

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System Of Higher Education

PUBLIC SESSION

Tuesday, July 10, 2018 at 3:30 p.m.

Room 200, Sullivan Hall, Liacouras Walk and Polett Walk

MINUTES

Presiding Officer: Daniel H. Polett, Chair of Committee on Trustee Affairs

Secretary's Note: The trustees met first in Executive Session at 2:30 p.m.

PARTICIPANTS

Trustees: Dennis Alter, Leonard Barrack, Stephen G. Charles, Joseph F. Coradino, Paul G. Curcillo, II, Loretta C. Duckworth, Patrick J. Eiding, Judith Felgoise, Lewis F. Gould, Jr., Lon R. Greenberg, Sandra Harmon-Weiss, Solomon C. Luo, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Leon O. Moulder, Jr., Bret S. Perkins, Daniel H. Polett, Michael H. Reed, Phillip C. Richards, Jane Scaccetti, Michael J. Stack, III

President: Richard M. Englert

Secretary: Anne K. Nadol

Administration and Staff: William T. Bergman, Raymond Betzner, James F. Cawley, IV, Kevin G. Clark, JoAnne A. Epps, Michael B. Gebhardt, Valerie I. Harrison, Kenneth H. Kaiser, George Kenney, Gennaro J. Leva, David Marino, Theresa A. Powell, William J. Wilkinson

Non-Voting Advisory Members: Gadi Zimmerman

Mr. Polett, Chair of Committee on Trustee Affairs, called the Public Session to order.

Approval of Minutes: The minutes of the meeting of May 1, 2018 and June 20, 2018 were approved.

RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Budget & Finance Committee – Lewis F. Gould, Jr., Chair

RECOMMENDATIONS FOR ACTION:

1. Temple University 2018-2019 Proposed Budget

Upon motion duly made and seconded, the Board of Trustees adopted the University Operating Budget for 2018-2019, as set forth in Agenda Reference 1.

2. Temple University Physicians Practice Plan (TUP) 2018-2019 Proposed Budget

Upon motion duly made and seconded, the Board of Trustees adopted the Temple University Clinical Enterprise Budget for 2018-2019, as set forth in Agenda Reference 2.

3. Spending Rule for Endowment Assets

Upon motion duly made and seconded, the Board of Trustees approved the Resolution to Select a Spending Rule for Endowment Assets, as set forth in Agenda Reference 3.

Board of Directors, Temple University Health System, Inc. –

Joseph W. Marshall, III, Chair

4. Report

RECOMMENDATION FOR ACTION:

5. Temple University Health System, Inc., Capital and Operating Budgets for Fiscal Year 2018-2019

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Board of Directors of Temple University Health System, Inc. (6/28/2018), and adopted the Temple University Health System, Inc., Capital and Operating Budgets for Fiscal Year 2018-2019, as set forth in Agenda Reference 5.

Alumni Relations and Development Committee – Leonard Barrack, Chair

RECOMMENDATIONS FOR ACTION:

6. **Approval of Ongoing Support for the Kal and Lucille Rudman Media Production Center and Endowment Fund**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (6/19/2018), and the Gift Acceptance Committee (5/3/2018), approved a pledge to support the Kal and Lucille Rudman Media Production Center and a corresponding endowed fund as set forth in Agenda Reference 6.

7. **Approval of Naming Opportunity**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (6/19/2018), and the Gift Acceptance Committee (6/12/2018), approved the naming of the Student Life Center and the Cafeteria at the Kornberg School of Dentistry in recognition of a gift from Joshua Bresler, D.M.D as set forth in Agenda Reference 7.

8. **Approval of Named Term Fund**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (6/19/2018), and the Gift Acceptance Committee (4/10/2018), approved the creation and naming of the Fischer-Shain Term Research Fund in Finance as set forth in Agenda Reference 8.

Facilities Committee – Mitchell L. Morgan, Chair

RECOMMENDATIONS FOR ACTION:

9. **Modifications to the Approval of Capital Expenditures Policy (#04.32.01)**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018) that certain modifications be made to the Approval of Capital Expenditures Policy (#04.32.01) as set forth in Agenda Reference 9.

10. Hardscaping and Landscaping Improvements

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the Hardscaping and Landscaping Improvements project at a cost not-to-exceed \$9,662,549 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07; \$9,662,549) as set forth in Agenda Reference 10.

11. Facilities Infrastructure Renewal Projects

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the Facilities Infrastructure Renewal Projects at a cost not-to-exceed \$9,001,660 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07; \$9,001,660) as set forth in Agenda Reference 11.

12. Interior Upgrades and Life Safety Improvement Projects

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the Interior Upgrades and Life Safety Improvement Projects at a cost not-to-exceed \$2,957,792 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07; \$2,957,792) as set forth in Agenda Reference 12.

13. Multi-Campus Facade Exterior Renewal Project

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the Multi-Campus Facade Exterior Renewal Project at a cost not-to-exceed \$2,488,600 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07; \$2,488,600) as set forth in Agenda Reference 13.

14. Speakman Hall – 2nd and 3rd Floor Renovations

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the Speakman Hall – 2nd and 3rd Floor Renovations project at a cost not-to-exceed \$1,875,400 with the funding and financing source being the Fox School of Business (#100000-15010-7730-04; \$1,875,400) as set forth in Agenda Reference 14.

15. ALPHA Center Design Completion (Amendment #1 – An Increase of \$1,300,000)

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to amend the prior authorization to allow completion of the ALPHA Center Design project at a cost not-to-exceed \$1,800,000 with an increase of \$1,300,000 with the funding and financing source being the University Reserves Fund (#103062-90000-7730-06; \$1,300,000) as set forth in Agenda Reference 15.

16. 1300 Residence Hall Roof Repair

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the 1300 Residence Hall Roof Repair project at a cost not-to-exceed \$1,115,800 with the funding and financing source being the UHRL R&R Fund (#830034-50012-7862-10; \$1,115,800) as set forth in Agenda Reference 16.

17. MERB Emergency Power Enhancement Construction Services – Phase 2

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the MERB Emergency Power Enhancement Construction Services – Phase 2 project at a cost not-to-exceed \$831,700 with the funding and financing source being the LKSOM Overhead Recovery Fund (#165046-06200-7730-02; \$831,700) as set forth in Agenda Reference 17.

18. Anderson Hall Expanded Lobby and Entrance Design

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the Anderson Hall Expanded Lobby and Entrance Design project at a cost not-to-exceed \$500,000 with the funding and financing source being the College of Liberal Arts (#103219-18110-7730-06; \$500,000) as set forth in Agenda Reference 18.

19. Tyler School of Art Space Assessment Design Services

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (7/10/2018), that the officers be authorized to proceed with the Tyler School of Art Space Assessment Design Services project at a cost not-to-exceed \$300,000 with the funding and financing source being the Tyler School of Art (#100000-12010-7600-04; \$300,000) as set forth in Agenda Reference 19.

PRESIDENT'S REPORT – RICHARD M. ENGLERT

Thank you Mr. Chairman.

Although I will cover several points, my report today will be brief.

An Historic Year

The academic year we concluded in May will no doubt go down in Temple University history. It was an amazing year for national recognition. It also illustrates quality of teaching and research at Temple.

In the last academic year:

- Hazim Hardeman, Rhodes Scholar
- Marcus Forst, Goldwater Scholar
- Two Temple professors, Jeremy Schipper and Mark Franko, won Guggenheim Fellowships
- Sara Goldrick-Rab won a prestigious Andrew Carnegie Fellowship
- 11 students and recent graduates have won Fulbrights

Just think about that for a moment. You have no doubt heard of some of these achievements before. But when you put all of them together, the message becomes clear: In all of my years at Temple University, we have never had so many impressive awards.

Now you understand why I say the last year was a historic one for Temple University. I know I speak for all of you when I say how incredibly proud we are of these remarkable students and faculty, and the way their work has raised Temple's profile around the nation.

Optimistic look forward

Also this afternoon, I would like to briefly look ahead at the fall admissions picture.

As you know, higher education nationally is undergoing a number of challenges. Here are just a few:

- New England and Mid-Atlantic States face declines of 5 percent or more in the coming decade in the number of students graduating from high schools.
- Student demographics also changing: tomorrow's students are more likely to come from lower-income and first-generation families.
- There are growing questions about the cost vs. value of a four-year education. In my view, too many schools have priced themselves out of the market.

In light of this, Temple has several strengths that will serve us well in the future:

- Our reputation for diversity is a core element of our student body.
- Temple's urban location continues to be seen as a positive, providing student with access to jobs, internships and unique learning opportunities.
- Temple is viewed as an affordable alternative to many privates.

With all of that in mind, I want to give you a preview of our current admissions position. I am always cautious about quoting admissions figures before we go through the "summer melt" period, but I have to say I am very encouraged by the early trends. We have held to a strong position in the number and quality of applicants. In many areas, we have met or exceeded the records set in the last three years.

For example, GPA and SAT scores meet or exceed last year's numbers. And the diversity of our applicant pool continues at a level that is the envy of universities throughout the region and the nation. The only point of decline is the same area that has seen a drop at nearly every major university in the nation: international applications.

Temple's "You are Welcome Here" campaign has been designed to let students from other countries know that Temple University is open and happy to be their home for a high quality education.

I believe this effort will help undercut the concerns being expressed by students coming from abroad. Overall, the bottom line for admissions is this: While other institutions of higher education are struggling to fill their classes, Temple's growing national reputation continues to draw an applicant pool that is both high quality and diverse.

I will have a more detailed report on our admissions situation when we convene in the fall.

Conclusion

I would like to conclude by looking at some recent history. In the last several weeks, we have made some difficult decisions at Temple University.

Your vote on the Temple University Health System's future was not easy, but it was necessary. The leadership and staff at Temple University Health has pulled together to meet the challenges that lie ahead. I commend them for their dedication.

Likewise, the actions we are taking regarding the Fox School of Business are painful, but absolutely essential to the integrity and reputation of one of this nation's finest business schools.

I want to publicly thank all of you on the board of trustees for your insight and support as we move through these issues. Few people know how many hours trustees devote to these topics. Through it all, you have remained dedicated to one goal: Making the best choices for the students of this University.

I started my summary today talking about the extraordinary achievements that produced a record-breaking year.

It is the leadership and support of this board that has helped create that historic year and positioning us for another remarkable year ahead.

Thank you Mr. Chairman.

OFFICER'S REPORTS

20. Treasurer's Report – Kenneth H. Kaiser

Upon motion duly made and seconded, the Investment Reports for the Three Months Ended March 31, 2018, and grants and contracts awarded between January 1, 2018, and March 31, 2018, be received, said Report being included and identified, as set forth in Agenda Reference 20.

21. Secretary's Report – Anne K. Nadol

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated November 3, 2018, to candidates approved by the appropriate academic committees of the faculty in the Tsinghua LLM Program in Beijing, China.

22. Guest Speaker

a.) President, Temple Student Government

Gadi Zimmerman
Fox School of Business and Management

Good Afternoon Chairman O'Connor, President Englert, Board of Trustees and guests. I wanted to take this time to share with you some of the initiatives our administration has for the upcoming academic year. Since we were inaugurated April 30, Temple Student Government has officially welcomed a new team. Our administration ran under the ticket of Ignite TU with a platform that is built on the foundation of three pillars: Enhance, Amplify, and Empower. While we have a long list of goals and ideas for this upcoming year, I want to highlight a few of the upcoming initiatives.

To start the fall semester, we will be continuing the Sexual Assault Prevention Week that last year's administration began. This again will take place within the first couple of weeks of the fall semester.

Not long after this program, we plan to implement a Mental Wellness week. This is imperative to continue the conversation around mental wellness while starting to destigmatize the issue.

As we collaborate with Captain Bradley and the TUPD, we will be having monthly block cleanups and we plan on working closely with the North Philadelphia Community to ensure that students are being respectful around the community.

Lastly, later in the fall semester, our Grounds and Sustainability Student Health and Wellbeing teams will work together to create a campus hunger and homelessness awareness campaign to bring more light to food and housing insecurity and work to destigmatize this issue.

While it is the summer, our administration has continued to work hard and start planning these programs. Throughout the year, we will work to make student government more approachable and continue to uplift the amazing organizations that we have on campus.

I want to introduce the four Temple Student Government representatives that are here today. Unfortunately, the other 30 members of our administration were not able to attend. However, these four representatives are extraordinary and have been working tirelessly to plan our upcoming initiatives.

- Damontay Fowler-Thomas, Senior, College of Public Health- Director of Community and Local Affairs
- Jordan Laslett, Senior, College of Liberal Arts, Ethics Judge which is a new position in student government
- Kate Lyn Broom, Senior, College of Liberal Arts, Deputy Chief of Staff
- Marissa Martini, Senior, College of Education, Chief of Staff

On behalf of my team, we are truly excited to begin the academic year and to work on the initiatives I have mentioned including many more that we will have throughout the year. We are optimistic and prepared to work alongside all of you with the intention of improving the great University that we all love and making it even better than the previous year. Thank you and I look forward to sharing more on what we plan on accomplishing this year.

ADJOURNMENT