

MINUTES OF THE ANNUAL MEETING

The Board of Trustees

Temple University - Of The Commonwealth System of Higher Education

Tuesday, October 9, 1984

3:00 P.M., Ritter Hall South, Room 106, KIVA
Park Mall and Columbia Avenue

Attendance:

Members - Richard J. Fox, Chairman; Nathan C. Barr*, Gail M. Barsky, Mildred D. Beck, Francis J. Catania, Alphonso Deal (elected today), Louis J. Esposito, Howard Gittis, John C. Haas, Irving K. Kessler, Harold E. Kohn, Peter J. Liacouras, Hillel S. Levinson, M. Mark Mendel, Henry H. Nichols (elected today), Brian J. O'Neill, R. Anderson Pew, Frances B. Rauch, A. Addison Roberts (elected Honorary Life Trustee today), Edward H. Rosen (elected today), Charles F. Schalch (elected today), Anthony J. Scirica, Edwin H. Sherman*, Isadore A. Shrager (*-term expired today)

being a quorum of the Board of Trustees

Honorary Life Trustee - Paul R. Anderson

Ex Officio Member - Margaret A. Smith, Acting Secretary of Education

Invited Guests - Faculty - S. Elizabeth Davis, Robert F. Leahy, Dawn Marks, John Roberts

Students - Eric Elliott, John C. Gregory, Celia Lucente, Karen Sharp

Administration and Staff - Barbara L. Brownstein, Rodney D. Johnson, Harold B. Morley, Francis J. Sweeney, Jr., H. Patrick Swygert, Richard M. Englert, Stanton B. Felzer, David V. Randall, Philip B. Schaeffer, Kathy Gosliner, Bonnie Squires, William C. Seyler

General Counsel - Peter Mattoon

University Counsel - Robert J. Reinstein

Members Absent - Linda D. Brawner, Patricia J. Clifford, Bill Cosby, Paul A. Dandridge, Chaka Fattah, Clifford S. Green, Roger S. Hillas, William A. Pollard, Royal T. Popper, William L. Rafsky, William W. Rieger (elected today), Milton L. Rock, Samuel Rudofker

The Chairman of the Board, Mr. Fox, recognized and welcomed the following newly elected Trustees: Dr. Henry H. Nichols, who is returning to the Board after a year's absence from the Board; Charles F. Schalch, Alumni Trustee; Edward H. Rosen; and Representative Alphonso Deal. Representative William W. Rieger was unable to attend.

Mr. Fox also introduced and welcomed Margaret A. Smith, the Acting Secretary of Education of the Commonwealth of Pennsylvania.

The Chairman also introduced and welcomed the guests from the faculty and the student body.

ACTIONS OF THE BOARD OF TRUSTEES

1. Approval of Minutes - Regular Meeting of May 8, 1984

On motion duly made and seconded, the Minutes of the Regular meeting of May 8, 1984 were approved as previously mailed to the members.

Committee on Trustees Report and Recommendations for Action

Judge Anthony J. Scirica, Chairman of the Committee on Trustees, called attention to the Committee Report (Agenda Reference 1), and then recommended approval of the matters covered in Items 2, 3 and 4 of these Minutes.

2. Election of Chairman of the Board

For consideration of this item, Mr. Fox relinquished the Chair to Mr. Gittis.

On motion duly made and seconded, the Secretary was instructed to cast the unanimous ballot of the Board for the election of Richard J. Fox as Chairman of the Board of Trustees for the year 1984-85, Mr. Fox having been duly nominated by the Committee on Trustees (6/15/84).

The Secretary cast the ballot and Mr. Gittis declared Mr. Fox elected, whereupon he re-assumed the Chair as Chairman of the Board of Trustees.

3. Election of A. Addison Roberts as an Honorary Life Trustee

In keeping with the By-Laws (Article II, Section 5-A) and by virtue of the long and dedicated service of A. Addison Roberts to Temple University, including his service as Chairman of the Board, on motion duly made and seconded, the Board voted unanimously to elect Mr. Roberts as an Honorary Life Trustee, his nomination having been unanimously made by the Committee on Trustees (6/15/84).

Mr. Roberts said that Temple University had given him a lot, and he is very pleased about the progress the University has made during his thirteen years of service on the Board.

4. Election of Officers for 1984-85

On motion duly made and seconded, the Board of Trustees elected the officers listed below, said officers having been duly nominated by the Committee on Trustees (6/15/84 and 9/25/84), to serve until the next Annual Meeting of the Board, or until their successors shall have been elected and qualified:

- Peter J. Liacouras.....President
- H. Patrick Swygert.....Vice President for University Administration
- Barbara L. Brownstein.....Provost
- Rodney D. Johnson.....Vice President for Financial Affairs
- Rodney D. Johnson.....Treasurer
- Francis J. Sweeney, Jr.....Vice President for Health Sciences Center
- Harold B. Morley...Vice President for Development & Alumni(ae) Affairs

Robert J. Reinstein.....University Counsel
William C. Seyler.....Secretary

5. President's Report

President Liacouras said that in view of the length of the agenda for today he would make a brief report.

A. Second Heart Transplant at Temple University Hospital: The President reported that the second heart transplant at the Hospital had been completed today, and he congratulated everyone associated with this activity, including Dr. G. Michael Deeb and Dr. Jacob Kolff.

B. Matching Grant from the National Endowment for the Humanities: The President was pleased to announce that yesterday the University received a check in the amount of \$445,000 from the NEH as a result of our matching efforts to date to acquire books and periodicals for Paley Library. Eventually a program will be presented to the Development Committee and to the full Board to achieve all of the matching money available from the NEH. He noted that Dr. Morley, who was just elected as Vice President for Development and Alumni(ae) Affairs, has done very well for his first few minutes in office. This is just the first of several initiatives we are taking to strengthen our libraries at the University.

C. Dedication of Anderson Hall and Wachman Hall: The President reminded everyone present that tomorrow there will be the dedication of Anderson Hall (the former Humanities Building on the Broad and Montgomery Campus) in honor of Paul R. Anderson, the fifth President of the University who served from 1967 to 1973; and there will also be the dedication of Wachman Hall (1619 Walnut Street, Temple University Center City) in honor of Marvin Wachman, the sixth President of the University who served from 1973 to 1982. The Wachman Hall Dedication is scheduled for 1:30 P.M.; Anderson Hall will be dedicated at 3:00 P.M.; and at 4:00 P.M. there will be a Reception on the Broad and Montgomery Campus in honor of both former Presidents. Everyone was cordially invited to attend all of these ceremonies.

D. Enrollment for the Fall 1984 Semester: The President said that enrollments are up at every level--for Undergraduate and for Graduate, women enrollments are up 5% and men enrollments are up 2%, the Main Campus enrollments are up, and resident student enrollments are up in comparison with last year. It is expected that the final enrollment figures will be 31,000, plus or minus 150. Enrollment is off in terms of Non-Matriculated, Part-Time students, and the Administration will be addressing this problem. Our Professional students are off slightly. In the case of the Law School, a reduction of 2.5% was anticipated, and there were slight drops in the Dental School and in the Medical School. The quality of the students continues high in all of the Professional Schools.

E. General Health of the University: The President said that there are issues confronting the University in terms of campus development, in the strengthening of undergraduate programs, and in being sure that when all is concluded in our ongoing negotiations with all of the employees of the University that we will be a stronger University. The President is honored to report that the general health of the University is better, much better, than a year ago on the financial side, on the spiritual side, on the academic side, and most importantly in terms of

recognizing that we are seeking to fulfill the original objectives of Temple University, as modified by our State-Relatedness and as a comprehensive Commonwealth University.

Finally, the President referred to a copy of a confidential letter from him to Mayor Goode, following up on earlier discussions with the Mayor, noting that this letter is at the desk of each Trustee. He urged the Trustees to read this letter carefully and to let him know any comments they may have.

Executive Committee Report and Recommendations for Action

Mr. Gittis, Chairman of the Executive Committee, reviewed at some length the Report of the Executive Committee (Agenda Reference 5), and then recommended approval of the matters covered in Items 6, 7 and 8 of these Minutes.

6. Place and Time of Next Four Board Meetings

On motion duly made and seconded, the Board voted to approve the recommendation of the Executive Committee (9/25/84) that the December 11, 1984 meeting of the Board be held in Room 106 (KIVA), Ritter Hall South, Park Mall and Columbia Avenue, at 3:00 P.M.; and that the March 12, May 14 and October 8, 1985 meetings of the Board also be held at the same place and at the same time.

7. Final University Budget for 1984-85

Mr. Gittis called attention to the captioned Budget (Agenda Reference 7), noting that the budget was discussed and debated at great length at the 9/25/84 Joint Meeting of the Business and Finance Committee and the Executive Committee, and he said that both Committees recommend approval of this Final University Budget for 1984-85.

On motion duly made and seconded, the Board voted to approve the recommendation of the Executive Committee (9/25/84) that the Final University Budget for 1984-85 be adopted. (The Budget is attached and identified as SUPPLEMENT I)

8. Final Hospital Budget for 1984-85

Mr. Gittis called attention to the Hospital Budget (Agenda Reference 8) noting that it calls for Total Operating Revenue of \$85.3 million, for total operating expenses of \$87.8 million with a budgeted deficit of approximately \$2.5 million, prior to the application of the Commonwealth Appropriation of \$2.5 million, which would result in a balanced budget.

On motion duly made and seconded, the Board voted to approve the recommendation of the Executive Committee (9/25/84) and of the Hospital Board of Governors (9/18/84) that approval be given to the Final Hospital Budget for 1984-85, said Budget being attached as SUPPLEMENT II.

Board of Governors, Temple University Hospital - Report and Recommendation for Action

Mr. Haas, Chairman of the Board of Governors, called attention to the Report of the Board of Governors (Agenda Reference 9), noting that for the fiscal year ending 1984, the Hospital showed a surplus of

\$123,500 after the application of the \$2.5 million appropriation from the Commonwealth of Pennsylvania. Adult admissions, length of stay and occupancy rates were down from the previous year but this was consistent with what is occurring on a national level. For the first few months of the current fiscal year, the financial figures look good but it is a time of great change with the DRGs (Diagnostic Related Groups) now being in effect. This has a great leverage on length of stay, which is dropping--but admissions have been up, so that occupancy has not dropped off that severely. It was pointed out that Sol Zubrow is chairing a Committee which is working with Hospital Administration in monitoring the impact of overstay on the Hospital Budget.

The new hospital construction and renovation project is now 37% completed and is still on schedule and within budget. Savings on the constructions amount to about \$7 million and these savings may go as high as \$10 million. This will permit putting back some of the badly needed items (parking, sprinkling system, etc.) that were taken out earlier because of anticipated higher costs.

The Nichols Committee, which continued to monitor the affirmative action program for the new Hospital construction, reported that as of 8/31/84, 33% of the dollar value of all contracts awarded have been to minority and women business enterprises. Thrity-three percent of all skilled craft hours on the job have been worked by minorities and females, and when labor hours are combined with craft hours, 40% of the total hours worked are by minorities and females.

Finally, Mr. Haas reported that a consortium of Hospitals (Episcopal, MCP, St. Christopher's, Temple) has received a grant from the Robert Wood Johnson Foundation for the development of a capitation (HMO) plan for Medicaid patients in North Philadelphia.

Mr. Haas then recommended approval of the matter covered in Item 9 of these Minutes.

9. Election of Members and Honorary Members to Board of Governors Temple University Hospital

On motion duly made and seconded, the Board of Trustees, in accordance with the Trustees By-Laws (Article IV, Section 13), and in accordance with the Governors By-Laws (Article III, Sections 1, 2A and 2B) elected the persons listed below to membership or honorary membership on the Board of Governors, Temple University Hospital, for the terms indicated, effective October 9, 1984, these persons having been duly nominated by the Board of Governors on 6/19/84; and the Board instructed the Secretary to cast an unanimous ballot for the election of these persons:

For Three-Year Terms (1984-87)

Paul M. Henkels

Robert N.C. Nix, Jr.

Daniel Polett

Milton L. Rock

Sol Zubrow

For Two-Year Term (1984-86)

Henry H. Nichols

For One-Year Term (1984-85)

Alice W. Ballard

For Honorary Governors

Aaron Heine, Esq.
David C. Melnicoff

The Secretary cast an unanimous ballot for the above slate and the Chairman declared the above persons elected.

Educational Policies Committee Report and Recommendations for Action

Mr. Shrager, Chairman of the Educational Policies Committee, called attention to the Report of this Committee (Agenda Reference 11), and recommended approval of the matters covered in Items 10 and 11 of these Minutes.

10. Approval of Appointments with Tenure

On motion duly made and seconded, the Board voted to approve the recommendation of the Educational Policies Committee (9/26/84) that approval be given to the appointments of two persons with tenure, the names of the two persons being on file in the Office of the Provost.

11. Approval of Transferring the Department of Criminal Justice (Now Reporting Directly to the Provost) to the College of Arts and Sciences

On motion duly made and seconded, the Board voted to approve the recommendation of the Educational Policies Committee (9/26/84) that the Department of Criminal Justice, now a free-standing department reporting directly to the Provost, be transferred to the College of Arts and Sciences.

Report of Committee on Athletics

Mr. Levinson, Chairman of the Committee on Athletics, called attention to the Report of this Committee (Agenda Reference 14), calling especial attention to the Atlantic City Weekend (Nov. 30 and Dec. 1) and urging every Trustee to participate in this Weekend. Mr. Fox also referred to this matter, noting that each Trustee has received today a form on which he or she can order tickets or other parts of the "package" for this weekend. He suggested that every Trustee who can do so should buy a block of tickets for the Temple-Toledo Football Game and make the extra tickets available for student use. He asked each Trustee to fill out these forms before leaving the meeting today so that he or she can enjoy this exciting weekend.

Reports of Other Standing Committees

The Board Chairman referred to the Reports of the Other Standing Committees (Agenda Reference 15 through 20), noting that any Trustee questions about these Reports should be communicated to the respective Committee Chairman.

12. Appointments to Committees Other Than Executive Committee, Honorary Degrees Committee and Committee on Trustees

Mr. Fox said that the captioned appointments will be sent to Trustees by mail within the next week.

13. Executive Committee - Nominations for Membership by the Chairman of the Board

Mr. Fox also noted that these appointments will be sent to Trustees by mail within the next week.

14. Appointment of Committee on Honorary Degrees by President Peter J. Liacouras

Pursuant to the By-Laws (Article IV, Section 7-A), the President announced the appointment of 10 persons to the Committee on Honorary Degrees for one-year terms, beginning October 9, 1984, as indicated in SUPPLEMENT III.

15. Election of Members to Committee on Trustees

In accordance with the By-Laws (Article IV, Section 6-A), on motion duly made and seconded, the Board of Trustees elected the following persons who had been nominated by the Executive Committee (9/25/84) to membership on the Committee on Trustees for one-year terms beginning October 9, 1984:

Louis J. Esposito	Henry H. Nichols	Mrs. R. Stewart Rauch
Anthony J. Scirica	Isadore A. Shrager	

(Note: In addition to those elected, the President, the Chairman of the Board, and the Chairman of the Executive Committee are members of the Committee on Trustees, which elects one of its members as the Chairman of the Committee.)

16. Treasurer's Report

On motion duly made and seconded, the Board of Trustees voted to receive the list of gifts received between April 1, 1984 and August 31, 1984 and grants received and purchases and sales of securities between April 1, 1984 and June 30, 1984, said Report having been distributed at the Board meeting of today (Agenda Reference 25).

17. Presentation of Engraved Plates to Outgoing Trustees

Mr. Fox presented engraved plates to outgoing Trustees Edwin H. Sherman, Nathan C. Barr, and A. Addison Roberts (who will become an Honorary Life Trustee), thanking each of them for the time, effort and energy which they have devoted to the Board of Trustees during their service with the University. He expressed the appreciation of the Board for their dedication to Temple University, and the Board responded with applause for these three Trustees.

18. Memorial Resolution for Judge Samuel H. Rosenberg

Mr. Fox noted the untimely death of Judge Samuel H. Rosenberg on June 18, 1984, and then read the Memorial Resolution which is attached as SUPPLEMENT IV.

On motion duly made and seconded, the Board of Trustees adopted the Memorial Resolution for Judge Samuel H. Rosenberg and instructed the Secretary to send a copy of the Resolution to his widow and family.

19. Request from the Faculty Union (AAUP)
President to Address the Board

Mr. Fox read a letter from Dr. Phillip R. Yannella, President of the AAUP, the faculty union, requesting that he be permitted to present the union's point of view to the full Board.

Mr. Fox said that the Board is not in a position to have the leadership of the various bargaining units address the Board, especially when collective bargaining is going on. As was indicated in the Report of the Executive Committee, we did have a lengthy meeting with Dr. S. Elizabeth Davis, President of the Faculty Senate, and we have indicated that upon the conclusion of the collective bargaining between the University and the AAUP, we will be happy to sit down with the leadership of the Faculty Senate and discuss the various questions of relationships among the administration, the Board of Trustees and the Faculty.

The regular session of the Board of Trustees was adjourned at 3:45 P.M., so that the Board could go into Executive Session to discuss personnel matters.