

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System Of Higher Education

PUBLIC SESSION

Tuesday, March 12, 2019 at 3:30 p.m.

Feinstone Lounge, Sullivan Hall, Liacouras Walk and Polett Walk

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Secretary's Note: The trustees met first in Executive Session at 12:30 p.m.

PARTICIPANTS

Trustees: Leonard Barrack, Stephen G. Charles, Joseph F. Coradino, Paul G. Curcillo, II, Nelson A. Diaz, Ronald R. Donatucci, Patrick J. Eiding, Lewis F. Gould, Jr., Lon R. Greenberg, Sandra Harmon-Weiss, Marina Kats, Patrick V. Larkin, Joseph W. Marshall, III, Anthony J. McIntyre, Christopher W. McNichol, J. Williams Mills, III, Mitchell L. Morgan, Leon O. Moulder, Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Michael H. Reed, Phillip C. Richards, Charles E. Ryan, Jane Scaccetti, Michael J. Stack, III

President: Richard M. Englert

Secretary: Anne K. Nadol

Administration and Staff: William T. Bergman, Raymond Betzner, James F. Cawley, IV, Kevin G. Clark, JoAnne A. Epps, Michael B. Gebhardt, Valerie I. Harrison, Dozie Ibeh, Stephanie Ives, Kenneth H. Kaiser, Larry R. Kaiser, George Kenney, Gennaro J. Leva, David Marino, Joseph D. Monahan, Michael D. Scales, Dale Venturini, Williams J. Wilkinson

Non-Voting Advisory Member: Seth Jacobson (PA Education Secretary Rep.), Gadi Zimmerman (President, Temple Student Government)

Mr. O'Connor, Chairman of the Board, called the Public Session to order.

- Faculty:** Associate Professor Matthew Miller
School of Theater Film & Media Arts
- Associate Professor Elham Sahraei
College of Engineering
- Professor Paul Swann, Ph.D.
School of Theater, Film and Media Arts
- Associate Professor Donald Wargo
College of Liberal Arts
- Students:** Kaya Jones, Klein College of Media and Communications
- Sarah Kuchan, College of Science and Technology

Approval of Minutes: Tuesday, December 11, 2018

RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATION FOR ACTION:

1. Re-Election of Commonwealth Trustee – Patrick V. Larkin

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Commonwealth appointing authorities and the Committee on Trustee Affairs (2/27/2019), re-elect Patrick V. Larkin, for a term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 1.

Secretary's Note: Pursuant to the Temple University Commonwealth Act, The Honorable Joe Scarnati, President Pro Tempore, of the Commonwealth of Pennsylvania, has re-appointed Mr. Larkin as a voting trustee.

Executive Committee – Mitchell L. Morgan, Chair

2. Report

RECOMMENDATION FOR ACTION:

3. Borrowing Authority – April 1, 2019 through June 30, 2019

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from April 1, 2019 through June 30, 2019 as set forth in Agenda Reference 3.

Budget & Finance Committee – Lewis F. Gould, Jr., Chair

4. Report

RECOMMENDATION FOR ACTION:

5. University Housing Rates Proposal for 2019-2020

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Budget & Finance Committee (3/12/2019) and the Student Life & Diversity Committee (3/11/2019) approved an average increase of approximately 2.62 percent in university student housing for 2019-2020, as set forth in Agenda Reference 5.

Alumni Relations and Development Committee – Leonard Barrack, Chair

6. Report

RECOMMENDATIONS FOR ACTION:

7. Approval to Establish a Quasi-Endowed Fund

Upon motion duly made and seconded, the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (2/6/2019), authorizing the establishment of a quasi-endowed fund from two endowed funds in the College of Liberal Arts, as set forth in Agenda Reference 7.

8. Approval of Extended Pledge Term

Upon motion duly made and seconded, the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (1/21/2019), authorizing a 9-year pledge to support a term research fund in the Kornberg School of Dentistry, as set forth in Agenda Reference 8.

9. Approval to Redirect Funds and Approval of Named Space

Upon motion duly made and seconded, the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (12/19/2018), authorizing the redirecting of money from a scholarship fund to support the naming of a Scholars Center in the new Charles Library, as set forth in Agenda Reference 9.

10. Approval of Named Space

Upon motion duly made and seconded the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (1/21/2019), authorizing the naming of the Special Collections Research Center Conservation Lab in the new Charles Library, as set forth in Agenda Reference 10.

11. Approval of Named Space

Upon motion duly made and seconded the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (1/21/2019), authorizing the naming of the Special Collections Research Center Common Office in the new Charles Library, as set forth in Agenda Reference 11.

12. Approval of Named Space

Upon motion duly made and seconded, the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (1/31/2019), authorizing the naming of a dental clinic, as set forth in Agenda Reference 12.

13. Approval of Named Space

Upon motion duly made and seconded, the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (1/31/2019), authorizing the naming of the Digital Innovation Foundry within the Fox School of Business, as set forth in Agenda Reference 13.

14. Approval of Named Space

Upon motion duly made and seconded, the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (2/17/2019), authorizing the naming of an 80-seat lecture hall in the Kornberg School of Dentistry, as set forth in Agenda Reference 14.

15. Approval of Amount for Named Space

Upon motion duly made and seconded the Board of Trustees, approved the recommendations of the Alumni Relations and Development Committee (3/11/2019), and the Gift Acceptance Committee (1/28/2019), authorizing an amount for the naming of the Terrace between Anderson and Gladfelter Halls, as set forth in Agenda Reference 15.

Academic Affairs Committee – Joseph W. Marshall, III, Chair

16. Report

RECOMMENDATIONS FOR ACTION:

17. Reorganize Departments in the Kornberg School of Dentistry

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/11/2019), that the officers be authorized to reorganization departments in the Kornberg School of Dentistry as set forth in Agenda Reference 17:

- A) Eliminate the Department of Pediatric Dentistry and Community Oral Health Sciences
- B) Establish the Department of Pediatric Dentistry
- C) Establish the Department of Oral Health Sciences
- D) Transfer the tenure of faculty from the Department of Pediatric Dentistry and Community Oral Health Sciences to the Department of Oral Health Sciences

18. Establish a Concentration in Guitar for the Bachelor of Music and Master of Music in the Boyer College of Music and Dance

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/11/2019), that the officers be authorized to establish a Concentration in Guitar for the Bachelor of Music and Master of Music in the Boyer College of Music and Dance as set forth in Agenda Reference 18.

19. **Establish an Optional Concentration in Quantitative Methods in the Doctor of Philosophy in Psychology in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/11/2019), that the officers be authorized to establish an Optional Concentration in Quantitative Methods in the Doctor of Philosophy in Psychology in the College of Liberal Arts as set forth in Agenda Reference 19.

20. **Rename the Master of Science in Globalization and Development Communication as the Master of Science in Communication for Development and Social Change in the Klein College of Media and Communication**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/11/2019), that the officers be authorized to rename the Master of Science in Globalization and Development Communication as the Master of Science in Communication for Development and Social Change in the Klein College of Media and Communication as set forth in Agenda Reference 20.

21. **Establish a Master of Arts in Theater Instruction in the School of Theater, Film and Media Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/11/2019), that the officers be authorized to establish a Master of Arts in Theater Instruction in the School of Theater, Film and Media Arts as set forth in Agenda Reference 21.

22. **Terminate the Master of Fine Arts in Illustration in the Tyler School of Art and Architecture**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/11/2019), that the officers be authorized to terminate the Master of Fine Arts in Illustration in the Tyler School of Art and Architecture as set forth in Agenda Reference 22.

Facilities Committee – Joseph F. Coradino, Chair

23. Report

RECOMMENDATIONS FOR ACTION:

24. 1300 Residence Hall - Interior Renovation (Design & Construction) Amendment

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with an amendment to the 1300 Residence Hall - Interior Renovation project at a revised cost not-to-exceed, \$8,620,000, reflecting an increase of \$8,545,000 with the funding and financing source being the University Housing R&R Fund (#830034-50012-7862-10; \$8,545,000) as set forth in Agenda Reference 24.

25. Anderson Hall Expanded Lobby and Entrance (Construction) Amendment

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with an amendment to the Anderson Hall Expanded Lobby and Entrance project at a revised cost not-to-exceed, \$8,992,617, reflecting an increase of \$8,438,600 with the funding and financing source being the College of Liberal Arts (#103012-18010-7730-04; \$8,138,600), Plant Development Fund (#100000-80220-7385-07; \$300,000 as set forth in Agenda Reference 25.

26. Charles Library - Amendment

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with an amendment to the Charles Library project at a revised cost not-to-exceed, \$175,800,000, reflecting an increase of \$5,800,000 with the funding and financing sources being the Tech Fee Funding (#106042-25010-04-00; \$763,138), Library R7R (#103094-25010-04-00; \$970,000), Provost Fund (#100000-27800-05-00; \$250,000), Business Services (#103230-84000-06-00; \$750,000), Prior Bond Funds (#800057-66000-7385-07; \$3,066,862) as set forth in Agenda Reference 26.

27. Old Dental School 4th Floor Renovation (Design & Construction) Amendment

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with an amendment to the Old Dental School 4th Floor Renovation project at a revised cost not-to-exceed, \$4,416,900, reflecting an increase of \$3,866,900 with the funding and financing source being the Dental Dean Gift Fund (#517086-07010-7730-04; \$3,866,900) as set forth in Agenda Reference 27.

28. 3431 N. 15th Street – Facilities Warehouse Renovations - Amendment

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with an amendment to the 3431 N. 15th Street – Facilities Warehouse Renovations project at a revised cost not-to-exceed, \$3,157,000, reflecting an increase of \$970,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07; \$970,000) as set forth in Agenda Reference 28.

29. Mitten Hall – Ground Floor Renovations, Phase 1 (Human Resources) Amendment

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with an amendment to the Mitten Hall – Ground Floor Renovations, Phase 1 (Human Resources) Renovations project at a revised cost not-to-exceed, \$2,900,000, reflecting an increase of \$2,500,000 with the funding and financing sources being the Plant Development Fund (#100000-80220-7385-07; \$1,250,000), CFO Fund (#103053-66000-7385-06; \$1,250,000) as set forth in Agenda Reference 29.

30. Dental School (ODS) – 1-HUB Phase 1 Implementation

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with the Dental School (ODS) –1-HUB Phase 1 Implementation project at a cost not-to-exceed, \$1,500,000, with the funding and financing sources being the Commonwealth of PA (EACP Grant) (#000000-00000-0000-00; \$750,000), OVPR Matching Fund (#100000-24010-7385-04; \$750,000) as set forth in Agenda Reference 30.

31. Pearson Hall Basement Labs Renovation (Design and Construction) Amendment

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/11/2019), that the officers be authorized to proceed with an amendment to the Pearson Hall Basement Labs Renovation project at a revised cost not-to-exceed, \$1,053,200, reflecting an increase of \$964,400 with the funding and financing sources being the CPH Kinesiology (#100000-09070-7730-01; \$482,200), Provost (#14241-27020-7730-02; \$482,200) as set forth in Agenda Reference 31.

STANDING COMMITTEES - REPORTS FOR INFORMATION:

32. Athletics Committee – J. William Mills, III, Chair
33. Committee on Strategic Direction & Long-Range Planning – Stephen G. Charles,
Richard M. Englert, Co-Chairs
34. Compliance Committee – Christopher W. McNichol, Vice Chair
35. Government Relations and External Affairs Committee – Ronald R. Donatucci,
36. Investment Committee – Christopher W. McNichol, Chair
37. Board of Directors, Temple University Health System, Inc. –
Joseph W. Marshall, III, Chair
38. Student Life and Diversity Committee – Nelson A. Diaz, Chair

The following committees did not meet this reporting period:

Audit
Healthcare Enterprise
Honorary Degree

OFFICER'S REPORT

39. Secretary's Report – Anne K. Nadol

Upon motion duly made and seconded, the Board of Trustees approved the degrees-in-course dated on or about May 9, 2019, to candidates approved by the appropriate academic committees of the faculty, and the degrees-in-course dated May 9, 2019, and presented on June 3, 2019, to candidates approved by the appropriate academic committees of the faculty in Tokyo, Japan.

(a) that degrees for the schools of Podiatric Medicine, Dentistry, Law, Medicine and Pharmacy students who regularly complete their studies in May shall be dated May 6, 2019 (Podiatric Medicine), May 9, 2019 (Dentistry and Pharmacy), May 16, 2019 (Law) and May 10, 2019 (Medicine).

40. Treasurer's Report – Kenneth H. Kaiser

Upon motion duly made and seconded, the Investment Reports for the Three Months Ended December 31, 2018, and grants and contracts awarded between October 1, 2018, and December 31, 2018, were received, said Report being included and identified as Agenda Reference 40.

PRESIDENT'S REPORT – RICHARD M. ENGLERT

Good afternoon

Thank you, Chairman O'Connor, and thank you to all of our trustees who work so hard to make Temple truly exceptional for our students, our faculty and staff and our wider community. I have some exciting developments to share with you today, but first I want to recognize a larger-than-life Temple figure who passed last week: Al Shrier. He was Temple made, graduating with a degree in journalism in 1952. He was Temple proud, as was clear to all who knew him. And he was Temple through and through for the rest of his life, working as our beloved sports information director and remaining a campus fixture long after his supposed retirement in the 1990s. Like many of you, he dedicated his career and boundless energy to our university and our student-athletes. As memorials like these occur, I'm reminded that this university is so much more than a place to work or a place to learn. Temple is often also an extended family—sometimes a close, personal family—and I'm so grateful to share my decades here with such an outstanding group of people.

The dedication of so many is one of the key reasons Temple University is thriving. Currently, we are hitting our stride with recent records in enrollment, in graduation rates and in student achievement. We are getting national and international recognition because of our amazing students. For example, Temple has never had more Fulbright student scholars, and we have been recognized for the second year in a row as a leading producer of Fulbright scholars in the nation. Marcus Forst, who was our first-ever Goldwater scholar in 2018, was just named our first-ever Knight-Hennessy scholar. This incredible young man is a senior physics major who won honors for his academic pursuits while he overcame T-cell lympho•blastic lymphoma. I hope Marcus will be able to join us at a future Board meeting. He is a truly impressive young man who never stops working. In fact, he is in Boston today presenting at a conference. Marcus is following in the steps of students like Hazim Hardeman, our Rhodes Scholar who is studying in England. And I can tell you that more exciting announcements of our amazing student achievements are on the way. Our student-athletes are having not only exceptional seasons, but also record-setting semesters. In fact, our student-athletes led the entire American Athletic Conference in academics this year. *Number 1*. That's outstanding. Two weeks ago, I was excited to share our success with legislators in Harrisburg as they consider budget recommendations for the year ahead. In particular, legislators were impressed by the impact of our Fly in 4 program on our graduation rates. Since Fly in 4 was launched four years ago, we've seen our on-time graduation rate increase by 11 percent, contributing to our largest graduating class ever: more than 10,000 students last year. Also, we have seen an impressive number of our students graduate in just three or three and a half years, thanks to summer courses, excellent academic advising and good old-fashioned hard work. Fly in 4 is a campus-wide effort with our faculty and staff, including academic advisors, career counselors, and financial services coming together to help our students stay on track for graduation. It is emblematic of the impact we can have

when we put a great idea into action, and I have been thrilled to see administrators from other universities come to us for advice as they create similar programs.

And we're not stopping there. We just debuted the Broad Street Finish Line scholarship for our first-generation college students. It's gratifying to see these ideas come to life, and I can't wait to see the results. I'm also reminded that student success isn't only about the finish line. It's about a full college experience that makes big ideas and the world at large more accessible. In recent weeks, we saw photos of some of our student athletes visiting Rome, making new connections and new discoveries. I love to see that excitement to explore and learn.

One of the factors helping our students lead such successful lives is the high quality student health services operations we have at Temple. I know you've been reading about a recent outbreak of mumps on campus. We continue to monitor that situation and offer the best advice to our community on how to deal with this issue. What you haven't heard about is the dedicated team of professionals who commit themselves to educate our students about their health, care for students when they are ill, and keep them well through their Temple journey. Dr. Mark Denys, the Director of Student and Employee Health Services at Temple University, oversees a talented team of health care professionals who see our students through their illnesses. I've worked with Mark for many years and can attest to his tireless commitment on behalf of our students. He is one of Temple's greater administrative leaders.

In closing, I'd like to recognize the career of another Temple icon: Coach Fran Dunphy. At the men's basketball game on Saturday, we celebrated Coach Dunphy who is capping 13 incredible seasons leading the Owls. Dunphy isn't just the all-time winningest coach in Philadelphia Big 5 history; he's also an icon of this campus who's proven his dedication to our student-athletes on and off the court many times over. He's also been a dedicated educator in our Fox School of Business and a leader in the fight against cancer through the organization Coaches vs. Cancer. That's a lot to celebrate!

Trustees, thank you once again for your work here today. I'm looking forward to many exciting milestones ahead, including the debut of our Charles Library in the fall. Already, it's emerging as a stunning centerpiece to our campus in no small part thanks to your generous contributions and long-term vision. You are helping lead us toward an even better tomorrow.

Thank you.

President, Temple Student Government

Gadi Zimmerman

Fox School of Business & Management

Good afternoon Charmain O'Connor, the Board, and guests. When running for student government, we ran on three pillars, Enhance, Empower, and Amplify. These three pillars have been the backbone of what we have strived to do this year. Over the last several months, we have worked to enhance the programs that we currently have, empower the student organizations to continue the strong work that they have been doing, and amplify the voices of those that are often not heard. In the beginning of our administrations term, we worked internally to better Temple Student Government. We implemented three Ethics Judges and revised the executive counselor and parliament counselor positions, ensuring that we have proper checks and balances. Parliament has been more successful this year than they have over the past few years, ensuring the majority of the seats get filled and passing important resolutions, like the Open-TSG Act, TSG Watchdog Act, the Dog Park Resolution, and many others throughout the year.

Over the summer, we spoke with the administration regarding the changes to FLIGHT, Temple's shuttle service that runs from dusk till dawn. We have been in constant communication over the year to ensure that the changes have worked.

In the start of the fall semester, we implemented a new General Assembly email system so that students would be able to receive the information online each week. We have also created bi-weekly town hall meetings that are an opportunity for our Directors to talk about important issues around campus, such as Campus Life and Diversity, Campus Safety, and our most recent one this past Monday around Student Health and Well-being. We continuously work to amplify the voices of those that are often not heard.

In the middle of September, we continued the last administration's Sexual Assault Prevention Week, where we had important conversations around what consent means and the resources we have on campus to support students. Only two weeks later, we implemented our first ever Wellness Week. In partnership with the Wellness Resource Center, we had events focused around mental health and how to destigmatize it on campus. During National Hunger and Homelessness Week, TSG had our first ever Campus Hunger Awareness Week, aimed at raising awareness around students that have experienced food and housing insecurity. We had events that focused on what it meant to be food insecure and what resources we have on campus, like the Cherry Pantry. We also had a campus wide food drive where all donations went towards the Cherry Pantry.

More recently, in order to address food and housing insecurity, we have created the Ignite a Movement Scholarship Fund. The goal of this scholarship is to award a student money to cover their meal plan for the next academic year as well as subsidize part of their housing. In partnership with the Annual Giving Department, we created an OwlCrowd campaign to source the funds for the scholarship. We surpassed our goal of \$5,000 and raised over \$6,000. The scholarship was inspired by members of our team to ensure that we are doing everything we can to address food and housing insecurity and create a platform for future administrations to give out a scholarship on an important matter that they feel passionate about. Recently, the

Government Accountability Office released its first study on campus food insecurity, supporting the research that Temple Professor Sara Goldrick-Rab has done and also highlighting the fact that 2 million students in the country have been eligible for SNAP benefits, but are not receiving them. Later this semester, TSG plans on hosting an event in partnership with the School of Social Work to inform students on SNAP benefits, the application process and how to receive those benefits.

Over the last month, we have had other events on campus including Good Morning Commuter where we welcomed faculty and students from 7am-9am by the regional rail station and handed out coffee and breakfast bars. During National Eating Disorder Awareness Week, we brought a speaker on campus to talk about disordered eating and the effects it has on college students.

Ensuring that the campus is environmentally friendly has been very important throughout our term. Sarah Kuchan, our Director of Grounds and Sustainability, has worked closely with the Office of Sustainability to make our campus more environmentally friendly with initiatives such as a new Compost Collection Service and has also worked with Aramark to ensure that we use sustainable dishware in the dining halls.

We have worked with the Office of Community Relations and the Good Neighbor Committee to help address concerns that community members have had like trash and noise. Kaya Jones, our Deputy Director of Local and Community Affairs has helped plan Community Forums to connect with members of the community. Kaya has also worked on the College Application Trade School Walk through day, where members of TSG visit schools like Simon Gratz and Strawberry Mansion high school to discuss college applications and the college process. We are also working with the Temple Young Alumni Association to run an Adopt a Block event through the Global Days of Service on April 22nd.

We have accomplished many of our initiatives and goals throughout the year, but still have a lot to finish in the remaining two months of the semester. We have had ambitious goals throughout the year and strive to be the best we can be and hopefully we are able to leave an impact on campus and better the student body for remaining years to come.

Thank you.

ADJOURNMENT