PUBLIC SESSION AGENDA

Thursday, October 9, 2025, at 4:00 p.m.
Sullivan Hall, Feinstone Lounge / Video Conferencing

Presiding Officer:
Mitchell L. Morgan, Chair of the Board

President's Remarks: John Fry

Approvals

1. Minutes of Meeting of July 8, 2025

Governance and Nominating Committee
Phillip C. Richards, Co-Chair

2. Election of Chair of the Board

Recommendation: That the Board of Trustees, upon the recommendation of the Governance and Nominating Committee (10/08/2025), duly elect Mitchell L. Morgan as Chair of the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, to serve until the next Annual Meeting of the Board of Trustees, in accordance with the bylaws of the University.

3. Election of University Trustees

Recommendation: That the Board of Trustees, upon the recommendation of the Governance and Nominating Committee (10/08/2025), elect the individuals listed below to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, for the terms noted opposite their names, effective immediately in accordance with the bylaws of the University:

Name	Term
Ellen G. Cooper	2025-2029
James D. Schultz	2025-2029
Stanley C. Middleman	2025-2026

4. Re-Election of University Trustees

Recommendation: That the Board of Trustees, upon the recommendation of the Governance and Nominating Committee (10/08/2025), re-elect the individuals listed below to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, for the terms noted opposite their names, effective immediately in accordance with the bylaws of the University:

Name	Term
Alan M. Cohen	2025-2029
Marina Kats	2025-2029
Laura Sparks	2025-2029

5. Re-Election of Commonwealth Trustee – Charles E. Ryan

Recommendation: Having received notice that Charles E. Ryan has been re-appointed by to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, that the Board of Trustees, upon the recommendation of the Governance and Nominating Committee (10/8/2025), confirms the reappointment of Charles E. Ryan for a four-year term effective immediately in accordance with the bylaws of the University.

6. Re-appointments to Board of Directors of Temple University Health System, Inc.

Recommendation: That the Board of Trustees, upon the recommendation of the Governance and Nominating Committee, approve the re-appointment of the following individuals to the Board of Directors of Temple University Health System, Inc. ("TUHS"), each for a three-year term, 2025-2028 in accordance with the bylaws of TUHS:

2025 – 2028

Joseph W. Marshall, III (TU)	Jane Scaccetti (TU)
Bret S. Perkins (TU)	Michael A. Young (TU)

7. Appointments to Board of Directors of Temple Educational Support Services, Inc.

Recommendation: That the Board of Trustees, upon the recommendation of the Governance and Nominating Committee (10/08/2025), appoint the following individuals as Directors of Temple Educational Support Services, Ltd. ("TESS"), to hold such office in accordance with the bylaws of TESS:

John A. Fry (ex-officio)
Mitchell L. Morgan (ex-officio)
Nelson A. Diaz
Etsuo Doi (statutory auditor)
Solomon C. Luo
Joseph W. Marshall, III

David Marino
Leon O. Moulder, Jr., Chair
Matthew Wilson

8. Appointment of University Officers for 2025-2026

Recommendation: That the Board of Trustees, upon the recommendation of the Governance and Nominating Committee (10/08/2025), appoint the officers listed below to hold such offices in accordance with the bylaws of the University:

Title	Name
President	John Fry
Interim Provost	David Boardman
Interim Chief Operating Officer and Treasurer	David Marino
Vice President for Student Affairs	Jodi Bailey
Vice President for Human Resources	Sharon Boyle
Vice President for Information Technology	Larry Brandolph
Sr. Vice President for Institutional Advancement	Albert Checcio
Vice President and Deputy Provost	Marylouise Esten
Vice President and University Counsel	Cameron Etezady
Vice President for Administration and University Secretary	Michael Gebhardt
Vice President for Research	Josh Gladden
Vice President for Community Impact and Civic Engagement	Valerie Harrison
Vice President and Athletic Director	Arthur Johnson
Vice President for Planning and Capital Projects	Gennaro Leva
Vice President for Strategic Marketing and Communications	Angela Polec

Development Committee
Bret S. Perkins, Chair

9. Revised Gift Acceptance Policy

Recommendation: That the Board of Trustees, upon the recommendation of the Development Committee (10/8/2025), approve the amendment of the Gift Acceptance Policy, as set forth in Agenda Reference 9.

Academic Affairs, Student Success, and Diversity Committee
Jane Scaccetti, Chair

10. Consideration of Tenure

Recommendation: That the Board of Trustees, upon the recommendations of the Academic Affairs, Student Success, and Diversity Committee (10/9/2025) and the President, pursuant to the procedures outlined in the *Temple University Faculty Handbook* and the Collective Bargaining Agreement between Temple University – Of The Commonwealth System of granting of faculty tenure, recommend that the Board of Trustees grant tenure to the faculty on the list on file in the Office of the Provost. [The tenure dossiers are available for review in the Office of the Provost.]

11. Transfer of Tenure

Recommendation: That the Board of Trustees, upon the recommendation of the Academic Affairs, Student Success and Diversity Committee (10/9/2025), authorize the officers to implement the transfer of tenure actions, as set forth in Agenda Reference 11.

12. Academic Program Actions

Recommendation: That the Board of Trustees, upon the recommendation of the Academic Affairs, Student Success, and Diversity Committee (10/9/2025), authorize the officers to implement the academic program actions, as described in Agenda Reference 12.

Finance and Investment Committee
Investment and Financial Matters
Alan M. Cohen, Co-Chair

13. Investment Policy Statement Amendments

Recommendation: That the Board of Trustees, upon the recommendation of the Finance and Investment Committee (10/9/2025), authorize the officers to amend the Investment Policy Statements, as set forth in Agenda Reference 13.

14. Approval for the Creation of a Quasi-Endowment – Lewis Katz School of Medicine

Recommendation: That the Board of Trustees, upon the recommendations of the President (9/23/2025) and the Finance and Investment Committee (10/9/2025), authorize the creation of a quasi-endowment using a gift from the Estate of Charles Wright, as described in Agenda Reference 14.

Facilities Matters
Joseph Coradino, Co-Chair

Commonwealth Funding

15. Terra Hall Design, Repairs, and Renovations

Recommendation: That the Board of Trustees, upon the recommendation of the Finance and Investment Committee (10/9/2025), authorize the officers to proceed with the Terra Hall Design, Repairs, and Renovations project at a cost not to exceed $35,000,000, inclusive of $5,000,000 previously approved, with the funding and financing source being the Commonwealth Department of General Services Fund (#810065-80980-7385-07; $30,000,000), as described in Agenda Reference 15.

16. HSC Phased Steam System Replacement/Renewal, Amendment #1

Recommendation: That the Board of Trustees, upon the recommendation of the Finance and Investment Committee (10/9/2025), authorize the officers to proceed with the HSC Phased Steam System Replacement/Renewal, Amendment #1 project at a cost not to exceed $24,700,000, inclusive of $3,700,000 previously approved, with the funding and financing source being the Commonwealth Department of General Services Fund (#810065-80980-7385-07; $20,000,000); and the Fiscal Year 2026 Plant Development Fund (#800000-80220-7385-07; $1,000,000), as described in Agenda Reference 16.

Health System / Lewis Katz School of Medicine Funding

17. HSC - MRB - Renovate 3rd & 8th Floor for Animal Research Center

Recommendation: That the Board of Trustees, upon the recommendation of the Finance and Investment Committee (10/9/2025), authorize the officers to proceed with the MRB - 3rd & 8th Floor Renovation for Animal Research Center project at a cost not to exceed $17,485,000, with the funding and financing sources being the TUSM Auxiliary Fund (101012-06200-7730-04; $985,300); TUHS Dean Package (143612-06201-7730-02; $900,3000); Rajadhyaksha Seed Funds (143697-04760-7730-02; $1,500,000); Rajadhyaksha Seed Funds (143744-06200-7730-02; $2,000,000); Medical Dean Fund (517068-06200-7730-01; $2,000,000); Med Unrestricted Fund (518049-06200-7730-06; $2,000,000), as described in Agenda Reference 17.

Plant Development Fund – Maintenance, Repair and Replacement

18. Chiller #6 Replacement – Bell Chiller Plant, Amendment #1

Recommendation: That the Board of Trustees, upon the recommendation of the Finance and Investment Committee (10/9/2025), authorize the officers to proceed with the Chiller #6 Replacement – Bell Chiller Plant project at a cost not to exceed $8,700,000, inclusive of $400,000 previously approved, with the funding and financing sources being the Fiscal Year 2026 Plant Development Fund (#100000-80220-7385-07; $3,400,000); Fiscal Year 2027 Plant Development Fund (#100000-80220-7385-07; $4,900,000), as described in Agenda Reference 18.

19. Old Dental School Central Piping Systems, Amendment #1

Recommendation: That the Board of Trustees, upon the recommendation of the Finance and Investment Committee (10/9/2025), authorize the officers to proceed with the Old Dental School Central Piping Systems project at a cost not to exceed $4,320,000, inclusive of $220,000 previously approved, with the funding and financing sources being the Fiscal Year 2026 Plant Development Fund (#100000-80220-7385-07; $2,500,000); Fiscal Year 2027 Plant Development Fund (#100000-80220-7385-07; $1,600,000), as described in Agenda Reference 19.

Reports of the Standing Committees

20. The reports of the standing committees that met during this period, and TUHS, can be found at Tabs 20-23.

Treasurer's Report
David Marino, Interim COO and Treasurer

24. Recommendation: That the Investment Reports for the Three Months Ended June 30, 2025, be received, said Reports being included and identified in Agenda Reference 24.

Secretary's Report
Michael Gebhardt, Vice President and University Secretary

25. Recommendation: That the Board of Trustees approve the degrees-in course, as follows:

• presentation of degrees-in-course dated December 17, 2025, to candidates approved by the appropriate academic committees of the faculty.

• presentation of degrees-in-course for the School of Law candidates who regularly complete their studies in December, to be dated January 16, 2026.

Guest Speakers:

President, Faculty Senate
Professor Shohreh Amini
College of Science & Technology

President, Temple Student Government
Lourdes Cardamone
College of Liberal Arts

Old Business
New Business

ADJOURNMENT