BOARD OF TRUSTEES
Temple University – Of The Commonwealth System Of Higher Education

PUBLIC SESSION
Wednesday, November 3, 2021 at 3:30 p.m.
1810 Liacouras Walk 5th Floor/Video Conference

MINUTES

Presiding Officer: Mitchell L. Morgan, Chair of the Board

Secretary’s Note: The trustees met first in Executive Session at 2:30 p.m.

PARTICIPANTS


President: Dr. Jason Wingard

Interim Secretary: Michael B. Gebhardt

Administration: Cameron Etezady, Valerie I. Harrison, Kenneth H. Kaiser, Gregory N. Mandel

Non-Voting Advisory Member: Kimmika Williams-Witherspoon, Faculty Senate President Bradley A. Smutek, Temple Student Government President

Guest: Jessica J. Julius, Associate Professor, Tyler School of Art & Architecture

Justine A. Jones, College of Public Health

Mr. Morgan, Chair of the Board, called the Public Session to order.
RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Committee on Trustee Affairs – Leonard Barrack, Phillip C. Richards, Co-Chairs

RECOMMENDATIONS FOR ACTION:

1. **Election of Chair of the Board**

   Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 9/14/2021, duly elected **Mitchell L. Morgan** as Chair of the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, to serve until the next Annual Meeting of the Board of Trustees in accordance with the bylaws of the University.

2. **Re-Election of University Trustees**

   Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 9/14/2021, re-elected the individuals listed below to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, for a four-year term effective immediately in accordance with the bylaws of the University:

   **Term: 2021-2025**
   **Initial Appointment**
   
   Leonard Barrack  2001
   Joseph F. Coradino  2013
   Marina Kats  2017
   J. Williams Mills, III  2006

3. **Re-Election of Commonwealth Trustees**

   Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Commonwealth appointing authorities and the Committee on Trustee Affairs 10/01/2021, re-elected **Charles E. Ryan** and **Christine Tartaglione** for terms effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

   Secretary’s Note: Pursuant to the Temple University Commonwealth Act, The Honorable Bryan Cutler, Speaker of the House of Representatives of Pennsylvania, has re-appointed Mr. Ryan as a Commonwealth trustee.

   Secretary’s Note: Pursuant to the Temple University Commonwealth Act, The Honorable Jake Corman, Pennsylvania State Senator, has re-appointed Ms. Tartaglione as a Commonwealth trustee.
4. **Appointments to Board of Directors of Temple University Health System, Inc.**

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Board of Directors of Temple University Health System, Inc. 10/20/2021, approved the appointments of the individuals listed below to the Board of Directors of TUHS each for the balance of a three-year term ending in 2023, in accordance with the bylaws of TUHS:

<table>
<thead>
<tr>
<th>Term: 2020-2023</th>
<th>Initial Appointment Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lon R. Greenberg</td>
<td>2021</td>
</tr>
<tr>
<td>Eleanor R. Reinhardt</td>
<td>2021</td>
</tr>
</tbody>
</table>

5. **Re-Appointments to Board of Directors of Temple University Health System, Inc.**

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 9/14/2021, and the Board of Directors of TUHS, approved the re-appointment of the individuals listed below to the Board of Directors of TUHS each for a three-year term, in accordance with the bylaws of TUHS:

<table>
<thead>
<tr>
<th>Term: 2021-2024</th>
<th>Initial Appointment Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Paul G. Curcillo, II. M.D.</td>
<td>2018</td>
</tr>
<tr>
<td>Edward G. Glickman</td>
<td>2012</td>
</tr>
<tr>
<td>Christopher W. McNichol</td>
<td>2018</td>
</tr>
<tr>
<td>Martin L. Ogletree</td>
<td>2018</td>
</tr>
<tr>
<td>Daniel H. Polett</td>
<td>1995</td>
</tr>
</tbody>
</table>

6. **Appointment to Board of Directors of Temple Educational Support Services, Ltd.**

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 9/14/2021, appointed the following individuals as Directors of Temple Educational Support Services, Ltd. to hold such office in accordance with the bylaws of TESS:

<table>
<thead>
<tr>
<th>Term: 2021-2022</th>
<th>Initial Appointment Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jason Wingard (Ex Officio)</td>
<td>2021</td>
</tr>
<tr>
<td>Mitchell L. Morgan (Ex Officio)</td>
<td>2019</td>
</tr>
<tr>
<td>Nelson A. Diaz</td>
<td>1997</td>
</tr>
<tr>
<td>Lewis F. Gould, Jr.</td>
<td>1997</td>
</tr>
<tr>
<td>Kenneth H. Kaiser</td>
<td>2016</td>
</tr>
<tr>
<td>Solomon C. Luo</td>
<td>2008</td>
</tr>
<tr>
<td>Joseph W. Marshall, III</td>
<td>2002</td>
</tr>
<tr>
<td>Gregory N. Mandel</td>
<td>2021</td>
</tr>
<tr>
<td>Leon O. Moulder, Jr. (Chair)</td>
<td>2014</td>
</tr>
<tr>
<td>Daniel H. Polett</td>
<td>1996</td>
</tr>
<tr>
<td>Matthew Wilson</td>
<td>2020</td>
</tr>
</tbody>
</table>
7. **Appointment of Chair of Board of Overseers, Temple University Japan**

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 9/14/2021, approved the appoint of Paul Kuo as Chair of the Board of Overseers, Temple University Japan effective immediately in accordance with the bylaws of Temple University Japan.

8. **Appointment of Officers for 2021-2022**

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 9/14/2021, appointed the officers listed below to hold such offices in accordance with the bylaws of the University:

- President: Jason Wingard
- Interim Chief Information Officer: Larry Brandolph
- Vice President for International Affairs: Hai-Lung Dai
- Interim University Counsel: Cameron Etezady
- Vice President, Chief of Staff / Interim Secretary: Michael B. Gebhardt
- Vice President for Public Affairs: Valerie I. Harrison
- Vice President, Athletics Director: Arthur Johnson
- Senior Vice President, Chief Administrative Officer: Kenneth H. Kaiser
- Vice President for Planning and Capital Projects: Gennaro J. Leva
- Interim Provost: Gregory N. Mandel
- Interim Treasurer: David Marino
- Vice President for Research Administration: Michele M. Masucci
- Vice President for Student Affairs: Theresa A. Powell
- Interim Vice President for Institutional Advancement: Nina Weisbord

9. **Resolutions of Appreciation**

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 9/14/2021 and 10/01/2021, approved the Resolutions of Appreciation for the individuals listed below:

- **University Trustee**
  - Patrick J. O’Connor, Esq.

- **Ex Officio Participants**
  - Rafael Porrata-Doria, President Faculty Senate 2019-2021
  - Quinn Litsinger, President Temple Student Government 2020-2021

10. **Election of Honorary Life Trustee – Patrick J. O’Connor, Esq.**

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs 10/01/2021, approved the election of Patrick J. O’Connor to Honorary Life Trustee of Temple University – Of The Commonwealth System of Higher Education.
Executive Committee – Phillip C. Richards, Chair

11. Report

RECOMMENDATIONS FOR ACTION:

12. Board and Standing Committees’ Schedule of Meetings for 2021-2022

Upon motion duly made and seconded, the Board of Trustees approved the Schedule of Meetings for the Board and its Standing Committees for FY 2021-2022.

13. Borrowing Authority – November 1, 2021 through December 31, 2021

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, $30 million on terms which the officers believe best for the University, such authority to cover the period from November 1, 2021 through December 31, 2021.

Alumni Relations and Development Committee – Leonard Barrack, Chair

14. Report

RECOMMENDATION FOR ACTION:

15. Approval to Amend Gift Agreement for the Lewis Katz School of Medicine

Upon motion duly made and seconded, the Board of Trustees upon the recommendations of the Alumni Relations and Development Committee 11/2/2021, approved the amended gift agreement for the Lewis Katz School of Medicine.

Academic Affairs Committee – Joseph W. Marshall, III, Chair

16. Report

RECOMMENDATIONS FOR ACTION:

17. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees upon the recommendations of the Academic Affairs Committee 11/02/2021 and the President, approved the granting of faculty tenure. The tenure dossier is on file in the Office of the Provost.
18. **Reorganize the Departments in the Fox School of Business and Management and Redesignate or Transfer the Tenure of Faculty**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee 11/02/2021, that the officers be authorized to reorganize the departments in the Fox School of Business and Management and redesignate or transfer the tenure of faculty:

A. Establish the Department of Risk, Actuarial Science and Legal Studies  
B. Establish the Department of Management  
C. Establish the Department of Statistics, Operations and Data Science  
D. Establish the Department of Marketing  
E. Eliminate the Department of Legal Studies  
F. Eliminate the Department of Risk, Insurance and Healthcare Management  
G. Eliminate the Department of Human Resource Management  
H. Eliminate the Department of Strategic Management  
I. Eliminate the Department of Statistical Science  
J. Eliminate the Department of Marketing and Supply Chain Management  
K. Redesignate or transfer the tenure of faculty from current departments to newly established departments

19. **Establish and Terminate Various Curricula in the Fox School of Business and Management**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee 11/2/2021, that the officers be authorized to establish and terminate various curricula in the Fox School of Business and Management:

A. Establish the Master of Science in Accounting and Financial Management  
B. Terminate the Master of Science in Accounting

20. **Establish and Terminate Various Curricula in the College of Public Health**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee 11/2/2021, that the officers be authorized to establish and terminate various curricula in the College of Public Health:

A. Establish a Minor in Global Health  
B. Terminate the Occupational Therapy Doctorate in Occupational Therapy  
C. Terminate the Concentration in Integrative Exercise Physiology in the Doctor of Philosophy in Kinesiology  
D. Terminate the Concentration in Integrative Exercise Physiology in the Master of Science in Kinesiology  
E. Terminate the Concentration in Athletic Training in the Master of Science in Kinesiology
21. **Establish a Minor in Hip Hop Dance and Culture in the Boyer College of Music and Dance**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee 11/2/2021, that the officers be authorized to establish a Minor in Hip Hop Dance and Culture in the Boyer College of Music and Dance.

22. **Terminate Concentrations in the Master of Science in Communication Management in the Klein College of Media and Communication**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee 11/2/2021, that the officers be authorized to terminate concentrations in the Master of Science in Communication Management in the Klein College of Media and Communication:

A. Terminate the Concentration in Media Management, Government and Social Policy
B. Terminate the Concentration in Strategic Communication and Cross-cultural Leadership
C. Terminate the Concentration in Conflict Management and Dispute Resolution

Facilities Committee – Joseph F. Coradino, Chair

23. **Report**

**RECOMMENDATIONS FOR ACTION:**

24. **Lewis Katz School of Medicine Lease with Civic Property Management**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee 11/2/2021 that the officers be authorized to proceed with the Lewis Katz School of Medicine Lease with Civic Property Management at a cost not-to-exceed $2,076,000, with the funding and financing sources being the Lewis Katz School of Medicine (#100000-06390-7520-01; $2,076,000).

25. **Lease for 425 Commerce Drive Ft. Washington, PA 6th Amendment, School of Pharmacy**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee 11/2/2021 that the officers be authorized to proceed with the Lease for 425 Commerce Drive Ft. Washington, PA 6th Amendment, School of Pharmacy at a cost not-to-exceed $950,000, with the funding and financing sources being the School of Pharmacy (#100000-08100-7520-01; $840,000), School of Pharmacy (#100000-08100-7721-01; $110,000).
26. **Sullivan Hall – 2nd Floor MEP (Mechanical, Electrical and Plumbing) Upgrade**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (11/2/2021) that the officers be authorized to proceed with the Sullivan Hall – 2nd Floor MEP (Mechanical, Electrical and Plumbing) Upgrade project at a cost not-to-exceed $483,000, with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07; $483,000).

**APPOINTMENT OF STANDING COMMITTEES FOR 2021-2022**

27. **Membership of the Executive Committee**

In accordance with Section 6.3.A of the Bylaws, the members of the Executive Committee are as set forth in Agenda Reference 27.

*Secretary’s Note: No action required.*

28. **Committee Assignments**

In accordance with Section 6.2.A of the Bylaws, the members of the standing committees are as set forth in Agenda Reference 28.

*Secretary’s Note: No action required.*

**STANDING COMMITTEES - REPORTS FOR INFORMATION:**

29. Athletics Committee – J. William Mills, III, Chair

30. Audit Committee – Jane Scaccetti, Chair

31. Budget and Finance – Lewis F. Gould, Jr., Chair

**RECOMMENDATIONS FOR ACTION:**

- **Creation of a Quasi-Endowment for the College of Liberal Arts**

  Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Budget & Finance Committee 11/3/2021, that the officers be authorized to create a Quasi-Endowment for the College of Liberal Arts as set forth in the Agenda Addendum.

- **Renewal of the TUHS Line of Credit**

  Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Budget & Finance Committee 11/3/2021, that the officers be authorized to renew the Temple University Health System Line of Credit with JPMorgan Chase Bank, N.A. on the terms set forth in the Agenda Addendum.
32. Committee on Strategic Direction & Long-Range Planning – Stephen G. Charles,
33. Compliance Committee – Michael H. Reed, Chair
34. Government Relations and External Affairs Committee – Bret S. Perkins, Chair
35. Investment Committee – Christopher W. McNichol, Chair
36. Student Life and Diversity Committee – Nelson A. Diaz, Chair
37. Temple University Health System - Joseph W. Marshall, III, Chair

The following committees did not meet this reporting period:

   Healthcare Enterprise
   Research

**OFFICER’S REPORT**

38. **Treasurer’s Report** – Kenneth H. Kaiser

   Upon motion duly made and seconded, the Investment Reports for the Three Months
   Ended June 30, 2021, and grants and contracts awarded between April 1, 2021,
   and June 30, 2021, were received, said Report being included and identified.

39. **Secretary’s Report** – Michael B. Gebhardt

   Upon motion duly made and seconded, the Board of Trustees approved the presentation
   of degrees-in-course dated December 16, 2021, to candidates approved by the appropriate
   academic committees of the faculty.

40. **Guest Speakers:**

   a.) **President, Faculty Senate**
       Professor Kimmika Williams-Witherspoon
       School of Theater, Film and Media Arts

   b.) **President, Temple Student Government**
       Bradley A. Smutek
       College of Liberal Arts

**ADJOURNMENT**