

The Public Session of the Board of Trustees was opened with prayer by Dr. Henry H. Nichols.

The Chairman of the Board, Mr. Fox, introduced and welcomed Secretary of Education-Designate Thomas K. Gilhool, who received a warm welcome from those present. Mr. Fox also introduced and welcomed the guests from the faculty and from the student body.

#### ACTIONS OF THE BOARD OF TRUSTEES

9. Approval of Minutes - Regular Meeting of December 9, 1986

On motion duly made and seconded, the Minutes of the Regular Meeting of December 9, 1986, were approved as previously mailed to the members.

10. Amendment of the By-Laws of the University

The Chairman asked Mr. Peter Mattoon, General Counsel, to brief the Board on the proposed By-Laws Amendments, and Mr. Mattoon noted that the Legislature enacted provisions, effective 1/27/87, which permit, but do not require, the Trustees and the Members of Corporations to amend their By-Laws to reduce the standard and care for which the Trustees provide broader indemnification rights for both trustees and employees of their corporations. These amendments have to be adopted by the Members. Mr. Mattoon said these Amendments will enhance the Board's ability to attract good Trustees because most prospective Trustees will worry about being sued. These amendments provide indemnification and they reduce the standard of care required of Trustees.

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the officers and to recommend to the members of the Temple University - Of The Commonwealth System of Higher Education Corporation approval and adoption of the By-Laws Amendments attached as SUPPLEMENT I.

11. Joint Plan of Merger Between Temple University and the New School of Music

Mr. Fox said that by letter of March 14, 1986, President Liacouras informed the New School of Music that the Board of Trustees had authorized merger negotiations with the New School, subject to certain conditions.

On May 12, the New School informed Temple that it accepted those conditions and on May 13, 1986, the full Board of Trustees of Temple confirmed the merger on the terms set forth in the March 14 letter.

The important conditions set forth in that letter were:

- (1) that the New School of Music become an integral part of the Esther Boyer School of Music;
- (2) that all assets of the New School become property of Temple;
- (3) that Temple would acquire no material liabilities;

- (4) that an endowment would be created through the assets of the New School and other sources to support the program.

Today, the formal merger documents are before the Board for approval. Those documents comply in all material respects with the conditions set by this Board to conclude a merger with the New School. After our approval, the merger must be presented to the Orphans Court for approval and must be approved by the Secretary of Education.

In addition, this Board imposed an internal condition that the new program operate in accordance with a pro-forma statement prepared last March by the University Budget Office. The officers and the Dean have been instructed to comply with that condition.

The merger is an example of the great things that can be accomplished through the leadership of the College of Music and the Provost, accompanied by generous private philanthropy. In particular, we again recognize the philanthropy of Milton and Shirley Rock, whose major gift made all of this possible.

The merger of the New School into the Esther Boyer College of Music is an important step in the creation of the finest University--based arts program in the nation.

Mr. Fox then asked the following persons to rise, as he acknowledged their outstanding efforts in expediting the merger being recommended: Dean Helen Laird of the Esther Boyer College of Music; and Mr. Richard Brodhead, former Acting President and Dean of the College, The New School of Music.

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the officers and to recommend to the members of Temple University - Of The Commonwealth System of Higher Education Corporation approval and adoption of the Joint Plan of Merger between Temple and the New School of Music, a copy of which is attached as SUPPLEMENT II.

12. Authorization for Officers to Sell the New School of Music Building at 301 South 21st Street, Philadelphia

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (3/6/87) that the officers be authorized to sell the New School of Music Building, 301 South 21st Street, Philadelphia, in accordance with the terms which were discussed at the Executive Session of the Board held today.

Committee on Trustees Report and Recommendation for Action

Mr. Shrager, Chairman of the Committee on Trustees, noted that the Committee on Trustees will be meeting in the near future to evaluate candidates for the Trustees to be selected at the Annual Meeting in October 1987; and he recommended approval of the matter covered in Item 13 of these Minutes.

13. Election of Commonwealth Trustee - Peter D. DePaul

On motion duly made and seconded, the Board voted to elect to the Board of Trustees of Temple University - Of The Commonwealth System of Higher Education, for a term expiring in October of 1990, Peter D. DePaul, Mr. DePaul having been duly appointed by the Honorable Robert C. Jubelirer, President Pro Tempore of the Senate of Pennsylvania on December 11, 1986 and having been duly nominated by the Committee on Trustees on 2/24/87. (A biographical sketch of Mr. DePaul is attached as SUPPLEMENT III.)

14. President's Report

A. Briefing of the Board on Administration Thinking Which is Designed to Deal Comprehensively with a Series of Issues

The President said that he wanted to brief the Board on thinking that is going on that has been shared with the Board Chairman, the Chairman of the Campus Planning and Plant Management Committee, a selected group of about 100 persons from the University family, and with the Campus Planning and Plant Management Committee at its 3/6/87 meeting. The thinking is an attempt to deal comprehensively with a series of issues, and at the same time to strengthen the University in keeping with the Academic Plan, approved by the Board this past May. The President will outline the issues and the way the Administration is approaching possible solutions.

Last May the Board authorized the officers to consider the exchange or sales of the Temple Stadium area for the purpose of consolidating on the Main Campus some of the fields which are used by our Intercollegiate Athletics (soccer, baseball, softball, tennis). What we need are two fairly large fields in the immediate area of the Main Campus. We have not accomplished that, although we have had some preliminary discussions on this matter.

A second issue deals with the development of a High Tech area on the East side of the Main Campus, between Park Mall and 10th Street where the Reading tracks separate activities of Temple and its neighbors. The High Tech area was first envisioned to be lodged in the Kardon Building. Through the activities of Chuck Schalch and other Bell officials, we have brought on to this Campus the Bell of Pennsylvania Computer Center and that Center is now in operation at 12th and Montgomery. We are still looking for this purpose at two other Temple buildings (in addition to the Kardon Building) along the tracks going south from Berks to Columbia. So, we begin with two issues of how we add the athletic fields at the Main Campus area, and how we will develop the High Tech area. Temple has a specific proposal going to the State on the development of jobs through High Tech, and Education Secretary Gilhool will have the benefit of a briefing in Harrisburg.

A third crucial issue deals with various space-intensive and space-scarce academic programs. This was discussed last May, and we talked about the University Art Program on the Main Campus, which is not for the professional artist but for the occasional artist and for others. There is a 6,000 square foot need for Art which was based in College Hall, which the Board directed be demolished. Dance has a need

for about 15,000 square feet and this program is scattered among four different buildings. Architecture, which is a very strong and growing program, requires between 22,000 to 25,000 square feet and it is located presently in the Engineering Building. Engineering is such a strong and growing field we have to do something to expand the program within the existing building.

We remain concerned about Temple's being spread out in too many campuses, including the Temple Stadium area. The Tyler School of Art, which has been located in Elkins Park since the gift of the property was made some 50 years ago. There is about 100,000 square feet of space there, and the Tyler faculty believes it needs about 50% more space. When the gift was made, the Elkins Park campus was a beautiful bucolic setting. The area has changed significantly during the last few years.

The President said that all of these academic issues have been driving us to come up with a comprehensive, imaginative solution.

The fourth inter-related issue has to do with the indoor athletic and recreation facilities of the University. Last May the Board approved the change in status of eight intercollegiate athletics activities because we do not have enough space for all of these activities. More people now live on campus. We had a feasibility study authorized to look at a possible Recreation and Convocation Center, probably in the same area as the Kardon Building at 10th Street. We have been looking at the relocation of the 9th and Columbia Train Station to take advantage of the Commuter Tunnel and the accessibility of Temple University to an East-West pathway. Through the work of Mr. Gould and his staff at SEPTA and Vice President Swygert, we have been looking towards establishing a new Train Station at 10th and Berks.

A fifth issue is the need for more student beds on or near the Main Campus.

And the sixth issue is the need for more parking.

The President said that the reason for this briefing is because Board members should know where we are heading. Much, of course, depends on financing, but the Administration is thinking along the lines below.

We are considering bringing the Tyler School of Art from Elkins Park into the Kardon Building, which is in excellent structural shape and contains some 450,000 square feet. We would easily be able to increase by 50% useable space (to 150,000 square feet) for the Tyler School of Art. We could move the Dance Program, University Art, and Architecture--and still have three floors left over, and increase the useable space for each activity and other University activities while also putting a building to use which is now being under-utilized.

Under the present thinking, the Train Station at 10th and Berks would have a concourse leading into the third floor of the Kardon Building. Across the street, potentially, we would have a Center for the sports and recreation therapy of the handicapped. Through the strong support of Congressman Gray, we have been encouraged to pursue this approach. We would look for federal funding on the transportation side and on the handicapped side. This new facility would be connected

to the Kardon Building by a bridge from the 3rd floor of the Kardon Building into the second floor of this new facility in which would be housed those departments which deal with physical therapy, sports medicine, etc. Dance and other therapy programs for the disabled, as well as all of the Intercollegiate Athletics administration. We would thereby liberate 20,000 square feet in Pearson and McGonigle for individual recreation, etc.

This new facility would include a 10,000--12,000-seat arena that could be used for basketball and for large convocations, family entertainment, etc.

There is a recreational field nearby which would not be displaced.

Parking is a major problem on this Campus. We would find a way to build several levels of parking, and accommodate at least 1,000 additional cars.

No one who lives in the area would be displaced.

It is obvious that we would expect to receive great support from the City of Philadelphia since we would be bringing in some 200 jobs and as many as 1,000 students from the suburbs.

We would also have the need for more dorm and apartment space. So, part of the comprehensive thinking is to include either in the Kardon Building or nearby about 300 beds for Tyler students so they would still have their artists' colony or enclave.

The initiative on this proposal did come from the faculty. Rather than lose the opportunity for federal funding and possible new initiatives with the new Governor, we decided to bring this planning to a public level and to brief the Board members.

Looking at price tags, the President said that the total cost of all phases of this project would rival the cost of the New Temple University Hospital. The State would be asked to renovate the Kardon Building for High Tech. We would expect considerable support from the City for parking, and a revenue stream from the use of the arena, we would expect income from all sectors in the care of the handicapped. The President said that these plans are sufficiently thought through that some charts and pro formas have been prepared. Vice President Johnson is looking at all possible funding sources, recognizing that the inter-relationships of funding sources complicate the issue. The federal government would be asked to provide the costs of transportation and the Handicapped facility.

#### B. Success of Charles Blockson Afro-American Collection

The President said that the Blockson Collection has become so successful that we may have to dedicate an entire building for the Collection. We will look to the State for support on this matter. We have one-half million new photos from one of the most famous of all photographers in the 1940s and 1950s; and these are precious items for which there is no place to store them. There are many people of great notoriety who are seeking out Charles Blockson to add their papers to this Collection. This University will become the place in the country for the personal papers of Afro-Americans of great achievement.

We believe this is a wonderful move forward, and right now Mr. Blockson is suffering from too much success.

The Board authorized the establishment of the Blockson Collection in 1983. Originally, it was Bob Butera and Judge Scirica, Pat Clifford and Henry Nichols and other members of the Board who supported this Collection. Bell of Pennsylvania has also been very supportive.

Mr. Schalch said that, speaking as a representative of Bell of Pennsylvania, he is very anxious to see these kinds of things. He said that Bell would be happy to have more companies in this Main Campus area. He said that Vice President Swygert has been very cooperative in terms of meetings with community groups. Wherever and however Temple University wants to look to the future, Mr. Schalch hopes that the partnership Temple has with Bell should be exercised to the fullest extent. There is a lot more that can be attained by demonstrating our togetherness, so that we avoid misunderstandings and mis-communications.

There will be a ribbon-cutting for the new Bell Computer Center on 4/29/87 at 11:00 A.M., and the Temple Board of Trustees will be invited to attend.

Commenting on the President's Report, Mr. Kohn said that moving the campuses to one location is certainly a step forward, and he believes we should continue along these lines. The renovation of what we have, such as the Kardon Building, is in the interest of the University and of the community. He said he does have some misgivings with respect to building new capital facilities. He has some doubt where our dollars should be spent--to build new facilities or to maintain properly what we have. He would decide in favor of maintaining what we have. He has misgivings to throw money into parking, which is necessary for a place like the Hospital where patients and their visitors have to have parking. With the excellent transit facilities available to the University, we should think before we put more money into parking. Students should come by bus, subway or train. Finally, Mr. Kohn asked about the status of Baptist Temple.

Mr. Fox said that the Trustees have received significant correspondence asking the Board to reconsider the decision to demolish Baptist Temple and College Hall. We have not moved beyond the point where the Board acted on this matter. There will be further consideration given. He said that the Baptist Temple is in a very deteriorated state and poses some very serious problems. The actual movement to implement the decision of the Board has not been carried out. At this moment, it is pretty much status quo. There will be recommendations coming back to the Campus Planning and Plant Management Committee, perhaps asking the Board to re-study its position on the Baptist Temple and College Hall. It is obvious that the Board struck a "chord" with many people when it dealt with the demolition of these two buildings.

Responding to a question from Mrs. Clifford, the President said that some of the buildings at Tyler are State-owned. For the property we own, we would expect to sell it or exchange it. We need facilities on this Main Campus. It is clear that we would save operating expenses by bringing the Art School on to the Main Campus. To

have just one security person 24 hours a day represents an outlay of \$100,000 a year. We might be able to use the funds for the purpose of financing a part of the possible development we have been discussing on the East side of the Main Campus; we might have it used as a Quasi-Endowment for the Art School. We do believe that we know in fairly broad estimates the funding needed for this package. In any event, we would expect to use the vacated property at Tyler for the well being of Temple University.

Mr. Fox said that the comprehensive plan described by the President represents an incredible opportunity for Temple University to move in a coordinated way. We have three major buildings owned by the University: the Kardon Building and two loft buildings. The Kardon Building is an exceptional building, and we are now identifying some exciting and positive uses for this structure.

The other major thrust is an effort to identify and examine all of the buildings we own with a view to developing more student housing. There is a basic need for another 1,000 beds for student housing. The proposal would be to use our excess facilities, using our bond issue monies because such housing could be self-liquidating, along the lines of the Yorktown Apartments model. We are doing a study on this to see which facilities lend themselves to student housing. This will start a process that will bring recommendations back to the Board.

The objective would be to use what we have--to minimize new construction and take advantage of assets on our books, and to come up with innovative funding. Rod Johnson has done a remarkable job in terms of financing, and housing is a self-liquidating area. We are going to move forward, step by step, in a more definitive way. There is an incredible opportunity in the next five years to make this area more inhabited. There are a number of ideas on the table which are now possible because our student enrollment is now picking up; and we now have the chance to take the next step.

#### Executive Committee Report and Recommendation for Action

In the absence of the Chairman of the Executive Committee, Judge Scirica, Mr. Fox called the attention of the Board to the report of that Committee (Agenda Reference 6) and recommended approval of the matter covered in Item 15 of these Minutes.

#### 15. Borrowing Authority - 4/1/87 - 6/30/87

On motion duly made and seconded, the Board of Trustees voted to authorize the officers to borrow for operating purposes of the University \$30 million, on terms which the officers believe best for the University, such authorization to cover the period from April 1, 1987 through June 30, 1987. (Resolution is attached as SUPPLEMENT IV.)

#### Campus Planning and Plant Management Committee Report and Recommendations for Action

Mr. Esposito, Chairman of the Campus Planning and Plant Management Committee, called the attention of the Board to the report of that Committee (Agenda Reference 8) and recommended approval of the matters covered in Items 16, 17 and 18 of these Minutes.

16. Revised Pizza Hut Lease

Mr. Fox noted that there had been a thorough discussion of this matter in Executive Session, including the terms of the lease.

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (2/6/87) that the officers be authorized to revise the lease with Pizza Hut which reduces the rent to the greater of \$40,000 per year or 5% of gross sales.

17. Medical Furnishings and Examination Equipment: HSC

Mr. Esposito noted that much of the existing furnishings and equipment have been in service for more than 20 years and must be replaced. In addition, the built-in fixtures cannot be economically refitted to the new offices. These two factors combined with the overall objective of providing a fit and finish consistent with the image of the new Temple University Hospital are the basis for the recommendation.

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (2/6/87) that the officers be authorized to purchase office furnishings and examination equipment and fixtures, for the Departments listed below, to be used in the Parkinson Pavilion and Outpatient Buildings at a cost of \$561,464 with funding to come from the University Bond Issue, with repayment to come from the Clinical Faculty Practice Plan at a rate of \$89,037.46 per year for ten years, and with the understanding that the amounts below identified as "estimated" will not vary more than 10% from the estimated prices:

PARKINSON AND OPB FURNISHINGS AND EQUIPMENT

Cardiology		\$ 53,580
Cardio-Thoracic		20,907
Endocrinology		4,040
Gastro-Intestinal		10,417
Hematology/Oncology		19,732
Medicine Administration		37,464
Nephrology		22,425
Neurology		15,744
Neurosurgery		34,748
OBGYN	(estimated)	55,000
Pathology		10,160
Pulmonary		33,917
Rheumatology		15,979
Ophthalmology		126,682
Shared Clinics		8,922
Surgery	(estimated)	33,000
Urology		5,163
Vascular Lab		3,584
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	SUB-TOTAL	\$ 511,464
Signage (interior)	(estimated)	22,000
Relocation	(estimated)	20,000
Installation	(estimated)	8,000
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	TOTAL	\$ 561,464



Mr. Fox noted that there has been a major re-structuring of Parkinson Pavilion, which was vacated when our new Hospital came on line. We now have, for the first time, both a brand new state of the art Hospital and, with the renovation of Parkinson Pavilion, a new and consolidated medical office facility for physicians, which allows them to practice in a new facility. He commended Dr. Scanlon who brought this project to fruition on time and within budget. Remodeling of a building is a very difficult kind of project, and this was handled very well.

18. 4150 Henry Avenue - Agency Agreement for Its Sale

Mr. Kohn asked what the sales commission is on this agency agreement, and Dr. Scanlon said it is 6%, but the commission is waived if the property is purchased by the Philadelphia College of Textiles and Sciences, which is the major property owner in this area.

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Campus Planning and Plant Management Committee (2/6/87) that the officers be authorized to enter into an agency agreement with Lanard & Axilbund, Inc. to offer for sale the property known as Germantown Labs, located at 4150 Henry Avenue, Philadelphia, Pennsylvania.

19. Congratulations to Men's Basketball Team for Winning the Atlantic-10 Championship

At the suggestion of Mr. Pew, on motion duly made and seconded, the Board of Trustees voted to congratulate the Men's Basketball Team for winning the Atlantic 10 Championship, and the Board wished the team well as it enters the NCAA competition.

Mr. Fox announced that there will be an Open House--Hospitality arrangement in Chicago on March 13 when the Temple Basketball Team will play Southern University's team in the first round of the NCAA competition.

Audit Committee Report and Recommendations for Action

Mr. Rosen, Chairman of the Audit Committee, called attention to the report of that Committee (Agenda Reference 14) and recommended approval of the matter covered in Item 20 of these Minutes.

20. Selection of the External Auditor for the University, the Hospital, and the Clinical Faculty Practice Plans for the Fiscal Years 1986-87 and 1987-88

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Audit Committee (3/9/87) that Peat, Marwick, Mitchell and Company be selected as the External Auditors for the University, the Hospital, and the Clinical Faculty Practice Plans for Fiscal Years 1986-87 and 1987-88.

Educational Policies Committee Report and Recommendations for Action

Mr. Shrager, Chairman of the Educational Policies Committee, called the attention of the Board to the report of that Committee (Agenda Reference 18).

Pursuant to the Board Resolution of 5/13/86, President Liacouras announced the promotion of James J. Ambandos, Department of Radio-Television-Film, School of Communications and Theater, to full professor, effective July 1, 1986; and the promotion of Tina Sloan Green, Department of Physical Education, College of Health, Physical Education, Recreation and Dance, to full professor, effective July 1, 1986.

Mr. Shrager then recommended approval of the matters covered in Items 21 and 22 of these Minutes.

21. Granting of Tenure - Sylvia Rosenfield and Alfred A. Bove

On motion duly made and seconded, pursuant to the procedures outlined in the Temple University Faculty Handbook, the Board of Trustees voted to approve the recommendations of the Educational Policies Committee (12/22/86 and 1/27/87) that tenure be granted to Sylvia Rosenfield, Department of Psychological Studies in Education, College of Education, effective 1/1/87; and that tenure be granted to Alfred A. Bove, Department of Medicine, School of Medicine, effective 1/1/87.

22. Granting of Tenure - Jeanne T. Allen and Merwyn A. Landay

On motion duly made and seconded, pursuant to the procedures outlined in the Temple University Faculty Handbook, the Board of Trustees voted to grant tenure to Jeanne T. Allen, Department of Radio-Television-Film, School of Communications and Theater; and to Merwyn A. Landay, Department of Periodontics, School of Dentistry, subject to confirmation of this action by the Educational Policies Committee at its March 1987 meeting.

Report of Committee on Honorary Degrees

President Liacouras, Chairman of the Committee on Honorary Degrees, called the attention of the Board to the report of that Committee (Agenda Reference 22). The President noted that Trustees Shrager, Esposito and Deal lead a group of Temple University representatives to Rome for the purpose of conferring an honorary degree upon the Prime Minister of Italy, The Honorable Bettino Craxi, and for the further purpose of reviewing the International Program of Temple University, and particularly the Rome Program, as well as beginning the negotiation of the lease of the premises we occupy in Rome, or the possible purchase of these premises.

Mr. Esposito presented the Prime Minister for the honorary degree. Representative Deal delivered the Invocation. Mr. Shrager delivered the greetings of the Trustees. The Immediate Past President of the Faculty Senate, Sandra Featherman, Chris Singleton, head of the Temple Student Government, and Judge Cipriani, president of the General Alumni Association, were all present to assist the President in the presentation of the honorary degree to the Prime Minister.

The President said it was an excellent ceremony, being highly publicized in Rome and throughout Italy, and appearing on prime time television in the evening. It gives Temple University a competitive edge in competing with the other 50 American institutions of higher education that have programs in Italy.

The President congratulated the faculty for the outstanding work of 20 years in Rome, and particularly the Tyler faculty. The Rome program helps our Art School to get the very best students. There are about 100 students in the Rome Program. The President noted that a Report on our International Programs has been mailed to all Trustees.

Mr. Shrager said that all of the Trustees can be very proud of the program in Rome. He spoke to many of the students who come from many institutions throughout the United States. He was very proud to be a member of Temple's Board of Trustees.

#### Report of Committee on Student Affairs

Judge Green's judicial duties prevented his attending today, and Vice President Swygert called the attention of the Board to the report of the Student Affairs Committee (Agenda Reference 23), noting that Student Elections are coming up and that they will be held over a two-day period so as to give as many students as possible a chance to vote. Over the past few years the number of students voting has been increasing. We now have a rather mature student government. In addition, he is pleased to report that generally student participation in activities has increased and continues to increase. The students have been very helpful in assisting with student recruitment. We have found that our best recruiting efforts are those in which students are involved.

Ms. Barsky, Vice Chairman of the Student Affairs Committee, pointed out that the Committee is pleased that we are moving forward on the Drug and Alcohol program, which will be in effect before the next academic year begins.

#### Reports of Other Committees

The Chairman of the Board called attention to the Reports of the other Committees (Agenda References 11, 14, 16 and 24), suggesting that if Trustees had questions about these Reports, they should communicate with the respective chairman.

##### 23. Treasurer's Report

Without objection, the Board of Trustees received the list of gifts and grants received between November 1, 1986 and January 31, 1987, and purchases and sales of securities between December 1, 1986 and January 31, 1987, said Report having been distributed at the Board meeting of today (Agenda Reference 25).

##### 24. Secretary's Report

On motion duly made and seconded, the Board of Trustees voted to approve the presentation of degrees-in-course dated May 21, 1987 to candidates approved by the appropriate academic committees of the faculty; and the presentation of degrees-in-course dated May 10, 1987 to candidates approved by the appropriate academic committees of the faculty in Tokyo, Japan.

The Public Session of the Board of Trustees was adjourned at 4:25 P.M., and the Corporation Meeting began immediately thereafter.

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*M. C. S.*