that we do not need a "Certificate of Need" for the MRI Unit because it is a replacement item; and the State has ruled that a CON is not needed for the Lithotripter because of the nature of the equipment. Responding to a question from Mr. Kessler about the Lithotripter, Dr. Malmud said this equipment is capable of dealing with both Kidney Stones and Gallstones.

The President said that Mr. Mannino's points are well taken because our financial projections assume success in collections. The Audit Committee heard that there is more than a 100-day delay in collecting some of the Receivables. The President said there are some risks involved in the purchase of this expensive equipment but our new Chief Financial Officer, Larry Remillard, and the Health Sciences Center management have recommended that we go ahead with these purchases.

Mr. Mannino said that if there are changes and somebody decides not to reimburse for these kinds of charges, we will be stuck. The President said that we are satisfied on that issue. Mr. Kessler said that if this machine is able to get rid of kidney stones and gallstones without surgery, he is confident that people will flock to take advantage of it.

Mr. Pew raised the question of obsolescence, and Dr. Malmud said that the MRI should be paid off within 6 years, and it has an estimated life of between 7 to 10 years. The Lithotripter is new and it is more difficult to predict how rapidly it may be outdated.

Report of Development Committee

Mr. Rosen, Chairman of the Development Committee, reported that although the Committee did not meet in the May-October period, he and the Vice President for Development, Steve Derby, have met on several occasions. He is pleased to report that we will soon be distributing to some 70,000 alumni and others a report which will recognize those people who have been generous in supporting our University. Vice President Derby has interviewed several people for the five Director positions who will be helping him in our development effort in the future. We are off to a very good start. Through 9/30/88, we have received gifts in excess of \$2.5 million, which is 138% over last year. Mr. Fox said that we have made a significant investment in the development area, and with the leadership we have, we can significantly increase contributions to Temple University. As we know, Temple is woefully under-endowed, and the difference must come from private donations.

Report of Student Affairs Committee

In the absence of Judge Green, Chairman of the Student Affairs Committee, Mr. Fox called attention to the Report of this Committee (Agenda Reference 24). Mr. Rosen called attention to the paragraph in the Report dealing with Student Housing, noting that this is a critical problem for the University involving a shortage of about 1,000 beds. Vice President Swygert and the Student Affairs staff are trying to find accommodations and providing rebates where students are living in crowded conditions.

Mr. Fox said that the matter of Student Housing is critical because enrollments have increased. The programs which have just begun will add some 700 beds, but this cannot happen overnight. Probably two years will pass before we will see additional on-campus housing. We are, however, moving in the right direction.

Mr. Pew noted that the Student Affairs Committee had brought the matter of the Students' proposal for a Temple Public Interest Research Group (PIRG) before the Board, and he asked for a report on the current status of Temple-PIRG. Mr. Swygert reminded the Trustees that Temple-PIRG had been referred back to the Student Affairs Committee hopefully for resolution. Thanks to the efforts of the Chairman of the Student Affairs Committee, Judge Green, and other Trustees, including Mrs. Clifford, and Messrs. Mannino and Rosen, we were able to reach an agreement on this matter. The first part of this arrangement involves

Trustee Harold Kohn's offer, which was accepted by PIRG, of a gift of \$25,000 from a foundation with which he is affiliated. Second, the University will provide \$20,000 for the year to fund PIRG's programs this academic year. So, we have reached a satisfactory conclusion to this matter. Mrs. Clifford said she admired very much the fact that Temple-PIRG people had respect for the administration during these negotiations, and the administration also respected the students.

Reports of Other Committees

The Chairman of the Board called attention to the Report of the other Committees (Agenda References 19 and 22), suggesting that if Trustees had questions about these Reports, they should communicate with the appropriate Chairman.

19. Appointments to Committees Other Than the Honorary Degrees Committee and the Committee on Trustees

Mr. Fox called attention to the captioned Committee appointments, noting that the membership of the Committees for 1988-89 are found in Agenda Reference 25 of today's Agenda.

20. Election of Members of the Executive Committee

On motion duly made and seconded, the Board of Trustees, as required by Article IV, Section 1-A of the By-Laws voted to approve the appointments to the Executive Committee made this day by the Chairman of the Board and effective this date (10/11/88). (The membership of the Executive Committee is found in Agenda Reference 26 of today's Agenda.)

21. Appointment of Committee on Honorary Degrees by the President

President Liacouras called attention to the captioned appointments, noting that they are found in Agenda Reference 27 of today's Agenda. The President noted that the By-Laws limit the Trustees membership on the Honorary Degrees Committee to three, but if other Trustees would like to attend meetings of this Committee, he will be pleased to invite them if they will kindly indicate their interest.

22. Election of Members of Committee on Trustees

Judge Scirica said that under our By-Laws (Article (IV, Section 6-A), the Committee on Trustees consists of the President, the Chairman of the Board, the Chairman of the Executive Committee, and five other members of the Board selected by the Board upon nomination by the Executive Committee--and he indicated the latter Committee's nominations for membership on the Committee on Trustees.

On motion duly made and seconded, the Board of Trustees voted to elect the following Trustees to membership on the Committee on Trustees, these Trustees having been nominated by the Executive Committee on 10/6/88:

Louis J. Esposito	Isadore A. Shrager
Henry H. Nichols	Milton L. Rock
Clare L. Wofford	

(Under the By-Laws, the Committee on Trustees elects its own Chairman.)

23. Acting Treasurer's Report

Without objection, the Board of Trustees received the list of gifts received between April 1988 and August 1988, grants and contracts awarded between April 1988 and August 1988, and the purchases and sales of securities between April 1988 and August 1988, said report having been distributed at the Board meeting of today (Agenda Reference 29).

24. Communications Sent to Members of the Board of Trustees by an Associate Professor of Physics

Mr. Mannino referred to the captioned matter, asking if this matter is being addressed. Mr. Fox said that this matter is being addressed and that internal proceedings are underway. The Board will be informed when those proceedings are completed.

The meeting of the Board of Trustees was adjourned at 4:00 P.M.

M.C.S.