PUBLIC SESSION

Wednesday, January 28, 2026, at 4:00 p.m.

Sullivan Hall Room 200 / Video Conferencing

MINUTES

Presiding Officer: Mitchell L. Morgan, Chair of the Board

Remarks: President John Fry

Secretary's Note: The trustees met first in Executive Session at 1:00 p.m.

PARTICIPANTS

Trustees:

Barry C. Arkles
Christopher Barnett
Patrick M. Browne
Stephen G. Charles
Alan M. Cohen
Ellen Cooper
Nelson A. Diaz
Fay Dunbar
Patrick J. Eiding
Judith A. Felgoise
Kellyn Hodges
Drew A. Katz
Patrick V. Larkin
Amy Larovere
Solomon C. Luo
Joseph W. Marshall, III
Anthony J. McIntyre
Leslie Anne Miller
Mitchell L. Morgan, Chair
Leon O. Moulder, Jr.
Bret S. Perkins
Pedro Ramos
Michael H. Reed
Philip C. Richards, Vice Chair
Charles E. Ryan
Jane Scaccetti
James D. Schultz
Kenneth Scott
Laura Sparks
Tiffany A. Wilson

President: John Fry
University Secretary: Michael B. Gebhardt
University Counsel: Cameron J. Etezady

Administration and Staff:

Jodi Bailey, VP for Student Affairs
David Boardman, Interim Provost
Al Checcio, Senior VP for Institutional Advancement
Marylouise C. Esten, VP and Deputy Provost
Josh Gladden, VP for Research
Amy Goldberg, Dean LKSOM
Jennifer Griffin, VP for Public Safety

Amid Ismail, Dean Kornberg School of Dentistry
Arthur Johnson, VP and Athletic Director
Brian Keech, VP for Government and Community Relations
David Marino, Interim COO and Treasurer
Angela Polec, VP for Strategic Marketing and Communications
Jonathan Reiter, VP Business Affairs and Administration
Eliza Stasi, Associate VP Advancement Engagement
Matthew Wilson, Dean Temple University Japan

Non-Voting Representatives:

Shohreh Amini, Faculty Senate President
Lourdes Cardamone, Student Government President

Designees:

Stewart L. Cohen Esq. (Governor)
Ali Caccavella (PA Secretary of Education)

Mr. Morgan, Chair of the Board, called the Public Session to order.

Approval of Minutes

Upon motion duly made and seconded, the Board of Trustees approved the minutes of its meeting on October 9, 2025.

President Fry delivered remarks on the state of the university and various recent events and initiatives. He then described the process undertaken in the development of the Strategic Plan, *Forward with Purpose*, and asked Interim Provost Boardman to say a few words.

Interim Provost Boardman presented the key pillars and guiding principles of the strategic plan, providing examples of work that has already been and will continue to be pursued in support of the plan. He noted that the plan was further supported by the campus development plan.

President Fry then described the core elements of the campus development plan, including Temple's presence in Center City and the Avenue of the Arts, the development of the innovation corridor, and various work to improve the campus feel of the Main and Health Sciences campuses.

Upon motion duly made and seconded, the Board of Trustees approved the university's Strategic Plan and Campus Development Plan as presented by President Fry and Interim Provost Boardman.

Governance and Nominating Committee
Phillip C. Richards, Co-Chair

1. Re-Election of Commonwealth Trustee – Se. Christine Tartaglione

   Upon motion duly made and seconded, Having received notice that Sen. Christine Tartaglione has been re-appointed to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, the Board of Trustees, upon the recommendation of the Governance and Nominating Committee (1/27/2026), confirms the reappointment of Sen. Christine Tartaglione for a four-year term effective immediately in accordance with the bylaws of the University.

2. Appointment of Abhi Rastogi to the Board of Directors of Temple University Health System, Inc.

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Governance and Nominating Committee, (1/27/2026) approved the appointment of Abhi Rastogi to the Board of Directors of Temple University Health System, Inc. ("TUHS"), for a three-year term, 2025-2028 in accordance with the bylaws of TUHS.

Academic Affairs, Student Success, and Diversity Committee
Jane Scaccetti, Chair

3. Consideration of Tenure

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs, Student Success, and Diversity Committee (1/28/2026) and the President, pursuant to the procedures outlined in the *Temple University Faculty Handbook* and the Collective Bargaining Agreement between Temple University – Of The Commonwealth System of granting of faculty tenure, recommended that the Board of Trustees grant tenure to the faculty on the list on file in the Office of the Provost. [The tenure dossiers are available for review in the Office of the Provost.]

4. Academic Program Actions

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs, Student Success, and Diversity Committee (1/28/2026), authorized the officers to implement the academic program actions, as described in Agenda Reference 4.

5. *Provost Report – David Boardman, Interim Provost*

   Interim Provost Boardman provided an update on the work and progress of each of the twelve subject matter task forces initiated during his term in the role. He noted in particular the role of faculty on each group and the invaluable input they have provided as the work has proceeded.

Finance and Investment Committee
Investment and Financial Matters
Alan M. Cohen, Chair

6. Revised Policy – Capital Expenditures (#04.32.01)

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026), authorized the revision to the policy on Approval of Capital Expenditures Policy (04.32.01), as described in Agenda Reference 6.

7. New Policy – Real Estate Transactions

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026), authorized the establishment of a new, separate policy addressing review and approval of real estate transactions, as described in Agenda Reference 7.

Facilities and Real Estate Matters
Alan M. Cohen, Chair

8. Lease for Dental Clinic Space in Tamaqua, PA

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026), authorized the officers to proceed with the lease agreement of 205 Center Street, Tamaqua, PA for a dental clinic, for a 15 year initial term at an initial annual lease cost of $218,500, with the funding and Financing source being Kornberg School of Dentistry (100000-07183-7520-04; $4,951,970), as described in Agenda Reference 8.

9. Lease for Student Housing in Tamaqua, PA Associated with Dental Clinic

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026), authorized the officers to proceed with the lease of 24 W. Broad Street, Tamaqua, PA for student housing associated with the new dental clinic, for a 15 year initial term at an initial annual lease cost of $316,800, with the funding and Financing source being Kornberg School of Dentistry (100000-07183-7520-04; $6,432,233), as described in Agenda Reference 9.

10. Furniture, Fixtures and Equipment for Tamaqua PA, Dental Clinic

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026), authorized the officers to proceed with the purchase of Furniture, Fixture and Equipment for the Tamaqua, PA dental clinic at a cost not to exceed $3,192,550 with the funding and Financing source being Kornberg School of Dentistry (100000-07183-7973-04; $3,192,550), as described in Agenda Reference 10.

11. Beury Hall Demolition – Campus Quad Phase 1

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026), authorized the officers to proceed with the Beury Hall Demolition Campus Quad Phase 1 project at a cost not to exceed $4,780,700, inclusive of $300,000 previously approved with the funding and financing source being the University Reserves Fund (100000-66009-7730-06; $4,480,700), as described in Agenda Reference 11.

12. Howard Gittis Student Center – Essential Needs Hub

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026), authorized the officers to proceed with the Main HGSC Essential Needs Hud project at a cost not to exceed $7,200,000, inclusive of $1,234,650 previously approved with the funding and financing source being the University Reserves Fund (100000-66009-7730-06; $5,965,350), to be offset by existing and future philanthropy, all as described in Agenda Reference 12.

13. TUJ Property Acquisition

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Finance and Investment Committee (1/28/2026) and the board of directors of Temple Educational Support Services Ltd. (TESS)(1/27/2026) recommends to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, that the officers of TESS be authorized to proceed with the acquisition of real estate for a second Tokyo campus, with the funding and financing source being TESS reserves and a bank loan incurred by TESS, as described in Agenda Reference 13.

Reports of the Standing Committees

14. The reports of the standing committees that met during this period, and TUHS, found at Tabs 14-19, were accepted as presented.

Treasurer's Report
David Marino, Interim COO and Treasurer

20. Upon motion duly made and seconded, the Investment Reports for the Three Months Ended September 30, 2025, be received, said Reports being included and identified in Agenda Reference 20.

Secretary's Report
Michael Gebhardt, Vice President and University Secretary

21. Upon motion duly made and seconded, the Board of Trustees approved the degrees-in course dated on or about May 6, 2026, to candidates approved by the appropriate academic committees of the faculty.

    Further, that degrees for the students of the schools of Dentistry, Law, Medicine, Pharmacy, and Podiatric Medicine who regularly complete their studies in May shall be dated May 4, 2026 (Podiatric Medicine), May 6, 2026 (Dentistry and Pharmacy), May 8, 2026 (Medicine), and May 21, 2026 (Law).

Guest Speakers:

President, Faculty Senate
Professor Shohreh Amini
College of Science & Technology

President, Temple Student Government
Lourdes Cardamone
College of Liberal Arts

ADJOURNMENT